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Make or break at Thomson
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Male and female managers
How they differ
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Page 12



FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY FEBRUARY 3 1993

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Fury at Mexico over air traffic control contract

Three multinationals have formally complained to Mexico about alleged irregularities in the award of a \$20m contract for renewing Mexico's air traffic control system. Thomson of France has won the contract for the data processing system, and Alenia of Italy for the radars.

The complaints - from IBM, Westinghouse and Raytheon's Canadian subsidiary - come as the North American Free Trade Agreement awaits ratification in the US and Canada. Page 16; Tender upset in Mexico. Page 8

Israeli offer rejected: Israel's opposition Likud party attacked prime minister Yitzhak Rabin's offer to take back 100 of the more than 400 Palestinians expelled to Lebanon. The deportees have rejected the offer. Page 16; Scramble to preserve US links. Page 4

Brownman shares hit: Shares of several companies controlled by Toronto's Brownman family slid amid concern over losses at property and financial services arms. Brascan, a key holding company, slipped by 62 cents to C\$8.75. Page 17

Finan opposition to EC grows: Opposition among Finns to the country joining the European Community has risen by 12 percentage points in less than six months, with only 43 per cent of people in favour. Page 3

IBM, US computer company, is introducing aggressively priced workstation models in an attempt to capture the top slot in the \$9bn computer workstation market by 1994. Page 18

Patten faces minor heart surgery:

Hong Kong governor Chris Patten was taken into hospital for minor heart surgery just weeks before his controversial political proposals go before the colony's legislature. Hong Kong stock prices climbed on the news, as brokers speculated on the tiny possibility that Mr Patten's illness would precipitate the end of the reform process. Page 6

Havel takes oath: Vaclav Havel was sworn in as first president of the Czech Republic, six months after resigning as president of the Czechoslovak federation.

UN vehicles attacked: Gunmen ambushed UN trucks in Nangarhar province, eastern Afghanistan, killing four aid workers including a Briton, a Dutchman and two Afghan drivers. Page 4

RAI Nabisco, tobacco and food conglomerate, reported a small decline in operating profits during 1992. But lower financing charges helped the after-tax figure to rise sharply. Page 17

Queen threatens legal action: Solicitors acting for Britain's Queen are threatening legal action against a tabloid newspaper for alleged breach of copyright after it printed her Christmas Day speech two days early.

Banque Bruxelles Lambert, one of Belgium's biggest banks, revealed that its French subsidiary lost FF450m (\$100m) in 1992, mainly owing to provisions made against French property loans. Page 18

SA police shoot taxi drivers: Police shot dead two men and wounded several others when they opened fire on striking taxi drivers in central Johannesburg. Page 6

UK scientist killed in Liberia: The US embassy has accused Liberian militiamen of "wanton murder" after the shooting of British scientist Brian Garbham. Mr Garbham had been studying chimpanzees in the country for 20 years.

Hoover pay deal: Workers at Hoover's Scottish plant will receive one-off payments of about 20 per cent of annual wages for accepting the working practices deal that led to the closure of the household appliance maker's factory in France. Page 9

Volcano blast kills 19: Nineteen people died and at least 20 were missing in the Philippines after the Mayon volcano blasted out ash, triggering mudflows. More than 16,000 people fled what is believed to be a precursor to a full-scale eruption. Page 6

Groundhog Day: The groundhog in Punxsutawney, Pennsylvania, saw its shadow, forecasting another six weeks of winter, according to a tradition avidly followed in North America. An albino groundhog in Warton, Ontario, also saw its shadow.

STOCK MARKET INDICES			
FTSE 100	2,834.4	(-17.2)	New York Exchange
Yield	4.31		\$
FTSE Europe 100	1,889.48	(+1.42)	London
FTSE All-Share	1,878.84	(-0.49)	\$
Nikkei	17,186.31	(+52.57)	DM
Dow Jones Ind Ave	3,327.32	(-1.86)	FF
OSD Composite	4,414.2	(-0.90)	Y
US LUNCHTIME RATES			
Federal Funds	5 1/4%		
3-mo Treas Bill	5.287%		
Long Bond	8.44%		
Yield	7.257%		
LONDON MONEY			
3-mo interbank	5 1/4%		
Libor 3-mo interbank	5 1/4%		
Bank 15-day (Nov)	5.18%	(16.46)	
3-mo Govt	5.33%	(20.12)	
New York Fed (Feb)	5.33%	(20.12)	
London	5.33%	(20.12)	

STERLING			
New York Exchange	\$	1.448	
London	\$	1.448	(1.433)
DM	2.275	(2.28)	
FF	6.525	(6.045)	
Y	188.5	(181.5)	
Index	77.1	(77.4)	
DOLLAR			
New York Exchange	DM	1.848	
London	DM	1.848	(1.837)
DM	1.848	(1.837)	
FF	6.525	(6.045)	
Y	188.5	(181.5)	
Index	77.1	(77.4)	

THE FINANCIAL TIMES LIMITED 1993 No 31,979 Week No 5 LONDON • PARIS • FRANKFURT • NEW YORK • TOKYO

Daf's collapse threatens 12,650 jobs in Europe

By Kevin Done in London and David Brown in Amsterdam

DAF, the Dutch commercial vehicle manufacturer which is one of Europe's leading truck-makers, yesterday was forced to file for protection against its creditors. The collapse was precipitated by the failure of DAF's banking consortium and the Dutch government and Flemish regional authorities in Belgium to reach agreement on emergency short-term funding.

DAF has run up losses of more than FF800m (\$434m) in the last three years. Its total indebtedness is estimated at about FF1bn for the main manufacturing companies and more than FF2bn for its financing subsidiaries.

Production at the group's plants in the Netherlands, Belgium and Britain - where DAF took over the former British Leyland truck and van operations in 1987 - was immediately hit as many suppliers stopped delivering parts. The collapse puts at risk about 12,650 jobs.

A spokesman for ABN Amro,

Driven to a grinding halt by industry contraction Page 15
Lax Page 16
Suppliers keep calm over Daf's demise Page 18
General Motors to take \$20bn accounting charge Page 20

the biggest Dutch bank and the leader of DAF's banking consortium, said the planned rescue deal had broken down over disagreements between the banks and Dutch and Belgian authorities over short-term and long-term financing.

Mr Koos Andriessen, Dutch economic affairs minister, said: "We were faced with the situation where the bridging finance was simply insufficient to meet DAF's needs. The period of uncertainty over its future was unacceptable. The government was being asked to shoulder an open-ended financial commitment and this it was not prepared to do. The hope is that a solution can still be found to pre-

serve DAF's core business in medium and heavy trucks."

DAF's court-appointed administrators in the Netherlands have carte blanche to act as they see fit, which means that they can close down or negotiate the sale of subsidiaries. Mr John Talbot of accountants Arthur Andersen was last night expected to be announced as the administrative receiver for Leyland DAF, DAF's UK subsidiary.

The collapse embroiled the UK government in fresh controversy over failing to save jobs. Mr Michael Heseltine, trade and industry secretary, was heckled and jeered in the House of Commons when he refused to intervene with public money.

Pressed about assistance for long-term investment, he said a sum of \$450m (\$643m) had been mentioned and the government had made it clear that it could not contemplate such a project. Britain's Department of Trade and Industry had not been asked to provide short-term working finance and, in any case, would not have done so.

Mr Robin Cook, trade and industry spokesman for the opposition Labour party, condemned the refusal to provide assistance and warned that the collapse of Leyland DAF would inflict another bitter blow on Britain's shrinking industrial base.

He said DAF had advised him that the minority of banks who had wrecked the planned rescue deal, were all British - National Westminster, Barclays and Lloyds. Mr Heseltine said: "There is not, as far as I am aware, one shred of evidence to substantiate that charge."

NatWest, Lloyds and Barclays said their decision not to support the refinancing plan was justified. The UK banks said they were presented with an unacceptable ultimatum on Monday afternoon by the Dutch and Flemish governments.

The three are members of DAF's main banking syndicate led by ABN Amro. DAF has drawn \$300m from this syndicate, of which about \$140m came from ABN,

Continued on Page 16

West German workers face real wage cuts

By Christopher Parkes in Frankfurt

WEST GERMAN workers will this year suffer their first real cuts in wages for a decade, according to documents due to be presented to the Bonn cabinet next week.

Wage rises are expected to range between 3.5 per cent and 3 per cent, while inflation will average 3.5 per cent, the economics ministry says in its official new year forecasts.

The leak of the figures, two days before the Bundesbank council is due to consider the country's economic plight, and review - but not change - its interest rates policy, coincided with the publication of key indicators which showed recession tightening its grip on industry.

Chancellor Helmut Kohl, meanwhile, told the European assembly in Strasbourg that he and the government would do everything possible to enable German rates to be reduced. A decision on federal spending cuts would be reached in four weeks at the most, he said.

Since the last recession of 1982, pay rises have consistently outstripped increases in living costs. The trend appeared to peak in 1991 when average wages rose 6 per cent and inflation was 3.5 per cent. Last year the consumer prices index rose 4.5 per cent and average wages went up by 5.4 per cent.

An interruption of the trend would send a further signal to the Bundesbank that wage-driven inflation could be coming under control. Much depends, however, on public sector pay talks, due to resume today, in which federal, state and local government employees are demanding package wages worth up to 5.5 per cent.

The employers have so far refused to raise their opening offer of 2.25 per cent. Taken together, Mr Kohl's soothing promise in Strasbourg and the economics ministry forecasts, suggest anything above 3 per cent is out of the question.

The public services settlement is likely to set the pattern for the remaining 1993 deals primarily involving banking, insurance and construction workers.

The economics ministry, meanwhile, reported a 2 per cent drop in industrial production from November to December, and the VDMA engineering industry association said new orders booked during December were 9 per cent lower than a year earlier.

Foreign orders were unchanged, while domestic demand slumped 17 per cent, the association said. A comparison of the last quarter of 1992 with the final three months of 1991 showed a 13 per cent fall in new orders. A breakdown of the production figures showed strong declines in most sectors except construction, which benefited from relatively mild weather.

Darkening the picture further, the Ifo economics institute in Munich said it expected west European growth to stagnate or fall by 0.5 per cent this year. Describing conditions as "close to the edge of recession", it said slight improvements in demand and output were expected, but no earlier than late in the year.

The Ifo economics institute in Essen said German steel output would fall from 38m tonnes to 33.7m tonnes this year and 12,000 industry employees would lose their jobs. If the forecast upturn did not materialise, the cuts would be much greater, it said.

Solidarity pact deadline. Page 2

Bérégovoy urges German rate cut

By Alice Rawsthorn in Paris

MR Pierre Bérégovoy, the French prime minister, yesterday called on Germany to reduce interest rates as soon as possible to enable other European economies to follow suit.

He also sought to damp speculation about further increases in French base rates. Speaking on French radio, he urged Germany to "shoulder its responsibilities" by bringing its rates down. Germany's internationally sensitive Lombard rate, the rate the Bundesbank charges banks for emergency funding against collateral, currently stands at 9 1/2 per cent.

France's real interest rates, among the highest in Europe, are one of the main drags on the French economy, and threaten to be a sensitive issue in next month's legislative elections. There is considerable speculation about another rise in French base rates.

Money market rates have risen since the Bank of France last month introduced a new one-day



British voters are to have their say on the Maastricht Treaty on European unity after all. Baroness Thatcher, the former UK prime minister, yesterday helped launch Dial For Democracy - an unofficial telephone referendum on the treaty. Page 9

US recovery speeds up as home sales rise

By Michael Proulx in Washington

THE biggest increase in nearly a decade in the US index of leading indicators and a sharp rise in new home sales provided further evidence yesterday of an accelerating economic recovery.

The figures were released amid hints from officials that the Clinton administration may be planning a short-term economic stimulus of about \$31bn, rather than the \$15bn-\$20bn mentioned by aides last week.

The leading index rose 1.9 per cent in December, the Commerce Department said, the largest increase since December 1983.

Separate figures showed a 5.3 per cent increase in new home sales in December and a large upward revision for figures for November. New home sales rose 19.4 per cent in 1992 as a whole - the largest annual increase for nearly a decade.

A White House spokeswoman said President Bill Clinton was

encouraged by the improved tone of recent economic statistics but remained very concerned about the lack of jobs growth. "We've got to find a way to put people back to work," the president said on Monday night.

The possible \$31bn stimulus package would include an immediate increase of about \$15bn in federal spending, to take effect this fiscal year, with the remainder devoted to an investment tax credit. No final decisions, however, have yet been made.

The administration is continuing to search for ways to cut the budget deficit by \$145bn by fiscal 1997. Some senior advisers fear that mooted tax increases - such as a broad-based energy tax - would represent a politically damaging repudiation of Mr Clinton's pledge to lower the tax burden on middle-income families.

Mr Clinton will spell out his economic strategy in his State of the Union address on February 17

Continued on Page 16

EC warns of action over US trade threat

By David Gardner in Brussels and Nancy Dunne in Washington

THE European Community warned yesterday that it would take "whatever action is necessary" to counter US threats to bar EC companies from government contracts.

As Community trade ministers warned the Clinton administration against sliding towards protectionism, they confirmed they had discussed retaliation in Brussels, but had decided against immediate action.

Mr Niels Helveg Petersen, Danish foreign minister and current president of the EC Council of Ministers, said: "We decided that this was not the time. It is time now to tell the Americans they are on the wrong track. Every EC member state was concerned about the uncertainty of the trade direction of the new Clinton administration," he added.

At the same time the US sig-

nalled it intended putting its concern about free trade and the General Agreement on Tariffs and Trade behind its determination to ensure what it sees as fair play for its companies.

"We do not want to close our procurement market, but we must insist that our major trading partners show an equivalent commitment to open and non-discriminatory procurement policies," said Mr Mickey Kantor, the new US trade representative.

The EC trade ministers also denounced as "unacceptable" Washington's imposition last week of heavy anti-dumping duties on EC steel.

Mr Petersen dismissed suggestions that Monday's US threat to freeze EC companies out of American federal contracts was simply the bureaucratic outcome

Continued on Page 16
Indignant EC springs to defence of its directive. Page 7



ARGENTARIA.

BANKING ON STRENGTH.

Argentaria, Corporación Bancaria de España, one of Spain's largest and strongest banking groups, today publishes its 1992 financial results on page 19.

Argentario

NEWS: EUROPE

Amnesty warning on racist violence

BLACKS, Arabs and Asians are suffering racist violence in western Europe at the hands of the very security forces who should be protecting them, Amnesty International says in a report released today, Reuters reports from London.

The human rights group says police across the continent have taken part in bloody racist attacks and treated ethnic minorities in a degrading manner.

"We know of people being badly beaten up, a 14-year-old asylum seeker having his arm broken, a motorcycle being run down by a car and then beaten up by the driver - all assaulted not by racist organisations but by police officers," the report says.

Amnesty says it is "pitifully rare" for police officers to be brought to justice for such behaviour.

It urges governments to take firm action against torture or ill-treatment by police and other security forces. It recommends pre-employment screening of police officers for racist attitudes and dismissal where appropriate for those who persist in racial discrimination.

Amnesty cites cases in nine European countries, including Britain, France, Germany, Italy, Austria and Denmark.

In Austria, Amnesty names a man of Egyptian descent who was singled out by police for jay-walking within a group of European pedestrians.

When the man refused to pay a fine he was subjected to racial abuse by the officers, beaten up and pushed through a window while in custody. No police officers have been prosecuted.

In Italy, a Somali asylum-seeker was rushed to hospital last year after being beaten unconscious in police custody, Amnesty says.

"In the present climate, with racial attacks on the increase and racist groups growing in size... failure to act is tantamount to condoning racist crimes in society at large," Amnesty says.

Kohl sets deadline for solidarity pact

The chancellor is playing the foreign travel card as he seeks to concentrate minds, writes Quentin Peel

CHANCELLOR Helmut Kohl has finally set himself a deadline, of a sort, to tie up the details of his much-vaunted solidarity pact to finance German unification.

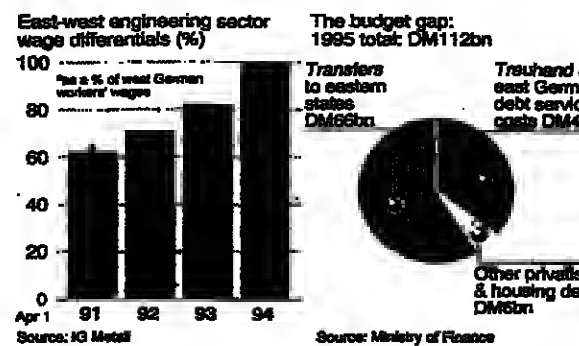
The day is February 17, and the reason is that on February 18 he leaves on a two-week trip - already once postponed - to India, Japan and south-east Asia.

The only question is whether the chancellor's travel plans will prove enough of an incentive to concentrate the minds of coalition and opposition leaders, trade unions, employers and the 16 federal states to agree on a coherent package in time.

As D-day approaches, the differences not only between the negotiating partners, but within each camp, are multiplying. That may allow the wily German chancellor more room for manoeuvre to do a deal, which would set savings in the east, and exchange increased investment for wage restraint. Equally, it threatens to cause total confusion.

The solidarity pact is important for two reasons. First, it will begin to find an answer to the ever-more intractable task

Germany: costs of unification



of financing the flow of western subsidies to east Germany, which are forecast at around DM150bn (\$62.5bn) or more a year for the next decade.

It may not quite fill the gap - estimated at around DM110bn in 1995 - but it will make a start.

More immediately, if a solidarity pact can show that the public sector - central government, the 16 Länder and local government - can seriously cut its budget deficits, and that the trade unions can restrain their wage demands, the mighty German Bundesbank will be much more likely to

find the necessary "room for manoeuvre" to cut its interest rates.

Both government and trade unions urgently want those interest rates cut to prevent the recession from deepening. And it just so happens that the central bank has a council meeting on February 18.

The pact is supposed to operate on two parallel planes. On one level it would exchange guarantees of increased investment in the east for wage restraint: a deal between government, employers and unions.

The second level amounts to

Government proposals to plug the gap

● spending cuts 10bn
● reduction in tax allowances 7bn
● provisions in federal & state budget plans 45bn
● further savings in state & local government budgets 77bn
● renewed "solidarity surcharge" 77bn

*figures to be negotiated

The left wing of the party, led by Mr Norbert Blum, the labour minister, and Ms Rita Süssmuth, president of the Bundesrat, are worried that planned cuts in social spending will hit the lower-paid too hard. They want new tax rises soon to cushion the blow.

Mr Blum has floated the idea of rethinking the entire financing of employment and retraining schemes in east Germany, to spread the burden more fairly: to switch from financing through national insurance payments (borne by only 70 per cent of the population) to a form of tax surcharge, borne by all income tax payers, including the self-employed.

Mr Kohl and Mr Waigel say no tax rises before 1995. They would be "poison for the economy". Mr Blum's ideas are, per-

haps, conveniently close to thinking coming from the opposition Social Democrats (SPD). Therein may lie the seeds of compromise.

The SPD is officially set against anything like the sort of spending cuts, including a reduction in unemployment benefits, proposed.

Yet Mr Björn Engholm, the party leader, and Mr Hans-Ulrich Klose, the parliamentary leader, both seem keen to do a deal in the end.

As for the trade unions, one pillar of SPD party support, Mr Franz Steinkühler of the powerful IG Metall engineering union, has been a key participant from the start.

Mr Steinkühler believes that he has won important concessions from the Chancellor to preserve the "core areas" of east German industry. He doesn't want to throw that away for nothing.

Few doubt that some sort of package will emerge. The only question now is whether it will end up as a unilateral plan presented by the chancellor, or a cross-party deal for which he can claim broad-based support. And in either case, will it be enough to persuade the Bundesbank to move?

Mr Blum's ideas are, per-

Frankfurt dissident targets Emu again

By David Marsh, European Editor

MR Helmut Jochimsen, a leading Bundesbank official, yesterday took further aim at the Maastricht treaty by saying that Germany was being "forced" into economic and monetary union.

Confronting a reputation for outspokenness which has attracted criticism from the Bonn government, Mr Jochimsen said Emu "was more forced on the Germans than that we wanted it".

Speaking at the Royal Institute of International Affairs in London, Mr Jochimsen singled out the French government as the main force behind the drive for a single currency. The quest for monetary union had been a "recurrent" feature of French politics since 1973, he said. Mr Jochimsen, president of the North Rhine-Westphalia central bank, said the present franc-D-Mark exchange rate was in line with the fundamentals in the French economy. But he called on Bonn's partners to "depoliticise" rate changes in the European monetary system.

In a pointed reference to recent attacks on "speculators" by Mr Michel Sapin, the French finance minister, Mr Jochimsen called operators on currency markets "portfolio managers and investors". He said he did not want to use methods of the French revolution against them.

Mr Jochimsen, a heavy-weight member of the Social Democratic party, has earned the ire of both the Bonn government and Mr Helmut Schlesinger, the Bundesbank president, since he joined the Bundesbank council in 1990.

In August 1992 he caused controversy by stating, in remarks prepared for a speech in Düsseldorf, that EMS members were stalling realignments for "prestige" reasons.

Mr Horst Köhler, state secretary in the Bonn Finance Ministry, took Mr Jochimsen to task this week for having criticised the government's recent efforts to cut spending.

Amato floats free from Craxi's levers of power

By Robert Graham in Rome

MR Giuliano Amato, the Italian prime minister, yesterday admitted his six-month-old four-party coalition was defying political gravity.

Just like a cartoon character, the government would keep going as long as no one realised it was riding on air.

He is managing to stay in office even though the government has ceased to represent the specific interests of the Christian Democrats and Socialists, the two main coalition partners. The two parties' credibility is daily diminished by the mounting revelations of corruption and illegal party financing over the past decade.

Mr Amato, a Socialist, has been obliged to cut free from Mr Bettino Craxi, his party

leader. It has been a post-war political tradition in Italy for party leaders to control prime ministers. The break with Mr Craxi, formalised on Monday, was essential to prevent the government from being directly involved in the Socialist leader's fight for political survival in the face of allegations of corrupt behaviour and illicit funding of the party.

The prime minister's divorce from Mr Craxi has been followed by three other Socialist ministers, including Mr Claudio Martelli, the ambitious justice minister.

Mr Amato is thus no longer the prime minister for the Socialist party but a socialist chief executive of the administration. If Mr Craxi and his dwindling band of followers so choose they can withdraw

Italy's balance of payments deficit quadrupled in 1992 despite a modest improvement in the final quarter following the September float of the lira, writes Robert Graham.

The 1992 payments deficit was £32,549bn (£14.5bn) compared to £3,571bn in 1991. The deterioration, reflecting an overvalued lira, is even more marked when measured against the 1990 surplus of £15,156bn.

The worst month was last September when the monthly deficit reached £29,000bn after the massive lira support operation. But from October Italy began to record a surplus again.

their parliamentary support, thereby removing the coalition's narrow 16-seat majority in the chamber of deputies.

In recent days Mr Craxi has posed his threat, especially in the light of a motion of confidence tabled by the former communist party of the Democratic Left (PDS). However, on Monday night Mr Craxi was persuaded this would be counter-productive, and could even

hasten the break-up of the party he has dominated for a decade.

As in every intention over the past six months when the Amato government has appeared unstable, it has survived for two reasons: none of 16 parties in parliament has suggested viable alternatives; and second the major parties have neither the funds nor the public support to call fresh

elections so soon after last April's poll.

Added to this, President Oscar Luigi Scalfaro, who has conducted his presidency with skill and quiet authority, has thrown his weight behind the Amato government.

The same considerations apply today as the government faces its first no-confidence motion. Indeed, Mr Achille Occhetto, the PDS leader, who tabled the motion, has admitted his main intention is not to bring down the government, but to force Mr Amato to dissolve himself from Mr Craxi, make firmer commitments to combat corruption and focus more on the increasingly serious problem of unemployment.

The no-confidence debate, due to wind up tomorrow, will give Mr Amato a platform to

state his aims and indicate how long he expects to stay in office. The timetable over the next two to three months is overshadowed by parliament's need to agree electoral reforms or be overtaken by referendum imposing such reforms.

This key debate requires government stability - as does the management of an economy in recession.

He would be reluctant to leave office before electoral reform was in place and the parties had regained their composure. But for this to happen he will have to expand the coalition. The no-confidence motion will provide an opportunity for those parties who regard themselves as the "opposition", like the PDS, to spell out terms for joining an enlarged government.

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Turkey to accelerate privatisation plans

TURKEY is to speed up its privatisation programme with an ambitious target to raise revenues to TL25,000bn (£1,86bn) in 1993, more than five times the sum realised in 1992, writes John Murray Brown in Istanbul.

Prime Minister Süleyman Demirel's ambitious sales target was unveiled together with a radical shake-up of the agency handling the sale of state assets to the public. The government is relying on the privatisation programme to

close the public sector deficit, which in 1992 was 12 per cent of GNP.

In 1992 Turkey's Public Participation Administration earned TL4,300bn through the sale of six cement companies and minority stakes in a number of smaller, privately managed enterprises.

However, it has not addressed the problem of the main loss-making state corporations, which are unlikely to receive such a positive response from buyers.

EC aspirants agree agenda

NEGOTIATIONS to admit the EC's first new members since 1986 began in earnest yesterday at separate meetings between the EC president Denmark and ambassadors from Austria, Finland and Sweden, Reuters reports from Brussels.

Diplomats said the talks had gone well and the applicants hope talks can be wrapped up in a year, allowing the three, who could be joined soon by Norway, to enter the EC fold on January 1, 1995.

Talks are expected to focus on the applicants' requests for special arrangements for their farming sectors and on the

regional policy. They also agreed to seek additional areas where the applicants' opening speeches on Monday had demonstrated talks could proceed swiftly. The diplomats said a date was not set for the next set of meetings.

The EC and the applicants hope talks can be wrapped up in a year, allowing the three, who could be joined soon by Norway, to enter the EC fold on January 1, 1995.

Talks are expected to focus on the applicants' requests for special arrangements for their farming sectors and on the

implications of the three countries' policy of neutrality for the EC's plans to forge a foreign and security policy.

All three countries offered assurances on Monday that they would abide by the EC's plans laid down in the Maastricht treaty.

Support among Finns for their country's application to join the EC has fallen in recent months, according to an opinion poll yesterday, Reuters reports from Helsinki.

The latest results showed 43 per cent in favour, down from 54 per cent.

ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (I.R.O.) of the shares of the company ELINDA S.A.

The I.R.O. announces a public auction for the highest bid for the sale of 14,338,830 ordinary voting shares of the company HELLENIC INDUSTRIAL ELECTRICAL APPLIANCES ELINDA S.A. registered at the Municipality of Metaxades, Athens, in accordance with the decision dated 2.12.92 of the International Committee for Dematerialisation (I.C.D.) and the provisions of articles 5, para. 1b and 6, para. 1b of Law 1009/91.

The shares for sale represent 99.98% of the total deposited share capital of the above company. ELINDA S.A. was established in 1977 following the merger of the productive units of the companies IZOLA S.A. and BIOMETAL ESKIMO S.A. and the participation of the NATIONAL BANK. The company's main line of activity is the production and sale of electrical white goods. It maintains factories at Boffila, Athens and at Thessaloniki and all its personnel have been dismissed. The terms for the public auction for the highest bid, in accordance with the present announcement, are as follows:

A. PROCEEDINGS
1. Interested buyers are invited to receive from the offices of the I.R.O. (234 Syngrou Avenue, Athens, 3rd floor, I.R.O. Dematerialisation Department) the Offering Memorandum in which the relevant data of the company have been summarised. Those who may have already obtained the Memorandum prior to the publication of this Announcement are invited to receive the new, revised and complemented Memorandum. The Memorandum is obtainable from 0900 hrs on 8.2.93 to 1500 hrs on 10.2.93. Interested parties who wish to obtain the Memorandum after this time limit will do so at their own risk insofar as the time remaining for them to check the company data and prepare their offer is sufficient before the date on which binding offers must be submitted. The Offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entities or associations, as well as to persons so authorised by a notarial power of attorney or an authorisation document on which the signature of the attorney or the authorised person is required. All the data contained in the Offering Memorandum are indicative and aimed only at providing information. They are conditional on confirmation by interested parties while checking the company and cannot establish any liability on the part of the I.R.O. as to their accuracy or completeness.

2. Confidentiality Agreement - Draft Agreement - Checking the Company
On receiving the Offering Memorandum, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data it contains. The I.R.O. reserves the right to hand over, also, to each recipient of the Memorandum, a Draft Agreement for the sale of the shares and set the time and procedure for negotiating the terms with each potential buyer before the submission of binding offers. Each potential buyer receiving the Offering Memorandum within the above time limit will be entitled to check the company's data. The time, which will not exceed 2 days, the date and the remaining checking procedure will be specified by the I.R.O. on the basis of the date of submission of the binding offers, the number of interested parties and the priority in receiving the Offering Memorandum. Potential buyers who will ask for and obtain the Offering Memorandum beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without any discrimination towards them, resulting solely from their own fault in receiving the Memorandum at a late date, being possibly construed as unequal treatment.

3. Submission of Binding Offers - Unsealing
Binding Offers must be submitted at the latest by 1300 hrs on Thursday, 25th February 1993 at the offices of the I.R.O. at the address mentioned above, in return for a receipt. Offers which have not been handed in personally but sent in any other manner (by post, etc.) will be considered as having been submitted in time and will be taken into account only if they have reached the offices of the I.R.O. before the above time limit irrespective of the date of posting or any other means of despatch. Offers submitted beyond the time limit will not be taken into account. The offers will be unsealed on Thursday, 25th February 1993 at 1400 hours at the offices of the I.R.O. The unsealing may be attended by anyone who has legally submitted a binding offer or by his legally authorised representative as described above. The offers will be unsealed, checked with regard to formality (letter of guarantee, composition, etc.) and will be entered and will be attached to a special report of unsealing which will be signed by those present. A copy of this report will be given to each person who has legally submitted an offer. Copies of the offers will not be released until the end of the auction for the highest bid.

4. Evaluation - Adjudication
Offers are kept by the I.R.O. and are evaluated at its discretion. The Board of Directors of the I.R.O. will make the final decision as to the acceptance (adjudication) of an offer, or its rejection, within two months of its submission, i.e. up to 26th April 1993. Recalls, modifications, improvements, etc. of offers up to the final decision of the I.R.O. to adjudicate or to reject, and counter-offers are not acceptable and will not be considered.

5. CONTENT OF THE OFFER
Offers must be submitted within a sealed envelope entitled "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF ELINDA S.A.". They must be written and signed and must not have erasures, deletions or insertions. Offers submitted in any other manner (e.g. by telegram, telex, fax, etc.) unsealed, or bearing erasures, deletions or insertions will not be considered. The offers must refer to the total of the shares for sale (14,338,830) and if this is not specifically mentioned or wrongly indicated it will be taken as referring to the total (14,338,830). They will contain a price expressed in drachmas. They will specify the manner of payment and, if payment is to be made of the whole amount or in instalments, will specify the exact dates of payment, without interest or with interest (and in this case at what rate), of each instalment, and the guarantee provided for payment of these instalments. It should be noted in this respect that in evaluating each offer, their conversion to current value will be calculated at 22%. Any terms contained in the offers shall be absolutely clear and specific on pain of giving the right to the I.R.O. at its discretion, to go as far as rejecting the offer. The offer must include data on the identity and activity of the bidder, while a description of a business plan and the bindingness thereof, will be duly appreciated. The duration of the offers must be of at least two months (i.e. up to 26.4.93).

6. LETTER OF GUARANTEE
The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Grs. 200,000,000. The I.R.O. on delivery of the Offering Memorandum, will provide a draft of this letter of guarantee which must be adhered to. Offers unaccompanied by a letter of guarantee, or accompanied by a letter of guarantee which, in the I.R.O.'s opinion is unsatisfactory, will not be considered.

7. OTHER TERMS
a. The present is not a proposal for drawing up an agreement but an invitation to submit an offer.

b. The I.R.O. retains the right to cancel or postpone the auction at its discretion, to supplement or clarify the terms of the present announcement and in general act within the framework of article 199 of the Civil Code and Law 2000/91, bound only by the decisions of the International Committee for Dematerialisation.

c. All the expenses concerning or related to the transfer of the shares and the participation in general and execution of the present procedure shall be borne by the buyer and each of the participants accordingly.

d. The participation of each of the potential buyers in the present auction presupposes the full and unequivocal acceptance of the terms of the present announcement.

e. Any previous relative announcement, invitation or proclamation, etc. is hereby revoked and the only valid terms are those contained in the present announcement.

For any further information or clarification, interested parties can apply to the I.R.O., Dematerialisation Department. Tel: 30-1-892.5540-9.

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Address: _____
Tel.: _____ Fax: _____

Please return this form to:
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* Source: BMRC 1991

FT SURVEYS

NEWS: INTERNATIONAL

Scramble to preserve US links

The deportee issue has shaken Israel's relationship with Washington, writes Roger Matthews

THE SPEED and relief with which Mr Warren Christopher, the US secretary of state, welcomed Israel's offer to take back 100 of the 415 Palestinians it deported in December revealed far more about American-Israeli relations than it did about the future of the Middle East peace process.

It had taken Mr Christopher several days and phone calls to persuade Mr Yitzhak Rabin, Israel's prime minister, to drop his insistence that the decision on the deportees was final and irrevocable. The Palestinians had said that they would not resume peace negotiations unless the fate of the men was satisfactorily resolved, but it was not this issue which appears to have been uppermost in Mr Christopher's mind. His primary concern was that the new administration, which condemned the expulsions, should not be forced into using its veto to block any move to impose UN sanctions against Israel for refusing to implement Security Council resolution 799. Very quickly after Israel's statement on Monday night, Mr Christopher asserted that not only was talk of sanctions now unnecessary, but that it could undermine the whole peace process.

To this extent, a relieved Mr Christopher and a bruised Mr Rabin might reflect on their success in sustaining the single most critical relationship in the Middle East. However, it cannot augur well for the peace process, launched in Madrid in October 1991, and



Israeli prime minister Yitzhak Rabin outlines his terms on the deportees' return at a Jerusalem press conference yesterday

will not have quashed moves for sanctions against Israel.

The episode has already cost Mr Rabin domestic political capital that he needed to preserve for the day when Middle East peace negotiations move on to substantive issues which demand Israeli concessions.

After performing the partial U-turn, the Israeli leader may seek to reinforce his already hardline stance on security issues, while being even less ready to compromise at the negotiating table. There will also be less enthusiasm for compromise on the other side of the table. Mr Rabin's decision to expel the Palestinians was aimed at crippling Hamas, the radical Islamic organisation which is gaining ground in the occupied territories at the expense of the Palestine Liberation Organisation.

Instead, Hamas has been given a substantial political

boost. Deportees on their hillside in southern Lebanon provide potent images of defiance. While they remain, it is almost impossible for the more flexible PLO to ask its negotiators to return to the negotiating

The US did not want to be forced into vetoing UN sanctions against Israel

table in Washington. Mr Rabin's offer to let 100 men return does nothing to satisfy PLO demands and may even be seen as a concession. Israel's own peace talks strategy. In the past few months, Israel's negotiators have increasingly come to sense that

it might just be possible to strike a deal with Syria over the Golan Heights. Furthermore, any hint of real progress with Syria would provide a big impetus for the Palestinians to become more pliant to avoid being left behind.

Syria has been providing some encouragement for this belief with Mr Farouk al-Sharaa, the foreign minister, stressing last month that Arab delegations should not break off bilateral talks when they had most to gain. If they argued to boycott anything, he argued, it should be the multilateral talks which involved greater benefit to Israel.

But Israel's negotiators concede that while the Palestinians stay away it will be difficult for the Syrians, Jordanians and Lebanese to return. At the very least, the framework for a solution to the plight of the deportees had to

be in place, and Mr Rabin's concessions on Monday do not meet that requirement.

If anything, argue some Arab diplomats, the apparent US endorsement of Mr Rabin's action has made the situation worse by damaging American credibility as an honest broker. They say Mr James Baker, former Secretary of State whose efforts made the peace process possible, would have played his hand more astutely.

This sense of frustration is heightened by the understanding that the three Arab governments and the PLO have no alternative to the peace process. The reasons that brought them to the Madrid conference are still valid.

At some point they will have to return to the table. But with every new confrontation, such as that of the deportees, hopes for negotiation are less easy to justify.

Israel smoothes EC investment in West Bank

By Lionel Barber in Brussels

ISRAEL and the European Community have agreed to lift obstacles to direct EC investment in the occupied territories of the West Bank and Gaza. Mr Shimon Peres, the Israeli foreign minister, said yesterday.

Mr Peres said the EC was becoming a world leader in foreign and humanitarian aid and the accord would allow the EC to invest in housing, hospitals and businesses in the West Bank without dealing with the Israeli authorities. Israeli-EC relations improved this week after the Rabin government agreed to the return of 100 of the Palestinian deportees from no-man's land in Lebanon and shortened the length of exile for the other 295. Mr Peres said the compromise cleared the way for talks to update a 1975 bilateral trade

accord with the EC, but EC officials were more cautious, describing it as a "very good step" only.

Israel wants to free the movement of capital and services with the EC and upgrade technological co-operation. Israel has a \$4.5bn trade deficit with the EC.

Reuter adds from Paris: France said yesterday Israel's offer to allow back 100 expelled Palestinians was a step in the right direction but further efforts were needed to end the dispute and revive the Middle East peace process. "Ideas put forward by the Israeli government point to the will to seek a settlement... it is therefore a step in the right direction," the foreign ministry spokesman said.

He added the offer did not meet Palestinian demands and France hoped for more efforts to find a just solution.

State to keep control of telecoms company

By Hugh Carnegie

THE ISRAELI government decided yesterday to maintain control for an unspecified period over Bezeq, the state-owned telecommunications monopoly, preferring a gradual programme of liberalisation in the sector and limited public share offerings to proposals for the early sale of a controlling stake to a strategic investor.

Bezeq is one of the biggest of Israel's many state-owned companies and was earmarked as a prime candidate for privatisation when the Labour-led government took power last July promising to speed up the privatisation process.

Critics said the decision showed the government's reluctance to embrace radical

privatisation, despite its promises. The government has ruled out selling its control of Israel Chemicals and made little progress on other companies such as the airline El Al.

But the cabinet sub-committee that controls privatisation, which includes Prime Minister Yitzhak Rabin and Mr Avraham Shohat, the finance minister, said competition in the economy would be enhanced by dismantling some of Bezeq's monopoly before it moved out of government hands.

The committee said it would move to allow private competition in cellular telephones and international links. The state would reduce its 75 per cent holding in Bezeq to 51 per cent through share offerings on the Tel Aviv stock exchange.

Goulding ends role as peace negotiator

By Michael Littlejohns, UN Correspondent, in New York

MR MARRACK Goulding, the senior British in the United Nations secretariat, who has been in charge of its peace-keeping operations for the past six years, is to become under-secretary general for political affairs as part of a reorganisation programme initiated by Mr Boutros Boutros Ghali, the secretary general.

Mr Goulding's successor will be his Ghanaian deputy, Mr Kofi Annan. Mr Goulding, a former member of Britain's UN mission and later ambassador to Angola, replaces Mr Vladimir Petrovsky, a former Soviet deputy foreign minister, who moves to Geneva as head of the UN European Office.

Mr Antoine Blanca, current UN chief in Geneva, will be returning to the French government service from which he was seconded. The changes are effective on March 1.

Mr Boutros Ghali will soon have to replace Mr Dick Thornburgh, former US attorney-general, who has been serving as head of UN administration and management but resigned after President Bill Clinton's victory.

UN stops travel near Jalalabad

By Farhan Bokhari in Islamabad

THE United Nations yesterday suspended road travel for its staff between northern Pakistan and the city of Jalalabad in eastern Afghanistan, after four of its staff members were killed on Monday in an ambush by unknown gunmen.

The road provides the most important land link for transportation of relief goods from Pakistan to the Afghan capital, Kabul.

Rival groups of mujahideen tribesmen have recently exchanged fire to gain control of the road, western diplomats and officials say.

The bodies of two of the UN's international staff members were brought to Islamabad yesterday to be flown to their home countries.

Arafat in talks with Saddam

MR Yassir Arafat, leader of the Palestine Liberation Organisation, yesterday met Iraqi President Saddam Hussein, Reuter reports from Baghdad.

Diplomats said the visit, the first since the PLO's public attempts at reconciliation with Saudi Arabia, could be a mediation attempt by Mr Arafat to help bring Iraq back into the Arab fold. It was the first time the two leaders have held talks since January 1992.

Army denies attempt on Khmer Rouge HQ

By Victor Mallet in Phnom Penh

THE CAMBODIAN government yesterday denied its latest military offensive was aimed at capturing the Khmer Rouge headquarters near the Thai border, and suggested UN troops be repositioned to act as a "buffer" between government forces and the guerrillas.

The government said a series of recent attacks on Khmer Rouge positions in northern and western Cambodia were aimed at driving the guerrillas back to the territory they held before all the country's main factions signed a ceasefire and peace agreement in Paris in October 1991.

They were responding to accusations by UN peacekeepers on Monday they were engaged in a big offensive which could not be justified on grounds of self-defence.

"It's a purely defensive activity," Mr Khieu Kanharith, senior adviser to prime minister Hun Sen, said. "Now the mission is complete. It's a great success."

Gen Pann Thay, military spokesman, said the offensive was aimed at protecting villagers working on the rice harvest and at forcing back Khmer Rouge artillery shelling government positions.

He said there was no plan to take the gem-mining town of Pailin, regarded as the Khmer Rouge headquarters, but added: "We finish right now, but if the Khmer Rouge launch an offensive against us we have to attack them again."

The UN Transitional Authority in Cambodia (Untac) seems unlikely to accept the idea of placing its 16,000 troops as a buffer between the country's warring factions.

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ANNOUNCEMENT OF A PUBLIC AUCTION FOR THE HIGHEST BID

GREEK EXPORTS S.A., registered in Athens at 17 Panepistimiou Street and legally represented, in its capacity as Liquidator in accordance with article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991 and then by Decision No. 9583/1992 of the Athens Court of Appeal

ANNOUNCES

a Public Auction for the Highest Bid with sealed, binding offers for the purchase, in toto, of the assets of the company under special liquidation named COATED ABRASIVES INDUSTRY (VIEL) S.A. registered in Athens.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

VIEL S.A. was founded in 1981 (Govt. Gazette 2627/81) and is engaged in the production of coated abrasives, the sale of these products in the Greek market and their export abroad. The Company's manufacturing installations are in the Industrial Estate of Patras. The factory stands on a plot of about 12,806m². The factory building covers a space of 3,568m². There are also auxiliary buildings totalling 587m² (offices, etc.). The basic manufacturing machinery is of German make (BRUCKNER) and the auxiliary machinery is Austrian (IGEL).

TERMS OF THE AUCTION

1. To take part in the auction, interested parties are invited to receive from the Liquidator the Offering Memorandum and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Athens Notary Public assigned to the auction, Mrs. Adriana-Dimitra Economopoulou-Zaphiropoulou, at 18 Voukourestiou Street, 5th floor, Tel. 30-1-361.8249 up to Tuesday, 23rd February, 1993 at 1000 hours. Bids must be submitted personally or by a legally appointed representative.

2. Bids will be unsealed before the above Notary on Wednesday, 24th February 1993 at 1000 hours with the Liquidator in attendance. Bidders who have submitted their offers within the prescribed time limit will also be entitled to attend. Bids submitted beyond the prescribed time limit will not be accepted and will not be taken into account.

3. The sealed offers must clearly state the purchase price offered for the assets, in toto, of the Company and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, to the amount of fifty million drachmas (50,000,000 drs.) or its equivalent in U.S. dollars (U.S.\$).

4. The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.

5. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90 article 46a, para. 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required, the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

6. Prospective buyers hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46a, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.

7. Bids should not contain terms which might prevaricate their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the repair, improvement or transfer of fixed assets, or requests for guarantees in the collection of claims or the outcome of court actions brought by the Company in this respect, or compliance with recommendations regarding the security of the installations, or for safeguarding the insurance cover, etc.

8. In the event that the person to whom the auction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative sale contract and fails to abide by the other obligations accruing from the present announcement, then the above-mentioned guarantee of fifty million drachmas (50,000,000 drs.) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, and any actual or hypothetical loss sustained, with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been forfeited to him as a penalty clause, and collect it from the guarantor bank. Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest bidder's guarantee shall be returned to him after he has paid the sale price and the act of settlement has been drawn up and signed.

9. The highest bidder is deemed the one whose offer has been so judged by the Liquidator and approved by the Majority Creditors as being in their best interests.

10. The Liquidator shall not be liable to participants in the auction either with respect to the evaluation report or for his selection of the highest bidder and neither will he be liable to them for the cancellation of the auction in the event that its outcome is not approved by the Majority Creditors.

11. Participants in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.

12. Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgage fees, rights and other expenses for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer.

13. Those taking part in the auction will be committed to keeping the enterprise operating in its present form.

For any information, interested parties can apply to:

a) The head office of E.T.B.A. S.A., Directorate of Public Holdings, 87 Syngrou Avenue, (2nd floor), 117 45 Athens, Greece, Tel. 30-1-92.94.395 and 30-1-92.94.396 and to

b) GREEK EXPORTS S.A., 17 Panepistimiou Street, (1st floor), 105 64 Athens, Greece, Tel. 30-1-32.43.111 to 30-1-32.43.115

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 9 February 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, by tender on a bid basis on Tuesday, 9 February 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 11 February 1993 and will be in the following maturities:
ECU 300 million for maturity on 11 March 1993
ECU 300 million for maturity on 13 May 1993
ECU 400 million for maturity on 12 August 1993

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 9 February 1993. Payment for Bills allotted will be due on Thursday, 11 February 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered.

The Bank of England will announce early on 9 February the maximum yield for each maturity of Bills on offer which will be acceptable in the tender. Any tenders at yields above the relevant maximum yield will be rejected. The maximum yields for each maturity of Bills on offer will be published on the following wire services: Reuters (pages GBAA - AF); Teletext (pages 6473-78) and Topic (page 44751).

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 11 February 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005518 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000 and ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented) and to the provisions of this notice.

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 12 August 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

Any Bills of any maturity on offer not allotted in the tender will be allotted to the Bank of England. Such Bills may subsequently be sold into the secondary market, or made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented).

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the 1955 Finance Regulations 1955 as amended.

Bank of England
2 February 1993

Goulding
ends role
as peace
negotiator

By Mark
Creswell

Mr. Mark
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Which is quite amusing, really. Except on those few (or not so few) occasions when *you* happen to be the guest.

After half a day in an airline seat which seems to defy every existing airline advertising claim, this is, perhaps, not the best of welcomes.

Nevertheless, tired and weary, you shrug it off and proceed silently to your room.

At dinner, however, the trial continues.

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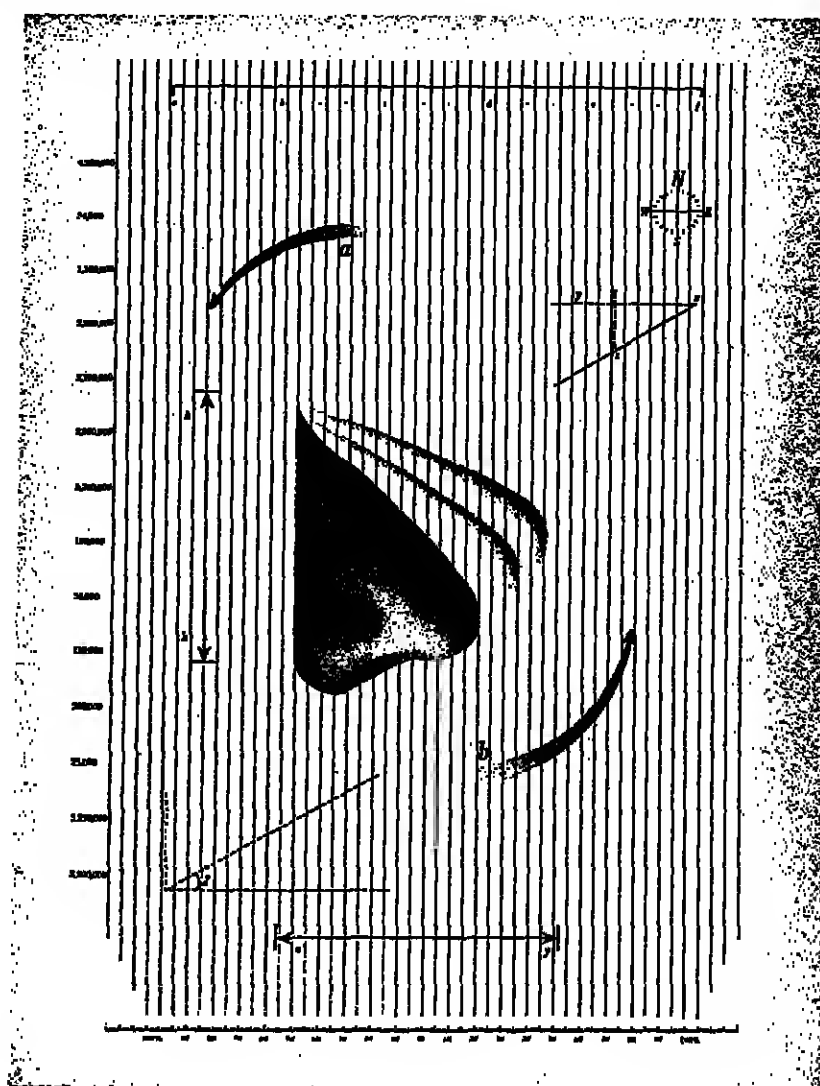
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NEWS: INTERNATIONAL

Patten faces surgery as HK reforms loom

By Simon Davies
in Hong Kong

HONG KONG Governor Chris Patten has been taken into hospital for minor heart surgery just weeks before his controversial political proposals are due to pass before the colony's legislature.

Hong Kong stock prices climbed on the news in London yesterday, as brokers speculated on the exceptionally remote possibility that the illness could prepare the way for Mr Patten stepping down from a reform programme that has attracted the ire of China and damaged investors' confidence.

Mr Patten is to undergo angioplasty (the full term is "percutaneous transluminal coronary angioplasty") treatment, after doctors identified a narrowing of two coronary arteries.

A government spokesman suggested he would remain in



Patten: heart surgery

hospital for four days and was expected to be back at work within a fortnight.

Mr Patten chaired a meeting of the Executive Council (LegCo) - the governor's cabinet - during the morning, and the full reform package is still on track, to be presented to the

legislature before the end of February. It is unlikely that his hospitalisation will delay this process.

But the timing is awkward, as it coincides with a stepping-up of China's opposition to Mr Patten's plans to broaden democratic representation in the Legislative Council, following a brief lull in the verbal conflict.

On Monday evening, China's most senior representative in Hong Kong, Mr Zhou Nan, reiterated China's stance that it would not "barter on principle".

He also claimed that the British proposals were a serious stumbling block to Hong Kong's stable transition back to China in 1997.

This was seen as a warning directed at executive councillors, and observers expect the criticism to intensify in the lead-up to the LegCo debate on the proposals.



South African riot police fire tear gas and shotguns after taxi drivers threw stones and cans at them during a protest yesterday

Singapore investment at \$2.1bn record

Singapore says that investment in its economy reached a record high of \$3.48bn (\$2.13bn) last year, a 21 per cent rise on the previous year's figure, writes Kieran Cooke.

The bulk of the investments were in the chemical, electronic components and electronic systems industries. The US was the biggest foreign investor with \$1.2bn or 34.5 per cent of the total, followed by Japan with \$843.5m and the European Community with \$814.1m.

Foreigners still trapped

Attacks by government fighter planes on Unita positions in northern Angola yesterday stymied attempts to evacuate foreign oil workers trapped since rebels overran the key oil town of Soyo two weeks ago, AP reports from Luanda.

Unita rebels in their central Angolan stronghold of Huambo, meanwhile, said government forces had withdrawn tanks and ceased aerial bombardments after a weekend of fierce fighting.

Setback for New Zealand

The New Zealand economy recorded its first economic setback for 15 months in the third quarter of last year with a fall of 0.8 per cent in gross domestic product, reports Terry Hall in Wellington.

On an annual basis, GDP was 1 per cent higher. The setback was mainly due to the water shortages in the South Island lakes.

Volcano deaths

At least nineteen people were killed and around 20 farmers were listed as missing after the dormant Philippines Mayon volcano, world-famed for its beautiful cone, erupted yesterday reports Reuter from Legazpi, Philippines.

Downturn pushes Japan's unemployment to 2.4%

By Charles Leadbeater
in Tokyo

JAPAN'S unemployment rate rose to 2.4 per cent in December as the downturn in the economy began to take its toll upon the jobs market.

Most Tokyo economists expect the official unemployment rate will rise in the course of the year to nearly 3 per cent, the peak it reached during the downturn of the mid-1980s.

The main cause of the rise from 2.3 per cent in November is the virtual evaporation of private sector job offers, in both manufacturing and services, as companies freeze recruitment to cut costs.

The ratio of job offers to job applicants stayed at 0.93 in December, the same rate as November, which means there are 93 job offers for every 100 applicants.

This ratio's stability was

mainly due to a surge of job offers from the construction sector fuelled by expanded public works programmes.

Government ministers and business leaders used the weak unemployment data to renew their calls for an early cut in interest rates.

The official unemployment rate is an underestimate of the extent of unemployment in Japan. Job losses among self-employed and mainly women part-time workers who do not register for unemployment benefit have already risen sharply.

Japan's lifetime employment system means that thousands of workers are being kept on company payrolls even though they have no work to do. Some financial analysts estimate this so-called in-company unemployment amounts to about 6 per cent of the industrial workforce.

The rise in unemployment is

one of the main factors depressing consumer confidence, which fell by 3.2 per cent to 38.2 per cent in the final quarter of last year according to the official index published yesterday by the Economic Planning Agency.

Consumer sentiment about the employment outlook fell 8.6 per cent to 27 per cent in the last quarter of the year, fueling growing pessimism among consumers about the outlook for their standard of living.

As private investment is deeply depressed a revival in personal consumption is seen as essential to reigniting economic growth. Business confidence remains depressed, but not as depressed as the end of last year, according to a separate report by the EPA.

The index of business sentiment for the first three months of this year stood at minus 24, compared with minus 33 in the final quarter of last year.

S Africa taxi drivers in new protest

POLICE and protesting black taxi drivers clashed for a second straight day yesterday, leaving three people injured and tensions high in parts of central Johannesburg, AP reports from Johannesburg.

The drivers were angry that some people held in Monday's confrontation remained in custody, despite an agreement with city officials that called for their release.

Law and Order Minister Herens Kriel said he would declare Johannesburg an unrest area, giving police wide powers to arrest people and disperse crowds.

Protesting taxi drivers were complaining that traffic police harass them and that they want subsidies similar to those given the Public Utility Transport Corp. bus company. Taxi drivers are notorious for dangerous driving and are often involved in accidents.

Death penalty would be reimposed for some crimes Pretoria unveils bill of rights

By Patti Waldmeir
in Cape Town

THE SOUTH African government yesterday published proposals for a bill of rights which would outlaw race and sex discrimination and protect private property, but which would impose the death penalty for certain serious crimes and permit detention without trial.

The proposal forms an essential part of Pretoria's blueprint for a constitution which prevents blacks from dominating whites. However, it will not become law without the agreement of the African National Congress and other parties to constitutional negotiations.

The draft bill of rights seems specifically designed to outlaw the gross human rights abuses committed by the ruling National party during its 44 years in power, including torture, murder, discrimination

by race and infringements of basic freedoms of speech, movement and association.

Asked whether the proposals did not represent a "deathbed conversion" to human rights protection, Justice Minister Kobia Coetzee admitted the current constitution permitted abuses against fundamental rights, and that abuse had taken place.

Pretoria's proposal is likely to provoke wide controversy, as it would reimpose the death penalty (suspended since 1990) for certain crimes, would permit 10-day detention without trial, and includes only limited provisions to protect individuals from race discrimination while providing far more protections against sex discrimination.

It makes no move to redress any of the economic wrongs of apartheid, including forced expropriation of land from blacks, but outlaws expropriation by any future government.

Measures included in the bill to protect private property rights will attract widespread criticism, as they are designed to protect whites.

The ANC is likely to oppose the proposal on the grounds that economic rights, such as the right to employment, housing, health care and education, are not guaranteed. The ANC's own draft bill of rights includes such guarantees, but the National party argues that they cannot be enforced against a government which lacks the resources to finance huge social investment.

Government officials say the publication of their draft bill of rights demonstrates Pretoria's desire to move rapidly away from apartheid discrimination. Other recent moves have also been announced, including a decision to remove the racial bias in per capita education spending.



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EC ministers fail to agree import curbs

By Andrew Hill in Brussels

EC FOREIGN and trade ministers failed yesterday to agree a compromise on lifting or harmonising national import restrictions, adding to confusion about the treatment of non-EC goods in the single European market.

Britain, Germany and the Netherlands may be breaking EC law by unilaterally trying to find ways round the problem, according to Community officials. A spokesman for Sir Leon Brittan, EC trade commissioner, warned yesterday that unilateral action to extend or abolish quotas risked "undermining a unified [EC] trade policy".

The question of what to do about outstanding national quotas is linked to controversial European Commission proposals to streamline the procedure for imposing anti-dumping duties on non-EC imports. Liberal northern member states like Britain, Germany and the Netherlands object to the Brussels plan; they believe it would give the Commission greater power to impose duties.

Yesterday, they attacked Sir Leon's compromise, which would have allowed a simple majority of member states to reject proposed duties. Sir Leon rejected claims that the Commission was trying to grab more power for itself, and said

Brussels was trying to speed and improve the procedure for imposing duties and trade safeguard weapons.

Mr Tim Sainsbury, UK trade minister, said after the meeting: "If the Commission lays before the council a strong and well-argued case for an anti-dumping or safeguard measure, they will get support."

Failure to agree how to use such weapons means a legal void still exists on the question of national quotas, still in place in many EC countries despite the lifting of internal EC border controls on January 1. Goods covered include textiles and footwear from "state trading countries" like China and North Korea.

In the worst case, that could mean an import ban or reimposition of internal controls to try to stop cheap imports coming across internal borders.

In principle, member states wanting to take temporary measures to fill the legal void have to apply to the Commission for permission to extend or abolish quotas. Germany, which has gone for full liberalisation, and Britain and the Netherlands, which want to extend their licensing regimes, have not yet asked for permission, according to EC officials.

Foreign and trade ministers may get another chance to discuss the issue next month. Meanwhile, it will be debated again by national officials.

IBM fights for copyright

By Michio Nakamoto in Tokyo

IBM, the US computer group, has joined other US high-technology companies waging an intellectual property war with Japan by filing suit against Kyocera, the bioceramics and electronics company, for alleged copyright infringement. IBM claims Kyocera infringed its copyright covering its basic input/output system (PC BIOS) and is demand-

ing ¥18.7bn (£103.3m) damages. Kyocera responded by stating that the BIOS it uses in its machines is a programme that the company developed independently of IBM's programme.

IBM's move comes after nearly three years' negotiations between the two companies. IBM said it was bringing the court action in Tokyo partly to counter possible criticism in Japan of a biased judgment if it should win its case in a US court.

US adopts tough line on public contracts

By Nancy Dunne in Washington

YEARS AFTER "level playing field" became a cliché in Washington trade circles, the US now has an administration which says it is determined to create one.

In the second potentially explosive trade issue tackled by the Clinton administration in as many weeks, hard on the heels of dumping duties provisionally levied on steel exports, the fledgling Clinton administration took only 11 days in office to announce sanctions against "certain discriminatory procurement practices maintained by the European Community".

"We do not want to close our procurement market, but must insist that our major trading

partners show an equivalent commitment to open and non-discriminatory procurement policies," Mr Mickey Kantor, new US trade representative, said.

During the election campaign, President Clinton, who has been forced to backtrack on a number of his promises, said he would open markets and enforce US trade laws.

He seems intent on keeping to these commitments. Mr Kantor, the president's campaign chairman, shares them. Fresh in his mind is the pain and anger of US voters facing uncertain economic conditions and joblessness.

"The days when we could afford to subordinate our economic interests to foreign policy or defence concerns are

long past," Mr Kantor told the Senate Finance Committee. "As President Clinton has noted time and again, our national security is directly related to our economic viability here at home. We will not be guided by the assumption that other nations share our commitment to free trade and open markets when the real-world evidence is otherwise."

The government procurement dispute with the EC dates back to 1990 when the Community first announced its Utilities Directive, planned to come into force in January.

EC procuring utilities could exclude bids with less than 50 per cent EC content; acceptable bids with a majority of EC content must receive a 3 per cent price preference over

non-EC bids. Under US trade law, the administration must thoroughly review global procurement practices every year. In February 1992, the administration determined that the EC discriminated against the US in its Utilities Directive.

President Bush said he would institute sanctions against the EC to take effect by January 1993, subject to EC implementation of the Utilities Directive.

The Clinton administration was not forced to act immediately. US law gives the president the authority to modify or suspend sanctions if it is in the national interest. Mrs Carla Hills, the former US Trade Representative, usually took full advantage of the law's flexibility in the hope of

reaching settlement. But Mr Kantor apparently decided more talking would not produce agreement.

A US trade official said that in exchange for a liberalisation of the EC Utilities Directive, the US had offered to bring a number of US states into the Gatt government procurement code, and to deal with any "legitimate market access problems" EC companies might have with private utility bidding.

"They wanted to have some procedural guarantees applied to private telecommunications companies," he said. "We might feel more sympathetic if they had come up with examples of discrimination."

US officials recognise that the Directive has many "aspects" which improve US

market access, but consider it unacceptable that restrictions remain. Clinton officials, who overwhelmingly approved the action, believe the US was already late in moving and was even ill-prepared to do so.

The US trade representative had no sanctions list prepared nor even an accurate estimate of the costs of the retaliation. The retaliation will only hit products not covered by Gatt's procurement code: telecommunications, airports, waterways and services.

Mr Kantor has ordered a study of the desirability and feasibility of withdrawing from the Gatt Government Procurement Code.

This would allow the US to broaden its sanctions against the EC with the cost as high as an estimated \$500m.

Indignant EC springs to defence of its directive

Officials see utilities ruling as an important market-opening initiative, writes Andrew Hill

CONTRARY to US claims that the European Community is bent on using the obscure new "utilities directive" to block US companies' access to government contracts, EC officials see it as an important market-opening initiative and one of the most important parts of the single market programme.

This perhaps explains the outburst on Monday of Sir Leon Brittan, the EC's most senior trade official, attacking as "unilateral bullying" Washington's threat to freeze out EC companies when awarding US federal contracts. Mr Niels Helveg Petersen, Denmark's foreign minister and president of the EC Council of ministers described the action as sending the "wrong signal for the world economy."

The Clinton administration said on Monday that from March 22 it would block EC companies from bidding for millions of dollars' worth of American government contracts and, potentially more damaging, threatened to withdraw from the General Agreement on Tariffs and Trade's multinational government procurement code.

The initial action is to be taken as retaliation for what

the US says is EC discrimination against US sales of telecommunications and power-generating equipment to government utilities following the introduction of the utilities directive on January 1 1993.

The idea of "government procurement contracts" may be hazy to many, but they are nevertheless immensely important. Overall, Commission officials estimate that they represent some 15 per cent of EC gross domestic product, of which 7 to 10 per cent - contracts worth Ecu240bn (£194.88bn-£276.08bn) - could be opened to competition by the new directive.

The present row centres on the specific area of contracts for equipment supplied to telecommunications and electrical utilities in the EC.

The directive allows EC governments to reject tenders for supply contracts where the non-EC content of the products supplied exceeds 50 per cent of total value. It says that in borderline cases preference should be given to tenders where over half the products are made in the EC, even if the price is up to 3 per cent higher than that of competing tenders.

The US believes this so-called "reciprocity" clause is



Brittan: attack

discriminatory. The EC in turn has complaints about allegedly protectionist US procurement legislation, including the Buy American Act, which the EC says imposes far stricter price preference clauses on products of US origin.

In the utilities sector, US and EC central government spending is roughly equal. US central authorities spend annually Ecu48bn on supplies, Ecu25bn

on services and Ecu7bn on works; the EC spends respectively Ecu40bn, Ecu30bn and Ecu25bn. About half this could be contract expenditure. In the trickier area of state expenditure the US figure is Ecu194bn and the EC's Ecu145bn. Contracts in the telecommunications and electrical equipment sectors are said to be worth about Ecu50bn annually in the US and roughly the same amount in the EC.

What galls Sir Leon Brittan and his officials is that they believe the EC directive will allow US suppliers to compete directly on the EC market and gain a chunk of that Ecu50bn total. That is a view shared by the French government, which tried unsuccessfully to postpone the implementation of the utilities directive before Christmas. The attempt was made on the grounds that it would put EC suppliers at a disadvantage compared with their US counterparts.

Brussels officials claim that the public procurement directives are already having an effect on the sheltered market.

In spite of the fact that not all EC countries have put the utilities legislation into their national law, about 350 equipment contracts were advertised



Petersen: 'wrong signal'

for tender in the EC's Official Journal in January. "We are getting advertisements from every member state in the community, major and minor utilities," one official said yesterday.

About 40 of those notices stated a contract value making a total of some Ecu500m. That is probably far short of the overall value of the advertised contracts, but it still equals the

annual value of trade in the whole EC public procurement sector before legislation was introduced.

In EC-US negotiations at the beginning of January the community offered to drop temporarily the offending 3 per cent clause on telecoms and electrical equipment, in exchange for suspension of the Buy American Act at five federal-controlled power utilities, representing some 25 per cent of the market.

EC negotiators also pressed for a wider deal covering procurement supplies, works and services. "The idea was to meet the American problem on electricals and telecoms, at least partially, and to give a kick-start to [multilateral Gatt] negotiations on public procurement," one EC official said.

That deal was rejected, and even though the US presidency has changed since the January negotiations, Commission negotiators say it is unlikely to be given a new lease of life by the Clinton administration.

Sir Leon has nevertheless urged the US to show restraint, and hopes to discuss the issue with Mr Mickey Kantor in Washington during his first formal meeting with his US counterpart, on February 11.

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John Smith

NEWS: THE AMERICAS

Clinton promises welfare task-force

By George Graham in Washington

PRESIDENT Bill Clinton yesterday promised to name a task-force within the next 10 days to reform the US social safety net of welfare programmes.

He told the National Governors' Association that he was committed to "leading welfare as we know it" with measures to finance expanded job training for the unemployed, matched by a requirement that people must do some kind of work for their welfare cheque.

The president said he would focus on better implementation of the Family Support Act, a 1988 welfare reform based on the work of an NGA task-force which he, as governor of Arkansas, co-chaired.

"The bill that is on the books will work, given the right economy and the right support systems," Mr Clinton said.

Advocates of welfare reform had been discouraged about the new administration's intentions, fearing that the centrist Democratic emphasis on requiring welfare recipients to work or enroll for training might fall prey to left-wing advocacy groups concentrating on greater funding of existing programmes.

These suspicions were enhanced when Ms Donna Shalala, new secretary of health and human services, last month devoted only one sentence to welfare reform in a five-page statement of goals.

With the onset of the recession, state revenues have been constrained while the number of welfare recipients has grown by 30 per cent. As a result, few states have been able to implement in full the act's requirement that welfare recipients take part in some form of education or training.

Mr Clinton promised yesterday his reforms would be based on the principle that "welfare should be a second chance, not a way of life. There must be a certain time beyond which people don't draw a cheque for doing nothing," he said. But at the same time people must be helped out of the welfare trap by providing them with continued health coverage, child care, and expanded earned income tax credits when they take jobs.

Many states have already embarked on far-reaching welfare reform programmes, such as Michigan's 21-point plan to strengthen families or New Jersey's family development programme. Mr Clinton said he would let states experiment with such programmes, even when he disagreed with them.

Army bases may house homeless

The Clinton administration is planning to use decommissioned military bases and other federal facilities to house the homeless, Housing Secretary Henry Cisneros said yesterday.

AP reports from Washington. "It's critical... we make that conversion to those most needy in our society," he said.

THE AUTHORITIES in Haiti have balked at an agreement reached just over a fortnight ago for the restoration of democracy in the Caribbean republic.

The country's military rulers and the government they have set up have indicated strong reservations over implementation of the United Nations brokered plan.

Mr Marc Bazin, de facto prime minister, has rejected proposals for international observers to speak to Haitians without prior government approval.

This followed a statement by Gen Raoul Cedras, the head of the military and the effective leader of the country, that he had not agreed to any plan for the restoration of democracy and for the return to the country of Mr Jean-Bertrand Aristide, Haiti's president, overthrown by the army and sent into exile 16 months ago.

The statements by Mr Bazin and Gen Cedras have put into doubt the usefulness of an accord reportedly reached last month with Mr Dante Caputo, a UN special envoy, in which the military appeared to have yielded to international pres-

Peabody Coal strike gets underway over demand for union job security guarantee

US pit strike may spread to other coal producers

By Patrick Harverson in New York

MORE THAN 7,000 miners working for Peabody Coal, the largest coal producer in the US and a subsidiary of UK-based conglomerate Hanson, went on strike yesterday in a dispute over job security and union representation that could soon spread to other big US coal producers.

The United Mine Workers union said it was ordering its members at Peabody, who make up the bulk of the company's workforce, not to report for work after negotiations

over a new national wage agreement broke down. The old agreement, negotiated in 1988, expired just before midnight on Monday.

The dispute is over a refusal by the employers' body, the Bituminous Coal Operators Association, to guarantee in the new wage agreement that its members will employ union workers at their new mines. Without such a guarantee, the union will not negotiate a new national contract, which covers 42,000 of the country's 103,000 mine workers.

Mr Thomas Hoffman, a BCOA spokesman, said yesterday:

"Employees should have the right to decide themselves whether they want to be represented by a union or not."

The UMW is seeking a guarantee for its members because in recent years employers have been increasingly using non-union labour at their new mines, a practice which has steadily reduced the UMW's representation among mine workers. In the 1970s, the UMW represented more than 50 per cent of all mine workers. Today, the union represents only 35 per cent.

There was no indication from the union yesterday

whether it would extend the action to other producers. However, Mr Richard Trumka, president of the UMW, said on Monday: "If, when and how this strike expands depends entirely on whether the BCOA companies are prepared to bargain."

If the UMW does extend the strike, it could seriously affect production at other big producers. Companies with operations in the Mid-West, where the UMW is heavily represented among miners, would be particularly vulnerable.

An extended nationwide strike, however, would not

immediately affect coal-users or consumers. Mr Ron McMahon of Resource Data International, a Colorado-based consultancy, estimates that the country's leading electric utilities have stockpiles of coal that would last about 60 days.

Peabody, however, is likely to be hit immediately by the strike. The company employs UMW workers at all but one of its 71 mining operations, and the strike will affect about 55 per cent of the company's annual coal output of almost 30m tons. The rest of Peabody's production, all of it concentrated in the western US,

would not be affected because these operations have a separate contract with unions. Peabody's parent, Hanson, would also suffer from a prolonged strike. In 1991 it made a profit of \$263.5m on sales of about \$1.7bn, making it the second largest contributor, after tobacco, to Hanson's total earnings.

Industry analysts were not surprised that UMW chose Peabody, saying that the company was probably singled out because it is foreign-owned. The union is likely to have judged that industrial action would have had much greater

impact if it struck first at a non-US-owned company.

This latest miners' strike - the first since the violence-plagued stoppage against the Pittston Coal in 1989 - comes at a time when the coal industry is producing more coal each year with fewer miners.

Just after the second world war, the US coal industry employed 320,000 miners who produced about 480m tons of coal a year. By 1979 employment had fallen to 220,000 but production had jumped 78m tons, and by last year, 103,000 miners were producing more than 1bn tons of coal.



REACHING OUT: There are now more ways than just the established media for Clinton to reach the public

Less a honeymoon, more a new affair

Jurek Martin on the altered relationship between media and president

IT IS still not quite clear who first claimed in print or on the air that President Bill Clinton's national honeymoon was over and his presidency damaged beyond repair. It probably happened before he even took office. It certainly has been the substance of many column inches and words since.

Yet, suddenly, in the past 72 hours, the great American media have begun to have second thoughts.

Not to the point of redefining Mr Clinton, let alone his wife, but of wondering, even in a week when Dallas crushed Buffalo in the football Super Bowl, whether every political issue has to have an irrevocable winner and loser.

In a remarkable exercise in media self-criticism, Jonathan Alter, the Newsweek magazine columnist, offered an exquisite and entirely accurate summary of the overall thrust of the reporting of what, in his view, is now a "manic depressive" journalistic culture.

"He was a hero on election day, a goat during his early disorganised transition, a hero at the Little Rock economic conference, a goat during the week before taking office, a hero at the inauguration, a goat during the fights over Zoe Baird and gays in the military. In each case there may have been sound reasons to reach those judgements but little acknowledgment of their evanescence."

R.W. Apple, the veteran Washington bureau chief of the New York Times, a man not disposed to instant judgments unless on food and wine, suspects that it is more an awakened public than the media which is ringing the changes.

"A host of factors, including weakened political parties, wider coverage of governmental activities on cable television, the proliferation of pressure groups, the advent of radio and television call-in shows and a popular mood of scepticism and discontent reflected in the candidacy of Ross Perot, have repeatedly combined to prove the capital's conventional wisdom untrue."

Some are totally disdainful both of their own profession and the tendency towards participatory democracy. George Will, the conservative pundit who would have been at home in Plato's Republic, allows his lips to curl on television when he talks of the US as "a plebsocracy" in which there will soon be no point in sending members to Congress.

It is undeniable that Mr Clinton and the media are experiencing a rocky early relationship. Generalised factors include media perception that he was given too easy a ride in the election (the president would disagree), that he is *de facto* green because he is actually younger than many of the media dynasts, and the suspicion - not without foundation - that he does not like the press (few politicians do these days).

Relations with the White House press corps are particularly fractious. This is normal, because the job of White House correspondent, with long hours, minimal freedom of movement and dependence on photo opportunities and whatever information is doled out, is nothing like as glamorous as it sounds.

The main consolation is guaranteed air time and the front page, with inevitable emphasis on well turned soundbites and snappy judgments.

George Stephanopoulos, the principal spokesman, has not always been sensitive to this bear garden in the first two weeks. Operating erratically on Clinton Standard Time, restricting access to some offices and occasionally being a little too smart for his own good, he has invited criticism not just of himself but of his president.

But Mr Apple's broader point about new pressure points may be more important in the longer run. Last year's election campaign demonstrated that the established media had lost its monopoly of the dissemination of political information

and analysis, as candidates by the dozen took to the talk and call-in shows, many featuring, it might be said, establishment journalists like Mr Will.

The first sign that Ms Baird's employment of illegal immigrants might jeopardise her nomination to be attorney general surfaced on the talk shows around the country.

In Washington, where the Clinton transition was partly operating, it appeared a minor matter and the Senate judiciary committee gave her an initial warm welcome. When mounting public criticism reached even the capital's radio stations, she was gone.

But the new genre has a short attention span and Ms Baird now seems but a historical footnote.

The latest focus has been on homosexuals in the military, and this time the evidence was of orchestration by well-organised pressure groups, mostly on the religious right. Some popular talk show hosts, like Rush Limbaugh, a ferocious conservative, needed no stoking.

There is nothing new in this - ever since the Pony Express, congressmen and presidents have been intermittently deluged with mail from distant quarters. But there may be a new unwillingness on the part of elected representatives, Mr Clinton included, to disregard the voices of the people in the

Perotian age.

Not that all are uninformed. The audiences that CNN and C-Span, the cable channels, command may look small in the ratings but they seem to pull weight. C-Span is turning out to be something of a national phenomenon. Still mostly set up to air, without adornment, debates in Congress, it has expanded into viewer call-ins and the sort of serious discussion programmes and seminars on government affairs that was thought would only appeal to political groups.

There are more of these *oficionados* than might be expected. Your correspondent's one appearance on C-Span, not exactly a knock-out performance, resulted in more calls from around the country than anything written for the FT in the past 26 years.

It would probably, therefore, be as misleading to rush into premature judgment on the new media as the media is to rush into premature judgment on the new president.

As Republican Senator Robert Dole said this week: "It's a long road and he's only had a bumpy beginning." Or, Jonathan Alter observed: "What goes down must come up. And down and up and down and up until we're all dizzy."

There are many things here that smell like smoking guns, said one foreign diplomat

says you do not comply that is unacceptable and you fight to the end. It is a slight to our reputation."

IBM in its protest says: "Contrary to the evaluation reported in the referenced letter, IBM believes it is fully compliant with the specification."

Raytheon is of the same opinion. An IBM spokesman also said the company did not comply with specifications in the second bid, since the Thomson system is not fully operational in another country - one of the conditions of the tender. Mr Kobeh said Thomson's basic technology is used in many parts of the world, but claimed all of the systems offered were tai-

lors-made to suit Mexico's needs. Thomson's refusal to comment has made it difficult to know whether some of these claims reflect the frustration of US companies of not being able to offer such attractive terms as a state-owned European group, such as Thomson. Aggressive pricing in such tenders is not unknown and may simply reflect the importance of the business for the European company.

If as Mr Kobeh claims, there were no irregularities in the bidding process, the unwillingness of the Mexican authorities to release promptly all the relevant documents has left the US and Canadian companies feeling cheated. At the least, the bitter complaints and report of requests for money in a hotel room feed a common - if still to be substantiated - view that favouritism and corruption clouds awards of many government contracts in Mexico.

Nafta will over time open up most of Mexico's public sector procurement to US and Canadian companies. But critics of Nafta have long argued that as long as corruption plays an important part of business, companies that play by the rules will not benefit fully from such market opening.

While the business climate has improved immeasurably in Mexico in recent years, corruption remains a way of life for many well-placed lower and middle-level officials, and is rife in the police force, and parts of the judiciary. If a company loses a contract for not influencing the right people, it will find it difficult to use Mexico's legal system to recover damages. And if corruption comes to light, it is often when the official concerned is out of political favour. Those blessed with a powerful patron usually remain well-protected.

THE award of the contract for the country's new system has called up a storm, write Damian Fraser and Stephen Fidler

supply data processing equipment and radars were made IBM, which had only to provide data processing equipment, Calmaquip offering Westinghouse technology, Raytheon Canada, Thomson, Plessey (Siemens), Toshiba of Japan and Alenia.

Mr Roberto Kobeh, head of Senesam, the state company in charge of air traffic control, said experts from his agency, the Mexican Institute of Communication, an independent government body, and the Canadian firm Martin Marietta signed a document outlining where the companies had not complied with the tender requirements. He showed such a document to an FT reporter but would not let him read it in full, nor identify where these companies were not complying.

However, an agent acting for IBM claims he was told before the cancellation that the tender would be called off unless he paid money. According to the agent, Mr Ravel Mousavi, an Oxford-educated entrepreneur with homes in the US and UK, three men - apparently Mexican officials - arranged to meet him in his hotel, the Nikko in Mexico City. They initially asked for \$1m and then for lower amounts, according to Mr Mousavi, eventually suggesting a donation to the Mexican government's anti-poverty programme, Solidarity.

Mr Mousavi says he declined to entertain the proposals of the men whom he described as well-informed about the tender. He told them that if they were officials seeking a bribe or were going to pay over the money to officials, it was illegal under US law

of the system's acquisition cost. In the first tender offer, the protesting companies and diplomats who have seen the relevant documents say Thomson offered to supply the computers for the air traffic control system at \$33m - making it by far the most expensive system on offer. IBM says it offered \$21.5m in the first offer, with Raytheon offering still less.

Mr Kobeh of Senesam says \$33m figure is too high, and that Thomson offered to supply the computers at \$25m. Thomson refused to comment on this or any other matters relating to the case.

The government called a second round of bids in December with reduced specifications. There was consternation among competitors when the winning \$13.2m bid by Thomson for the computer system was made public. "I can't see how any company can reduce its bid by that amount of money," says Mr Paz.

The other contenders reduced bids by a maximum of 9 per cent, against the reduction of 47 or 60 per cent by Thomson in the computer bids. Together with Alenia's winning \$7.9m radar bid, the combined bid was just \$900,000 below the next-lowest combined bid of \$21.7m by Raytheon.

Calmaquip says it believes Thomson did not comply with specifications in the second bid, since the Thomson system is not fully operational in another country - one of the conditions of the tender. Mr Kobeh said Thomson's basic technology is used in many parts of the world, but claimed all of the systems offered were tai-

Woolsey spies new targets for the CIA

By Jurek Martin in Washington

THE CIA faces greater challenges in the future than it did during the cold war, according to Mr James Woolsey, President Bill Clinton's choice to run the US intelligence agency.

In Senate confirmation hearings yesterday, Mr Woolsey said he would try to find ways of cutting his agency's budget - still a classified figure but thought to be about \$28.5bn a year - but not to the point of weakening US intelligence gathering capabilities.

In his prepared statement he said, "yes, we have slain a large dragon" in the former Soviet Union. "But we now live in a jungle filled with a bewildering variety of poisonous snakes, and in many ways the dragon was easier to keep track of."

He thought the CIA's own structure, which he said was prone to "excessive compartmentalisation", did not always help in dissemination of necessary intelligence.

Several senators, all predisposed to confirming him in office, agreed with this analysis. They drew particular atten-

tion to the question of the CIA's involvement in economic and commercial intelligence.

On Monday, Mr George Stephanopoulos, chief White House spokesman, said Mr Clinton wanted the agency "to focus more on economic interests and economic intelligence, which is where the real competition is now".

Senator John Warner, the Virginia Republican, conceded "the growing number of views" advocating that the US follow the European lead in this respect.

But, he added, "these proposals raise serious doubt about the proper role of the US intelligence community, as well as questions concerning the companies which would receive such information, and their status as US or foreign-owned companies".

But Senator Max Baucus, the Montana Democrat, while agreeing that the question was "troublesome", urged Mr Woolsey to "grapple with it" and come up with some "definite policy".

While diplomatically neutral in his response to these comments, Mr Woolsey is known to be interested in the area of economic intelligence.

Bush anti-union orders overturned

By Jurek Martin

PRESIDENT Bill Clinton has rescinded two Bush administration directives which the trade union movement considered unfair.

The first prohibited companies which entered into project agreements with unions from competing for federal contracts. It was issued by President George Bush just before last November's election in return for the backing of the trade association representing non-union building companies.

The second, issued earlier last year, required the posting of notices on all federal pro-

jects advising workers of their rights not to pay union dues according to the terms of a 1988 Supreme Court ruling.

Mr Clinton's actions are reminiscent of those taken the first Friday of his presidency when he lifted several Bush and Reagan orders limiting access to abortion.

Mr Clinton said he had acted "to restore a needed balance in America's workplace" and to reduce "unnecessary federal government intrusion". He said that project agreements with unions allowed more reliable cost estimates and promoted safety in the workplace.

Exporters 'face risks in Europe'

By David Dodwell,
World Trade Editor

UK exporters to other parts of Europe "are facing very seriously increased risks", with overdue accounts up by more than one third in 1992 as recession and bankruptcies lead to defaults in countries once regarded as virtually risk-free, according to NCM Credit Insurance, Britain's leading private sector export credit insurer.

"The environment is very dangerous," said Mr Colin Foxall, NCM's chief executive. "It is important that people should realise that doing business in Europe involves increasing risks."

The warnings come just two weeks after Mr Michael Heseltine, minister for trade and industry, and Mr Richard Needham, his deputy, launched a broad-ranging new initiative to boost exports across the EC called "Business in Europe."

This is part of a wider UK government strategy to revive the economy through export growth rather than domestic demand.

"Ministers are trying to encourage exports in Europe, but are not alerting them to the dangers," said Mr Conni Randall, NCM's director for business strategy.

The value of overdue accounts in the EC in 1992 amounted to £72m, up from £53m in 1991. The company

describes an even more stark deterioration over the five years from 1987 to 1992, where real losses reported by UK companies exporting to the EC have more than doubled.

Avoiding actual numbers for reasons of business confidentiality, NCM says losses reported on exports to Portugal have soared 27-fold between 1987 and 1992. Losses reported for Spain have risen by 805 per cent, with Belgium up 630 per cent, and even Germany up 300 per cent.

"The opportunities that devaluation in the UK are going to present are not going to be easily absorbed because of the state of these economies, which are slowing down or presenting considerable difficulties in terms of defaults," Mr Randall said.

Mr Foxall insisted that while NCM's data was not comprehensive, it was unquestionably representative. NCM provided export credit insurance for exports worth £14bn in 1992, involving 6,000 companies trading with 222 countries, accounting for 80 per cent of the policies written for UK exporters. Trade indemnity, the UK's second most important export credit insurer, reported that a survey of 600 companies showed the trading outlook for UK companies remained "ominous", with under-capacity, and cancelled orders.

Maastricht referendum on the line

By David Owen

BRITISH VOTERS are to have their say on the Maastricht Treaty after all. At least, those prepared to pay the price of a pint of beer for the privilege.

Baroness Thatcher, the former UK prime minister, was on hand at the Palace of Westminster yesterday to help launch Dial For Democracy - a telephone referendum on the treaty.

The idea is to give eligible voters the chance to express a view by dialling one of two numbers. Backers of the exercise hope both to provide a credible indication of how the British electorate would vote and to increase pressure on the government for an official referendum.

In serious if belligerent form, Lady Thatcher said: "We alone of the people in Europe have not been invaded or occupied for 1,000 years."

Proceeds will be used to minimise instances of improper, under-age or multiple voting. Lines will remain open for at least a month. Lord Pearson of Rannoch, who will sit on the scrutiny committee, has to date underwritten the exercise to the tune of £16,000-£15,000.

Subsequent investigation revealed that calls last just over 24 minutes, billed at 46p a minute outside cheap rate hours.

Yesterday's event culminated with Lady Thatcher casting what was billed as the first vote of the poll using a pristine white telephone on the desk in front of her. Or did she? On later inspection, the telephone appeared to be dead.

Business called in to help cut bureaucracy

Seven task forces formed in fresh attack on UK red tape as prime minister renews pledge to cut costs, report Alison Smith and Charles Batchelor

of what business would like to see achieved in the review.

The aim is to look again at the need for all the existing regulations, including European Community legislation, and the UK's rigorous approach to its implementation.

Mr Michael Heseltine, the trade and industry secretary, and Mr John Major will receive progress reports every two months, as part of the effort to ensure that the de-regulation drive retains more momentum than its predecessors.

In the House of Commons, the prime minister said that ministers had also agreed that "in future any proposal for

new regulations will have specifically to spell out the cost for Britain's companies."

The current estimate of the cost to business of enforcing government regulations is £200m-£1bn a year.

Among the rules already scrapped are regulations about the distances between clothes pegs in changing rooms, and requirements for factory walls to be washed every 14 months.

The statutory registration of architects is among the targets the department of the environment has in its sights.

Business organisations and small business owners last night welcomed the announcement of the government's ini-

tiative, but said a lot of hard work would be necessary for it to have any significant impact in the future.

Some expressed disappointment at the trivial nature of some of the 56 measures which government departments said they had already taken or were planning to implement.

While in private ministers talk about the need to keep some sense of proportion in government's attempts to legislate against risks faced by the public, Mr Heseltine yesterday insisted that the government would not take chances with safety.

The government's revenue-raising agencies were among

those called to Downing Street. They had re-packaged a number of existing initiatives to offer as part of the DTI's de-regulatory initiative.

For example HM Customs & Excise was singled out under five areas:

- Substantial reduction in forms, as a result of the single European market.
- Abolition of duties on mechanical lighters and matches.
- Increased thresholds for value added tax and cash accounting.
- Review of the registration and licensing requirements for excise and inland customs.
- Proposals to decriminalise many excise offences, and the introduction of an independent appeals system.

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The government's revenue-raising agencies were among

Fifth of services for passengers private by 1995

By Richard Tomlinson,
Transport Correspondent

PASSENGER services on nearly a fifth of Britain's railway network are likely to be in the private sector hands by the end of next year, the government announced yesterday.

It also came up with surprise package of grants and other incentives aimed at encouraging freight traffic to switch from road to rail.

A new system of grants will in some cases give private sector freight carriers a free ride on Britain's railway tracks if that is what it takes to persuade them to use the railways instead of the roads.

The government also plans to open consultations on raising maximum lorry weights from 38 tonnes to 44 tonnes for special vehicles which transfer their loads from road to rail for the larger part of their journey.

The announcements came as Mr John MacGregor, transport secretary, defended the government's controversial rail privatisation plans in the second reading of the Railways Bill.

Mr MacGregor named seven parts of British Rail which will be split off from the rest of the network this year and managed autonomously by BR staff on an experimental basis pending privatisation.

Ranging in size from the Isle of Wight railway to ScotRail, they also include three InterCity routes - East Coast, Great Western and Gatwick Express -

and two Network SouthEast commuter services - the London, Tilbury & Southend line and the whole of the South West division between London Waterloo and south-west England.

The government hopes that by preparing these routes for privatisation now, they can be moved swiftly into private hands soon after the planned launch of the privatisation process in April 1994.

Other parts of the passenger railway will take much longer, but Mr MacGregor said the government's proposals for franchising out the operation of all BR's passenger services would be mapped out in the next few months.

One side-effect of the proposals is to pose a threat to the future of the InterCity network, which now looks likely to be broken up into separate franchises. InterCity's existing management had hoped to bid for the franchise to operate the network intact.

The Department of Transport said it had not reached any conclusions on the future of InterCity, but said it had not ruled out the possibility that a single bidder could win more than one franchise.

The proposals won praise from Sir Bob Reid, BR chairman, who had previously expressed hostility to some aspects of the government's plans. He particularly welcomed the measures intended to boost railfreight.



THE WAY AHEAD: government aims to tempt freight traffic off the road to the rails

Major defends chancellor

By Philip Stephens
and James Eklie

MR JOHN MAJOR yesterday staged an ostentatious display of public support for Mr Norman Lamont in an attempt to shore up the chancellor of the exchequer's authority in the run-up to the March 16 budget.

But his defence of the chancellor failed to rally the pound which slipped to new lows on the foreign exchange markets.

Downing Street refused to be drawn on the widespread speculation that Mr Lamont will be moved from the Treasury in a summer cabinet reshuffle.

That left most Conservative MPs believing that Mr Lamont

probably would be given another department in June or July.

In a carefully planned performance which saw Mr Major and Mr Lamont side-by-side in the House of Commons, the prime minister flatly rejected Labour charges that speculation about Mr Lamont's future had undermined fatally his credibility.

During angry exchanges with Mr John Smith, the opposition Labour leader, Mr Major said that neither he nor Mr Lamont would be "pushed around" by unfounded reports.

Mr Smith said the confusion of recent days had demonstrated that "We have a chancellor with no credibility and a

government with no economic policy."

Mr Major's support for the chancellor had little impact on foreign exchange markets. In late London trading, the pound slipped to \$1.4400 against the dollar, a new low for this year, before closing nearly a cent down on the day at \$1.4460.

Sterling was slightly stronger against the D-Mark for most of the day. However, the UK currency slipped 4p a pence in late trading, closing at DM2.3750.

The sterling index, which is monitored by the chancellor as an overall guide to the currency's strength, closed at an historic low of 77.1, down 0.3 percentage points on the day.

Britain in brief



UK to get all Philips cathode work

Philips, the large Dutch electronics group, said that it had decided to concentrate all production of cathodes for television tubes at its Blackburn, Lancashire, plant.

The company currently produces some 60 per cent of its global output of cathodes in Blackburn with the remainder being manufactured at Sittard in Holland.

A Philips spokesman said the decision had been taken as part of a drive to cut production costs. He said the production facilities in Blackburn could be developed to produce cathodes more efficiently.

The move is evidence of the "clear and tough" measures the company promised last November to improve performance in consumer electronics and components.

Some 200 people are employed in Blackburn in cathode production. The spokesman would not say whether the decision would lead to either further investment or more jobs at the Blackburn plant. He also said he did not know the salary differential between workers in Sittard and in Blackburn but that salary costs had not been part of the decision. 1990 people work at Sittard. 168 workers were involved in cathode production and forced redundancies could not be ruled out, a spokesman said.

Acost finds gap in patient care

New measures are needed to translate advances in medical research into improved patient care, the government's Advisory Council on Science and Technology said yesterday.

Acost identified a "develop-

ment gap" in the transfer of Britain's "world class" medical research to improved treatments.

"Frustrated inventors contrast British industry's reluctance to pick up technology at an early stage, because of the risks involved, with the enthusiasm shown by US and Japanese manufacturers for new product ideas and for their willingness to invest for the long-term."

To bridge the gap, Acost wants the government to set up a programme that would channel public and private funds towards exploiting ideas from universities and the National Health Service.

Britain's reserves up

Britain's gold and foreign currency reserves rose an underlying \$83m last month, according to figures from the Treasury. The overall level of official reserves rose by \$602m, taking reserves at the end of the month to \$43,556m compared with \$41,654m at the end of December. The Treasury said that the dollar value of the UK £-denominated revolving credit facility, agreed just shortly before the pound left the ERM in September, rose by \$2m as a result of exchange rate changes.

Test torment for England

India defeated England by eight wickets in the first Test match, proclaiming the magic of its three spinners who had tormented the Englishmen in both innings.

With 43 runs needed on Tuesday to reach the victory target of 79, India completed the task in 65 minutes to go up 1-0 in the three-match series.

Resuming from the overnight 35 without loss, India lost openers Najot Siddhu (37) and Manoj Prabhakar (18) to bad shots. Vinod Kambli, aged only 18, hit the winning shot, a boundary, to steer India to 82 for 2.

The game laid bare England's susceptibility to spin as they were bowled out for 163 in the

first innings in reply to India's 371. In the follow-on second innings, they could make only 286.

The trio of slow left-armers Venkatapathy Raju, off-spinner Rajesh Chauhan and top spinner Anil Kumble, took 17 of the 30 English wickets in the match.

Welsh spending to total £1.5bn

Capital spending in Wales is to total about £1.5bn in 1993-94, representing a year-on-year increase of 8.5 per cent, said David Hunt, Welsh secretary, announced yesterday.

Mr Hunt also unveiled details of seven new industrial projects involving investment by companies of more than £1m.

He said the projects, backed by regional selective assistance, would help create more than 600 jobs and safeguard 260 existing ones in Wales.

Ford aims to cut fuel bills

BP Energy, a subsidiary of British Petroleum, has won a contract to manage the energy requirements of Ford's Halewood site on Merseyside - the largest UK contract energy project.

BP Energy will take over responsibility for Ford's entire energy requirements at Halewood in a move that could save the plant more than £1m a year in fuel bills. Ford presently pays about £11m in annual heating and electricity costs at Halewood where it uses 210 MegaWatts of thermal energy - equivalent to the heating requirements of a small town.

Future of the silver screen

Film directors' whims for shooting scenes against a backdrop of the newly-cleansed Palace of Westminster, the bustle of Piccadilly or council estates of inner London will be easier to indulge under plans being drawn up by the Department of National Heritage.

Ministers want to set up a

London-wide body to help film companies seeking locations in London. The aim is to shorten bureaucratic and time-consuming negotiations often needed with local authorities.

The department has decided to step in because of a fear that other countries - particularly France and the US - are winning business from film companies that could go to the UK. Ministers believe the move will also help promote tourism.

Galileo may shed 200 jobs

About 200 jobs in computer operations are expected to be lost at Galileo's Swindon headquarters as a result of the merger between the UK-based airline reservation system and the US Corvia system.

The merged company's data processing operations will be carried out at a combined centre in Denver, Colorado, and Galileo's Swindon operations will be transferred there over the next nine to 12 months.

Arms-for-Iraq inquiry delayed

The volume of material gathered by the judicial inquiry into the arms-for-Iraq scandal is so great that it is likely to delay its conclusion at least until the end of the year.

Lord Justice Scott, who is heading the inquiry, is believed to have hoped to conclude his findings by early summer. This is now seen as the earliest date by which witnesses - including former and current ministers - will begin to be called.

The Scott inquiry has been gathering a large number of documents, many previously classified, from government departments detailing the involvement of those departments in Britain's trade with Iraq in the 1980s.

Printers' claim

Representatives of printing workers lodged a claim for a "substantial" wage increase and an increase of one week to six, on holiday entitlement.

Hoover workers get lump sum for deal

By Robert Taylor,
Labour Correspondent

WORKERS at Hoover's Cambuslang plant in Glasgow will receive one-off payments averaging about 20 per cent of annual wages for accepting the controversial deal on working practices that led to the closure of the US household appliance manufacturer's factory at Dijon, France.

The one-off payments consist of £2,500 for every worker as compensation for the end of restrictive practices and demarcation lines with a further £150 for every worker as a goodwill payment.

Hoover's shift workers will also receive a one-off compensation payment of £500 for accepting the reduction in the three-shift premium rate from 156 per cent to 133 per cent of the basic rate, the industry average.

The company imposed a pay freeze last March and the present pay agreement will last until the end of this year. Basic weekly pay rates range between £169.80 for a labourer

to £212.55 for a craftsman fitter.

Yesterday the leaders of the Amalgamated Engineering and Electrical Union robustly defended the Cambuslang deal. "We have nothing to be ashamed of," said Mr Jimmy Airlie, the union's executive officer for Scotland.

"We're not involved in social dumping. We will be apologising to nobody for what we have done. In the circumstances it was the best deal we could reach with the company," he said.

On Thursday, Mr John Weakley, an AEEU executive member who is not directly involved in the Cambuslang deal, will meet officials of the European Metalworkers Federation in Brussels, including a delegation from the CFTD and FO unions in France.

The EMF's executive requested the meeting to discuss the Cambuslang agreement.

But he made it clear yesterday that he would not be discussing "the detail of the Cambuslang deal".

Car parks espionage 'was prolonged to increase earnings'

By Catherine Milton
and John Mason

A SECURITY company hired by National Car Parks to spy on Europarks, its main business rival, prolonged its industrial espionage to earn more money from NCP, an Old Bailey jury heard yesterday.

Preliminary investigations into Europarks by KAS, the security company set up by Sir David Stirling, founder of the SAS, indicated the company was winning car park contracts fairly by undercutting NCP, the court heard.

Europarks was not winning business by obtaining confidential information about NCP as its rival had initially suspected.

A former consultant with KAS, identified only as "Mr C", agreed the contract had been revived as an "earner" on the initiative of Mr Kenneth Edwards, a KAS finance director and other "Mr C", a former SAS soldier, said he had then briefed former Army captain Ms Jane Turpin on security procedures before she was planted as a mole in Europarks' organisation.

Mr Simon Hewitt, then a manager with KAS, and Mr Edwards had separately told him of their intention to use

demarcation lines with a further £150 for every worker as a goodwill payment.

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Do women or men make better bosses? Diane Summers reports on new research into management styles

Another battle of the sexes

Women will always look for consensus, while men try to divide and rule. A woman will say: "These are the ways we can solve the problem - how many people can we get to agree with it?" A man says: "This is the way we are going to do it, and if you don't like it, you can resign."

That, at least, is one senior personnel manager's view of how male and female management styles contrast sharply in the workplace, from an interview in a report to be published next week.

The study, conducted by headhunters Spencer Stuart, asks why so few women occupy top management positions, examining *en route* perceptions of leadership qualities.

It concludes that the stereotype of male and female ways of managing - typified by the personnel manager quoted - flatters because it ascribes to women an exceptional degree of generosity and humility.

This is damaging because it conceals differences among women and forms what is called The New Mythology. Old, politically incorrect assumptions are replaced with others just as inaccurate and unreliable, argues Spencer Stuart.

It is common now to hear companies being urged to take on what are typified as superior "female" management skills. The New Mythology sees the female management style as the most appropriate

and effective in the modern corporation - less hierarchical than the male, more intuitive and open to change, more participative and, above all, more likely to encourage employees at every level to flourish.

Where exactly do these new stereotypes come from, given that almost anybody who has experienced a range of female managers at work will easily be able to picture at least one who will pull rank and hark orders along with the worst of her male colleagues?

Beverly Alimo-Metcalfe, senior lecturer in organisational psychology at the University of Leeds, is one strong advocate of what are seen as essentially female management skills. She acknowledges the dangers of making new stereotypes but believes that "the most successful styles of leadership are more closely associated with women than men."

She points to research by Judy Rosener, carried out at the University of California and published in the Harvard Business Review. This suggested women were more likely to employ what is called in the jargon a "transformational" style of leadership; the men were more likely to be "transactional" leaders.

The difference between the two styles, as reported by Rosener, is supposedly this: "transactional" leaders see job performance as a series of transactions with subordi-

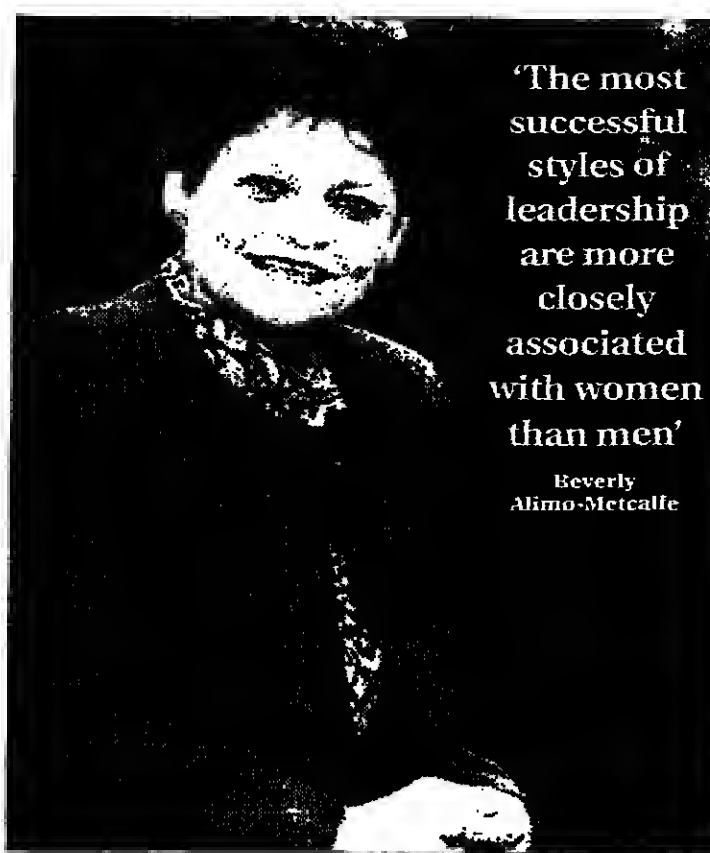
nates; they exchange rewards for services rendered or punishment for inadequate performance. "Transformational" leaders get subordinates to transform their own self-interest into the interest of the group. They are more likely to use charisma, interpersonal skills and personal contacts to get what they want; transactional leaders are more likely to use their status in the organisation.

Alimo-Metcalfe also points to US case studies of organisations that had been in trouble but were then revitalised, where a common ingredient was the presence of a transformational leader. Her worry is that companies are failing to recruit and promote transformational leaders.

Assessment centres run tests with a built-in bias in favour of the transactional style and therefore discriminate against women, she says. One flaw in Rosener's research, according to Cynthia Fuchs Epstein, New York City University professor, is that men and women were not observed at work, but were asked, instead, to describe their own management styles.

Fuchs Epstein quotes the example from her own research on women attorneys of the "lawyer who described her style as 'caring' but who was characterised as a barracuda by a male associate."

George Bain, principal of the London Business School, has himself been a participant in a controlled experiment aimed at identifying dif-



'The most successful styles of leadership are more closely associated with women than men'

Beverly Alimo-Metcalfe

ferences between male and female management styles. Commissioned by the now-defunct Business magazine, the battery of tests conducted on a (self-selected) group of male and female managers led to the conclusion that "men and women executives have more talents in common than most people imagine," but also threw up significant differences: women paid more attention to detail and men were more competitive; perhaps more surprisingly, given The New Mythology, women were found to be less democratic.

But Bain is sceptical. "I don't think there are systematic differences between men and women managers. There are greater differences between the way one man manages and another man manages than there are between men and women as groups," he says.

Even overwhelming empirical evidence would leave him suspicious. "I would want to know if any differences in the way women manage were as a result of innate qualities or had developed because of the roles reserved for them," says Bain.

"Women in Management, available free from Spencer Stuart, 16 Connaught Place, London W2 2ED

ment, a leading retailer famous for its women managers. If a client comes and the secretary is unavailable, a woman rather than a man is required to make and serve tea.

Recruit also found that only 23.3 per cent of companies interviewed offered management opportunities for women. Corporate managers blame female employees' failure to justify the costs of training.

The low figure indicates the barrier may have more to do with unchanging attitudes towards professional women. Mitsui says of Japanese men: "They're just not brought up to think that women can be partners or rivals."

Emiko Terazono

Headhunters lead business down road to academe

Andrew Adonis on the newest recruits to British universities

A new breed is stalking the higher education: the headhunted vice-chancellor. Professor Gerald Barnham, registrar of Leicester University, appointed today to succeed Baroness Pauline Perry as vice-chancellor of the new South Bank University, is among the first.

It was Saxton Bampfylde, the executive recruitment agency, that attracted him south, and made him only the second head of a "new" university (former polytechnic) to hail from one of the "old" variety.

"I knew the job was up, but definitely wouldn't have applied without Saxton Bampfylde," said Barnham, 56, who has spent the last six years mastering Leicester's rapid expansion in student numbers.

It was not fear of stepping into Baroness Perry's capacious shoes: still less ignorance of the polytechnic sector. "I simply would not have thought it was the job for me; and without Saxton, there would have been no guarantee of speed and security."

Barnham sets particular store by the latter. "I had to have confidentiality until a very late stage to protect my position at Leicester; you simply don't get that by replying to a newspaper ad." All his discussions were with Saxton until a late stage; it took only a few weeks from then to the appointment.

As with most recruitment agencies, Saxton Bampfylde's bread and butter still comes from the City. But it sees education and the public sector as a growing business. The new head of the Office for Standards in Education, Professor Stewart Sutherland, is its most prominent catch. It has also been in on the selection of two heads of Oxford colleges, and it is pitching for other posts at vice-chancellor level.

Saxton's services do not come cheap - around a third of the appointee's first-year salary plus expenses. But, says Gavin Mackenzie, a fellow of Jesus College, Cambridge, on secondment to Saxton as a consultant: "This market is bound to grow further, especially as universities realise that it is not only career academics that make excellent vice-chancellors."

By implication, next time South Bank could end up with, say, the marketing manager of Unilever. In fact, it was prepared to this time: it wanted candidates from outside the university world, and its shortlist included private sector executives. One made it to the final shortlist of three.

Why, then, are there so few higher education institutions with heads from outside academe? Senior civil servants and diplomats have long adorned Oxbridge lodgings; but Derek Roberts, deputy managing director of GEC until becoming provost of University College, London, in 1989, is almost alone in moving from a senior industrial post.

Remuneration may have something to do with it. But of late the governing councils of the new universities have shown remarkable generosity to their vice-chancellors, despite the depressed state of academic pay generally. Nearly three-figure salaries are now not uncommon.

A more serious obstacle appears to be the cultural divide. Though headhunters have sometimes made a difference to the individual appointed, none of the universities or Oxbridge colleges employing them has yet gone for a type of person they would not have chosen on their own. "It would have been too much of a leap in the dark to do otherwise - and difficult to sell to colleagues," says an academic close to one such appointment.

All, however, is not bleak for the bored banker. Saxton Bampfylde has just been retained to find a new director general for the Royal Horticultural Society, £50,000 a year; car and benefits; interest in flowers desirable.

Inequality rules in Japan

The late 1980s surge in Tokyo stock prices and corporate profits was also a time of opportunity for Japanese women.

Mariko Mitsui was leader of the largest opposition party, and strong career-minded women were fashionable advertising props. There was even debate about the introduction of a new fast-track for women in big companies.

Female fortunes, however, have taken a tumble with the economic downturn - a change best illustrated by the fate of Mitsui, now an ex-member of the Social Democratic Party. A couple of years ago she represented a new era, but is now a symbol of the enduring discrimination against women.

Although as a member of the Tokyo Metropolitan Assembly, Mitsui set up the city's sexual harassment complaints office and stopped the metropolitan government from financially supporting beauty contests, she was criticised by male party members for her feminist views, and has even been a target for sexual harassment by a fellow council member.

"I thought the Social Democratic Party would have a liberal atmosphere, but it was just another male hierarchy," said Mitsui after resigning last month.

Most Japanese companies claim that women employees, on the same career track as men, receive equal opportunities. But one reason to doubt their commitment is recent evidence that they are becoming less willing to hire female graduates. Another is the small impact of the "sogoshokun" - a career track launched by large-conscious companies in 1986 which was supposed to have the same promotion chances as men.

In practice, however, in addition to the rigid corporate hierarchy, female employees find that they are

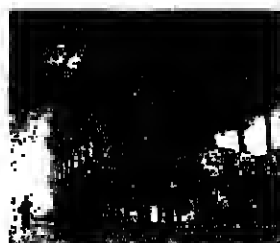
bound by the unspoken cultural roles required of Japanese women.

A study of office practices in 1,700 companies by Recruit Research indicated that 87.6 per cent had female employees serving tea to colleagues, 70.5 per cent made female employees wipe the office desks, while only 33.4 per cent allowed women into policy-making meetings and discussions.

"Of course the basic ideal is for men and women to be equal, but social roles are different, and this affects daily office work as well," says a manager at Seibu Department

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2. the amount of the sum is £43,000
3. the sum is payable to the holders of the shares of £43,000
4. the sum is payable to the holders of the shares of £43,000
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FT SURVEYS

ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (IRO) of the shares of the company AZINCO S.A.

The IRO announces a public auction for the sale of 52,617 ordinary registered voting shares with a nominal value of Drx 1,000 each of the company AZINCO S.A., registered in the Municipality of Athens, in accordance with the decision dated 2.12.92 of the Interministerial Committee for Demeritisation (ICD) and the provisions of articles 5, para. 1b and 6, para. 1 of Law 2041/91.

The shares offered for sale represent 100% of the total deposited share capital of the above company.

AZINCO S.A. was established in 1966 and is engaged in the production of plastic and cast-pressed parts for industrial use. The company's installations are contained in a self-owned factory building at Digenia, Thessaloniki.

The terms set by the I.R.O. for the public auction for the highest bid, in accordance with the present announcement, are as follows:

A. PROCEDURE

Interested parties are invited to receive from the offices of the IRO (234 Sargoun Avenue, Athens, 3rd Floor, I.R.O. Demeritisation Department) the Offering Memorandum in which the relevant data of the company have been summarised. Those who may have already obtained the Memorandum prior to the publication of this Announcement are invited to receive the new, revised and completed Memorandum.

The Memorandum is obtainable from 0900 hrs on 02.03 to 1500 hrs on 10.03. Interested parties who wish to obtain the Memorandum after this time will do so at their own risk insofar as the time remaining for them to check the company data and prepare their offer is sufficient before the date on which binding offers must be submitted. The offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entities or associations, as well as to persons authorised by a notarial power of attorney or an authorisation document on which the signature has been attested to by a public authority. The I.R.O. reserves the right to deny the Offering Memorandum to persons who do not fulfil the above requirements.

All the data contained in the Offering Memorandum are indicative and aimed only at providing information. They are conditional on confirmation by interested parties while checking the company and cannot establish any liability on the part of the I.R.O. as to their accuracy or completeness.

2. Confidentiality Agreement - Draft Agreement - Checking the Company. On receiving the Offering Memorandum, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data it contains. The I.R.O. reserves the right to hand over, also, to each recipient of the Memorandum, a Draft Agreement for the sale of the shares and set the limit and procedure for negotiating its terms with each potential buyer before the submission of binding offers. Each potential buyer receiving the Offering Memorandum within the above time limits will be entitled to check the company's data. The time, which will not exceed 2 days, the date and the remaining checking procedure will be specified by the I.R.O. on the basis of the date of submission of the binding offers, the number of interested parties and the priority in receiving the Offering Memorandum. Potential buyers who will ask for and obtain the Offering Memorandum beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without any discrimination towards them, resulting solely from their own fault in receiving the Memorandum at a late date, being possibly construed as unequal treatment.

3. Submission of Binding Offers - Unusually. Binding offers must be submitted at the latest by 1300 hrs on Thursday, 25th February 1993 at the offices of the I.R.O. at the address mentioned above, in return for receipt. Offers which have not been handed in personally but sent in any other manner (by post, etc) will be considered as having been submitted in time and will be taken into account.

The offers will be unsealed on Thursday, 25th February 1993 at 1300 hrs at the offices of the I.R.O. The unsealing may be attended by anyone who has legally submitted a binding offer or by his legally authorised representative as described above. The offers will be unsealed, checked with regard to formality (letter of guarantee, composition, etc.) will be entered and will be attached to a special report on the unsealing which will be signed by those present. A copy of this report will be given to each person who has legally submitted an offer. Copies of the offers will not be released until the end of the auction for the highest bid.

4. Evaluation - Adjudication. Offers are kept by the I.R.O. and are evaluated at its discretion. The Board of Directors of the I.R.O. will make the final decision as to the acceptance (rejection) of an offer, or its rejection, within two months of its submission, i.e. up to 26th April 1993. Rejection, modifications, improvements etc of offers up to the final decision of the I.R.O. to adjudicate or the reject, and counter-offers are not acceptable and will not be considered.

5. CONTENT OF THE OFFER. Offers must be submitted within a sealed envelope entitled "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF AZINCO S.A.". They must be written and signed and must not have crossed deletions or insertions which will not be considered. Offers submitted in any other manner (e.g. by telegram, telex, fax, etc.) unsigned, or bearing erasures, deletions or insertions will not be considered. The offers must refer to the total of the shares for sale (52,617) and if it is not specifically mentioned or wrongly indicated it will be taken as referring to the total (52,617). They will contain a price expressed in drachmas. They will specify the manner of payment and, if payment is to be made of the whole amount or in instalments, will specify the exact dates of payment, without interest or with interest (and in this case at what rate), of each instalment and the guarantee provided for payment of these instalments. It should be noted in this respect that in evaluating such offers, their convenience in current value will be calculated at 22%. Any terms contained in the offers shall be absolutely clear and specific on pain of giving right to the I.R.O. at its discretion, to go on as far as rejecting the offer.

The offer must include data on the identity and activity of the bidder, while a description of a business plan and the bid/offer sheet, will be duly appended.

The duration of the offer must be at least two months (i.e. up to 26.4.93).

6. LETTER OF GUARANTEE. The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Drx 40,000,000. The I.R.O., on delivery of the Offering Memorandum will provide a draft of this letter of guarantee which must be attached to the offer accompanied by a letter of guarantee, or accompanied by a letter of guarantee which, in the I.R.O.'s opinion is unsatisfactory, will not be considered.

7. OTHER TERMS. 1. The present is not a proposal for drawing up an agreement but an invitation to submit an offer.

2. The I.R.O. retains the right to cancel or postpone the auction at its discretion, to supplement or clarify or modify the terms of the present announcement and in general act within the framework of article 199 of the Civil Code and Law 2041/91, bound only by the decisions of the Interministerial Committee for Demeritisation.

3. All the expenses concerning or related to the transfer of the shares and the participation in general and execution of the present procedure shall be borne by the buyer and each of the participants accordingly.

4. The participation of each of the potential buyers in the present auction presupposes the full and unequivocal acceptance of the terms of the present announcement.

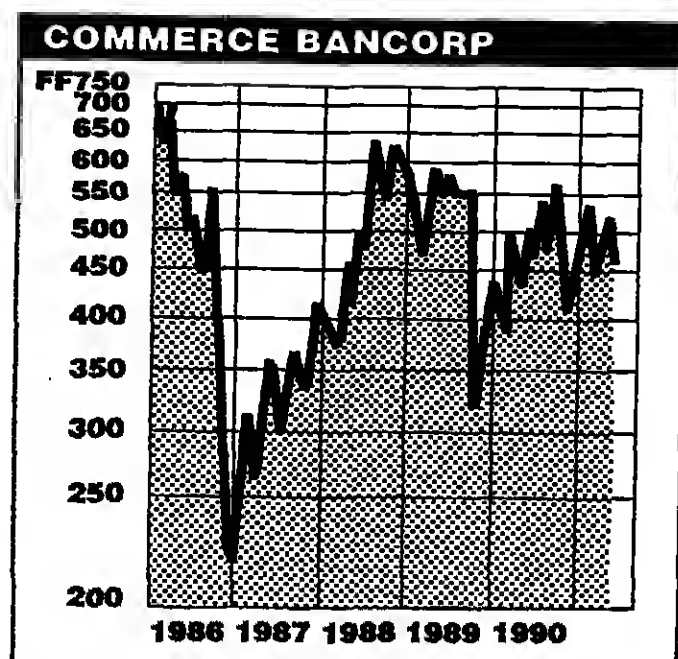
5. Any previous relative announcement, invitation or proclamation, etc is hereby revoked and the only valid terms are those contained in the present announcement.

For any further information or clarification, interested parties can apply to the I.R.O., Demeritisation Department, Tel. 30-1-852-3540-9.

Athens, 2nd February 1993

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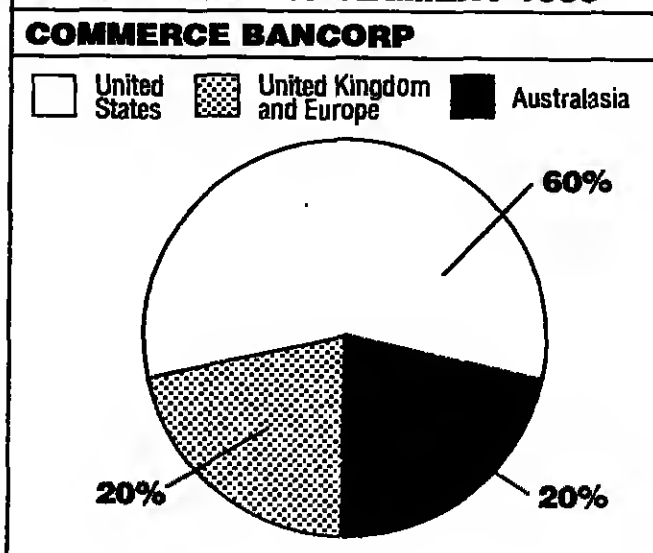
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Dam takes root

Vetiver, a coarse tropical grass, is the most practical solution to the global problem of soil erosion, which destroys millions of hectares of farmland every year, the US National Research Council said last week.

That conclusion vindicates a campaign by a small group of agriculturalists in the World Bank's Asia division, who have been extolling the virtues of vetiver for more than 10 years, in face of widespread scientific scepticism.

Vetiver, a native of India, is best known for the fragrance extracted from its roots for use in soaps and perfumes. But, according to the NRC, a hedge of vetiver planted across a hillside makes a superb "botanical dam" that can hold soil in place and withstand the run-off from torrential downpours over a period of decades. Its roots go more than two metres into the ground and the tough blade-like leaves grow two metres high.

One advantage of vetiver is that the grass exists in sterile forms which stay in place for decades without spreading. In contrast, some other plants used to curb erosion have rampaged out of control. Although vetiver's native habitat is hot and humid, the plant is astonishingly adaptable, says the NRC. It has performed well in poor soils in dry countries and has even withstood frost in the southern US and China. But the NRC calls for more research to breed varieties suitable for cold climates.

"I was sceptical at first," says Norman Borlaug - winner of a Nobel Prize for his contribution to the "green revolution" - who chaired the NRC investigation of vetiver. "But I've seen vetiver at work. And I know that in these times of great ecological concern about what is happening to our soil because of erosion, vetiver could indeed play a very useful role in many places."

The NRC calls for vetiver to be put into widespread use without delay. Field trials should test a variety of new applications, including protecting roads and railways from flooding and landslides. The grass is already being planted in the Philippines to help re-stabilise roads destroyed by the 1990 earthquake in northern Luzon.

Clive Cookson

Down at the low-technology end of manufacturing, even the humblest products are caught up in the greening of industry.

Pressure to clean up the air is forcing a striking change in traditional methods where solvents are used; that includes such mundane activities as the manufacture of bottle tops and shoe soles. This is the result of an international attempt, led by the United Nations, to reduce volatile organic compounds in the air over Europe.

VOCs are the vapours given off by a range of chemicals used in industry, such as solvents, and contained in consumer products, such as house paint and petrol.

The compounds collect in the atmosphere and react with sunlight to form photochemical smog and low-level ozone. These smogs irritate the breathing system and can be particularly harmful to the health of young children, the elderly, those with breathing complaints and people who exercise outdoors. Some VOCs are implicated in global warming.

Western European countries have signed a UN treaty to reduce VOC emissions to two thirds of 1988 levels by 1999. Each government is responsible for devising plans to meet the target. Also, the EC is working on legislation to force certain sectors like the petrochemical and oil industries to make big cuts in VOC emissions before the end of the decade. UK law already controls emissions from industrial printers and other users of ink.

Besides these official pressures, there are growing demands from retailers and business buyers for products that do not pollute. But some industries complain that the cost of compliance is too high, while others argue over who should take responsibility for emissions.

However, the same pressures are a spur to innovation, creating lucrative opportunities for those who can develop traditional products, such as glue, paint and ink, that do not emit VOCs.

"Probably the whole drive behind all of the research in the market for car paint is geared towards reducing VOCs," says Bob McGuinness, European marketing director for automotive paints at ICI. The European market for equipment that controls VOCs is set to double to \$652m (\$490m) a year by 1997, according to researchers Frost and Sullivan - and this figure is purely for devices that can be bolted on to existing processes; it does not include alternatives such as solvent-free inks and paints.

It is these substitutes that are going to help hard-pressed smaller businesses like the shoe maker and bottle top manufacturer, which do not have the capital to invest in

Reducing emissions from the petrol chain



VOCs are the latest airborne villains and their control means costs but also opportunities, says Peter Knight

Smothering the vapours

equipment that catches VOCs before they escape to the air.

"There is a big opportunity for makers of water-based inks because they take the trouble out of controlling VOCs," says Jan Vernon of consultants KPMG. "They solve many health and environmental problems and remove the need for costly monitoring and control systems. For many companies, these inks

Vapour recovery devices would capture about three quarters of the VOCs emitted when motorists fill up

will be the only affordable option."

The European oil industry is particularly hard hit by EC demands to reduce vapours that evaporate during the making, storage and distribution of fuels. "The first stage of controls will require industry to invest \$2bn by early next century," says Klaus Kohlbase, BP's head of

health, safety and environment.

If the proposed second stage - now under discussion - is carried out, the industry will have to spend a further \$1bn installing vapour recovery units at service stations.

These devices catch emitted vapours when motorists fill their tanks. But because the petrol pump attachments are expensive and not necessarily the most efficient solution, the oil industry wants car makers to fit carbon canisters to petrol tanks.

Shell UK estimates that vapour recovery devices on the forecourt would capture about three quarters of the VOCs emitted when motorists fill up, while canisters would collect more than 95 per cent. The carbon is regenerated when captured VOCs are drawn into the engine and burnt.

The car industry does not want to fit these canisters because of the cost. And the EC does not favour the solution because it would take too long - about 10 years before all cars were fitted.

The oil industry argues that its operations contribute only small amounts to industry's overall VOC

emissions. Furthermore, most problems with fuels arise when vehicles are used, through unburnt fuel in exhaust fumes and evaporation from petrol tanks and fuel lines.

But the oil industry is looking seriously at ways to prevent vapours from escaping during distribution. BP researchers have produced one of the more innovative solutions by adapting the idea of the wine box.

A collapsible plastic bag is placed inside storage tanks and road tankers. The fuel is sealed in the bag and is never exposed to the air at any stage during distribution. Trials have been promising, but the technology is expensive and BP has not decided yet how it will be used.

Although technologies designed to prevent evaporation help save a potentially valuable product, the benefits for oil companies are few and the costs high. It is clear that all companies will have to find affordable solutions to the problem of VOCs because the pressures from both regulators and the market look set to increase. "No one will be able to escape the pressures to control VOC emissions," says Vernon.

Filthy fuels foot the bill

By Bronwen Maddox

The "greenness" of one kind of fuel over another has been hotly contested in the debate on the future of the UK coal industry. But putting numbers on the environmental damage done by each fuel type to clarify that debate is notoriously difficult. In the US many states have been forced to do just that by two decades of ambitious environmental legislation: frequently they force utilities to include environmental costs in their applications for new energy contracts. A consultancy report for the European Commission analysing the US experience concludes that environmental costs add between 50 per cent and 100 per cent to the conventional "economic" costs of generating electricity.

The report, prepared by the Association for the Conservation of Energy, says that US states "have taken some action to account for environmental externalities" - the costs normally "external" to the electricity market's price. But the methods used to put money values on environmental damage vary widely - as do the values themselves.

Most methods avoid "damage cost assessment" - putting a figure directly on environmental and health damage from pollution. That approach runs into difficulty over the treatment of different probabilities of damage - how, for example, to deal with the uncertainty over whether carbon dioxide emissions are causing global warming or not.

Instead, most measure "control costs" - the extra costs imposed by legislation - and assume that the money value of environmental damage is greater, or the law would not have been passed. This makes the figures easy to find, but the report comments that it assumes unrealistically that legislators accurately estimated environmental damage.

One study by the Telus Institute, a US think-tank quoted by the EC report, says US power plants face costs between 47 per cent and 103 per cent higher than older plants because of new legislation. The conventionally measured cost of generating power with "new coal" - stations equipped with filters for nitrogen and sulphur oxides - is about

8.6 c/kWh (cents per kilowatt hour), but air pollution legislation adds 4 cents, or 47 per cent.

The conventional cost of generating with existing coal, about 6.9 c/kWh, rises with environmental costs to 14 cents, 104 per cent higher. Oil emerges as the "cheapest" on this basis, with conventional costs of 6.9 c/kWh and total costs of 11.7 c/kWh.

That estimate emphasises the difficulty of international comparison: a similar "provisional" study of UK environmental costs published by the Department of Trade and Industry in December had oil as the "dirtiest".

The report found too that there was wide variation at state and even district level. California, which has some of the most stringent environmental legislation in the US, has "different externalities values across the state" because air pollution rules are set at regional level.

Environmental costs of building "new coal" plants in California were around 3.7 c/kWh, the report says, more than ten times those given by the Bonneville Power Administration, the federal agency in charge of power for five northwestern states.

This is because BPA calculations are based on the alternative "damage cost" approach and exclude estimates of the damage caused to the atmosphere by carbon dioxide emissions. The BPA felt it would be "premature" to judge whether global warming was occurring.

In a different attempt to address that uncertainty, New York state directed that planning applications should not set costs of controlling carbon dioxide emissions at more than 20 per cent of a low-cost technology such as tree planting. As a result, it has some of the lowest figures for "new coal" externalities: only 1.4 c/kWh.

Despite the shortcomings of these estimates, the report concludes that the attempts reduce the risk that future electricity customers will be hit suddenly by the costs of cleaning up.

Accounting for the Environmental Costs of Energy Resources: a report for the European Commission by the Association for the Conservation of Energy, 9 Sherlock Mans, London W1N 3RE

PEOPLE

Broughton becomes BAT's heir apparent

For the first time in its 90-year history, BAT Industries, the tobacco and financial services group, is to split the roles of chairman and chief executive. Martin Broughton, 45, the non-smoking head of the financial services division, has been appointed group chief executive and deputy chairman.

He will be accountable to Sir Patrick Sheehy, chairman, for the management of the group's operations and the development of business and financial strategy.

Sir Patrick, 62, who has held both posts since 1982, says: "Dividing the roles of chairman and chief executive is a very much a new and untried development. The board will review its appropriateness in two or three years' time when I intend to retire."

Broughton, who takes up his new post on April 1, was the City's tip to succeed Sir Patrick and the appointment was welcomed yesterday. Said one: "It is an evolutionary move, maintaining the commitment to the core businesses." Broughton confirms that there would be no change of direction. "Both tobacco and financial services are now growth businesses. There are lots of opportunities to be seized."

Broughton joined BAT in 1971, shortly after qualifying as a chartered accountant, and spent the next three years working in four continents as a travelling auditor for its tobacco operations. He held a variety of financial positions before moving to Souza Cruz, the Brazilian tobacco subsidiary, in 1980,



becoming finance director in 1984. A year later he transferred to the group's insurance business as first finance director of Eagle Star. But he left in 1988 to join BAT Industries main board as finance director before the insurance business

began to run into problems.

He joined the chairman's policy committee, the board's key executive body, in January 1990, assumed responsibility for group personnel six months later, and before the end of the year was appointed senior finance director.

Eight months ago, he was appointed group managing director, financial services, and chairman of Eagle Star.

Broughton has been a member of the CBI's economic affairs committee, and of the urgent issues task force of the Accounting Standards Board, since 1988. He will head an executive management team whose other members will be Ulrich Harter, managing director of the tobacco operations, and David Allvey, group finance director.

Finance moves

■ Barry Dravers has been appointed a director of GREY MIDDLETON.
■ Richard Scott has been appointed an md of SECCOMBE MARSHALL & CAMPION.
■ David Puddle, formerly marketing director of Midland Montagu Asset Management, has been appointed managing director of PUTNAM in London and senior vice-president of

Putnam Investments.
■ Janet Thompson, formerly a director of EDINWORTH BANKING SECURITIES, has been appointed a senior vice-president of FIDELITY BROKERAGE.
■ Rupert Byng, formerly a director of International equities at BZW, has been appointed head of Mexican equity sales at ONSA Interactive, chairman of the London branch of Grupo Financiero Saxfin.

name Ekins Professional.
■ Laurie Falkner, formerly a director of EDINWORTH BANKING SECURITIES, has been appointed a senior vice-president of FIDELITY BROKERAGE.
■ Rupert Byng, formerly a director of International equities at BZW, has been appointed head of Mexican equity sales at ONSA Interactive, chairman of the London branch of Grupo Financiero Saxfin.

Witt: expanding with Slimma

Clive Mather has joined the board of Shell UK with responsibility for personnel and administration. He succeeds Ian Thornley who retired at the end of January.

Mather has been with Shell for 34 years, working for the company in Brunel, Gabon and South Africa. His previous position was general manager of human resources and public affairs for Shell UK's downstream oil division.

As one of his tasks Mather plans to build on Shell's solid foundation on equal opportunities; he is also the only male commissioner on the Equal Opportunities Commission. "It's important to find and develop top talent, particularly making sure we get our share of women," he says. "We have an enviable framework of policies in place and are working hard at changing attitudes across the organisation, but it will take a number of years to materialise."

Tim Dewhurst, great grandson of Isaac Dewhurst - the Yorkshire merchant who gave Marks and Spencer its first big break - has been made executive chairman of the Dewhurst Group, the oldest supplier to Britain's premier high street retailer.

The promotion of the 39-year-old Dewhurst is part of a management reshuffle which includes the appointment of the first chief executive from outside the Dewhurst family - 39-year-old David Witt.

Witt (right), who only joined Dewhurst in September 1991, has a big company background, and his swift promotion to chief executive is a sign that the family-controlled firm is keen to strengthen its management. Having worked for UBS Tilling in the 1970s he joined Slimma in 1979 and rose to be a main board director of its parent Total at the time of the Costa Virella takeover. Dewhurst is famous more for



its M&S connections than its recent performance. Isaac Dewhurst lent Michael Marks £5 to get his business started in the 1880s, and although he turned down Marks' subsequent offer of a partnership, put him in touch with his cashier - Thomas Spencer. Today, Marks and Spencer has a market value of £8.6bn, while Dewhurst is capitalised at less than £70m and is reliant

on M&S for 80 per cent of its business. The combination of steady margin erosion in the 1980s and heavy dependence on menswear fashions has meant that it has not always done as well as some long-established M&S suppliers. Two years ago it had to cut its dividend for the first time in its history.

However, its fortunes appear to have turned with the 1992 acquisition of Slimma. Not only did it bring in new management led by Witt, but it reduced the company's reliance on the fickle menswear market. Its shares have more than doubled since the rights issue to pay for Slimma.

Dewhurst takes over from Anthony Vice, former financial journalist and Rothschild merchant banker, who has been keeping the chairman's seat warm for him since 1984. Vice remains on the board as does James Dewhurst, who has relinquished his role as non-executive vice chairman.

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London Park Tower	£ 220	£ 185.25	£ 170 *
London Belgravia	£ 245	£ 156.75	£ 155 *
Bahrain Sheraton Bahrain	BHD 60	BHD 49.40	BHD 42 *
Dubai Sheraton Dubai	AED 770	AED 636.50	AED 465
Cairo Sheraton Cairo	US\$ 120 Low US\$ 140 High	US\$ 108.40 Low US\$ 116.25 High	US\$ 90 Low US\$ 101 High

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July 1993

fuels
he bill

I confess to having initially felt sceptical about *The Ark* (BBC 2, Tuesday), Molly Dineen's four-part documentary of which the final episode will be screened next week. Even as a neighbour, the Zoo's fate had left me fairly cold beyond wondering in an idle way how much longer I will be able to watch gratis, from the animal path, the crazy gallops of the Arabian oryxes.

It seemed that the elephant-traps were baited for any film-maker embarking on a documentary about the Zoo which has been striding down the barrel of a gun for two decades. Its imminent closure has generated a huge amount of press coverage right up to the eleventh hour, which is where the Zoo currently is. What could a necessarily out-of-date film about the zoo's travail possibly achieve?

I have been confounded: *The Ark* has turned out to be a splendid example of documentary making at its most subtle and rigorously controlled. The dramatic pace is fierce, starting with the opening minutes showing the miserable anxiety of keepers, one third of whom faced the sack, to next week's final programme which will cover the inconclusive putsch of spring 1992. Not one trap has Ms Dineen fallen into. Few things lend themselves more to kitsch than shots of apparently mournful orang-utans gazing round well-loved premises soon to be vacated for ever. And yet, the animals are kept on a tight leash and never allowed to steal the show, either from the human denizens of Regent's Park or from each other.

Last night's episode focussed on the arrival of two new Giant Pandas. After a brief shot of the male panda tumbling wistfully about, we were back with the meat of the matter, what the zoo-people thought. To the marketing people, the giant pandas are a mini-boom to be milked for soft-drink promotions and for the money of the young keepers in charge of invertebrates, a mission to breed the last members of a tiny species of snail is no less valid than the sentimentalised conjunctions of pandas.

As London Zoo's Director David Jones negotiates between the German and Chinese authorities as to what should be done with any progeny of the happy couple, the Young Turks give their views. They see the brouhaha over pandas as merely another example of the world-wide hype and hypocrisy about saving species. "The panda is a political football," breeding pandas, we were told, is not in fact difficult if only governments would agree to pool their pandas.

The Ark is, of course, a metaphor for Britain in the last 20 years, with the pandas rather neatly playing the role of the marriage of Charles and Di. Meanwhile, rat cats deep



Keeper Brian Harman and elephants in 'The Ark'

Television/Patricia Morison

Monkey business at the zoo

into the bowels of the Mappin Terrace and the aquarium. At the end of last night's programme, a group of academic Fellows of the Zoological Society (which legally owns the animals) has formed a secret compact with the more intellectual keepers. Their aim is to throw out the management team and install its painfully-implemented survival package for the Ark.

The irony of course is that these very keepers were the ones we saw in the first programme successfully reapplying for their jobs and for promotion because they were presentable, ambitious types, the kind of people who ought to relish being "empowered" by running their own budgets. Next week's final episode sees the trap being sprung and the sympathetic Director failing to ride the tiger. For all that, of course the Ark has continued to drift but after Dineen's excellent series, who could remain wholly indifferent to its plight?

Horizon: No Ordinary Genius (BBC 1, Monday) was a straight-forward exercise in hagiography, yet none the worse for that. Scientists know about the physicist Richard Feynman, who died in Los Angeles in 1988. They know about him partly for his achievements over an extraordinary breadth of fields, but partly too because of his whacky character. For many non-scientists,

however, the name Feynman meant little beyond, perhaps, recalling that he was a Nobel prize-winner.

At first it seemed a little over the top to devote two programmes to Feynman, but not by the time the time it reached the point where he was taking on NASA as the Challenger Inquiry. At this time, Feynman was already seriously ill with the cancer which eventually killed him at the age of 60. We could have heard a little more about the zaniness of this free spirit, his infinite thirst for horse-play which is part of the scientific legend.

However, the programme's real strength was the reminiscences of Feynman's scientist colleagues, quietly spoken men through whose words we got not only a vivid impression of the tireless genius of the man they admired, but also of the compulsion, even the sheer aesthetic pleasure, which drives the best scientists in their quest for understanding of the universe.

"Enough was enough. Armed force was out. Marxist agitation was in." *Timewatch*, BBC 2's fortnightly history programme, last week dealt with the origins of the Provisional IRA. It aimed to be dramatic. Staccato commentary, to convey the drama. Not many dates. The result was banal. Like a tabloid newspaper.

Pity really. *The Sparks That Lit the Bonfire* ought to have been a cracker, with notable interviews with leading Irish politicians in power at the end of the '80s, members of the Republic's armed forces who brought the guns and money into Ulster, and the men who watched the IRA split. As it was, the commentary was unbearably vague and silly, and matters were not helped by interventions from a terrible folk-singer. "History took a fatal turn." Quite so, but let us hope the same is not now becoming true of the *Timewatch* series.

Lack of editorial rigour seriously undermined BBC 2's lavish and long series, *The Trouble with Medicine* (Thursdays). Each programme strays higher and further into the developed world. What should be a polemical inquiry into whether high-technology medicine regularly loses its way. This week *The Magic Bullet* was as prone to side-tracking as the rest. Fairly irrelevant to the grand theme were the Spanish herbalists frustrated by the law in their efforts to peddle concoctions of leaves. Ludicrously so was the encounter series, or some such gathering, of middle-class American women who we saw weeping (literally) over the sins of the big, nasty drug industry. What a very damp squib to look at the drug manufacturers.

Nadhar Sharma, passes the cricket test. On Monday he commiserated with the English over the dreadful collapse before the Indians in Calcutta; then he took a swipe at the Pakistanis.

The Spanish dancer has had planted on her some photographs to be delivered to a tabloid newspaper. Only the East African Asian recognises who is being exposed and wonders what the Conservative Party is coming to. Like his detention at the airport, he says it would never have happened under Margaret Thatcher.

Some of the jokes are low. One of the women in the immigration service left the police force because of sexual harassment. "God, they must have been desperate," says one of the men. It is old radio comedy brought up-to-date and made multiracial, though still broadly unflattering. Jeff Tere directs and while Strett could take his talents to television there is huge pleasure in seeing *Worlds Apart* on stage with a live script and a lively audience.

Theatre Royal Stratford East (081) 534 0310

Theatre/Malcolm Rutherford

Worlds Apart

The piece is quite clever about this. The word "colour" is never mentioned by the immigration authorities: the law is against discrimination of this kind. Still, the old prejudice lingers on. Those held up for examination in the SEA include a black American air force man coming for a weekend from Wiesbaden, a successful East African Asian who has long been a British citizen and was once voted young businessman of the year, a pregnant woman from Zaïre coming to see her husband, a not very white looking Spanish dancer arriving for an international competition, and a Tibetan artist trying to get away from Chinese persecution by having stowed away on a freight plane from Angola.

Only the Tibetan is a genuine candidate for asylum. The authorities respond by saying that he can stay if, in effect, he agrees to spy on other Asian immigrants.

Worlds Apart is clever again in that the main conflicts take place more between the detainees themselves than with the authorities. The East African Asian, who has become more English than the English, takes a particular dislike to the black American. The latter plainly does not think much of Britain, regardless of colour.

The immigration officers are a less than homogeneous group as well. One of them spends his time composing scripts for pornographic telephone calls. Another leaks the presence of the Zaïrean lady to a liberal lawyer outside the airport. The explanation for this lack of solidarity is that the officer in question is not only gay, he is Welsh.

If the description makes the piece sound earnest, it is nothing of the kind. One suspects there will be a lot of topical ad-libbing from night to night. The East African Asian, played with effortless superiority by

Opera/David Murray

'Gomorra' in Vienna

Of Vienna as Gomorrah, in H.K. Gruber's new "musical show" at the Volksoper. Not that the local slob-digs in Richard Bletschacher's libretto matter much; for this Gomorra ("h-less in German") might be any tidy, prosperous, enlightened Western capital, and the fire and flood which destroy it are so divine punishment, Old Testament style, but natural civic developments - set by Gruber to infernally buoyant music.

The fable is too transparent to need commentary. Gomorra, a liberal city-state with all modern comforts, is being visited by a representative of Higher Authority. As his tour of inspection begins, a Preceptor proudly catalogues the innumerable fine things that Gomorran own and cherish, eod above all their great volunteer Fire Brigade, entrusted with preserving order and calm. (Distant cries from dissident Pyromaniacs are heard but ignored.) The climax of the visit is to be a grand ball, for which the local paper, "Public Opinion", wants an appealing Princess to choose the lottery-winner.

A freelance reporter and a photographer, Augustin and Fitzer, are sent to find one in the overloaded asylum for Endangered Existences (the homeless, the work-shy, dreamers, artists and musicians), a luxurious health-farm. They find Gwendolyn, a *Gastarbeiterin* from the North. She and Augustin fall into an irrelevant mutual rupture. In due course, transformed into a fashion victim by the newspaper, Gwendolyn takes the stand at the ball; but first Valentins, Augustin's recent paramour and daughter of the Chief Editor, makes a bitter, rebellious scene - and then the Pyromaniacs strike with fire at every corner of the city.

In Act 2, the warring popular forces take the foreground while the individual characters recede. The

Pyromaniacs, who profess no creed but a vague sentiment for getting back to the land (wildly unrealistic, in the circumstances), exit in the city-wide holocaust; the Fire Brigade retreats underground to open the sluice-gates of the sewers, thus extinguishing the blaze but unfortunately drowning almost everybody in the flood. The Higher Authority man makes a suave departure by spaceship, without uttering a word of judgment, and Augustin and Gwendolyn - rapidly impervious to everything - float away in a rubber dinghy to nowhere in particular.

Gruber's music underlines no moral, though his huge, swinging

This 'dispassionate music of merciless elegance' is aimed deliberately at young, pop-orientated ears

"underwater can-can" finale for the waterlogged citizens betrays a grimly apocalyptic gloom. *Gomorra*, his longest work so far, pursues his disarmingly original, post-modernist vein less than an equally impassioned one: "dispassionate music of merciless elegance", aimed deliberately at young, pop-orientated ears.

The love duets - and Augustin's subversive paean to cigarette smoking, punctuated by satisfied smoke-rings - rejoice in lazy, sexy syncretisms. The bass-line rock overbearing (Gruber made a notable career as a double-bass), odd taped sounds are enlisted, and live swanee-whistles, and at the end massed harmonics in serene chords. Before that there are music-boxes in chorus, and a long union-strings plea, expressly "reminiscent of Mahler or Berg" (as it certainly is, but also of Schoenberg's *Moses* in his last despairing cry: "O word that I

lack") broken by hostile bangs on empty petrol cans.

Upon its neo-Broadway, neo-Weill grounds, Gruber's score developed stridently and gorgeously. Among the Volksoper principals, Udiko Raimondi's Gwendolyn and Hans Helm's Fire Chief deliver their roles with nicely expert wryness. Josef Luftstein's Augustin, properly droopy-eyed, sounds like an operetta-artist where a plaintive pop-voice would suit better. The enthusiastic Valentins, Fitzer and pyromaniac Hilarius of Karin Goltz, Josef Fortner and Adolf Dallapozza are too much out of raw stock. Clapped (even rehearsed) within an overall frame, they do their nut but fail to write our waltzers.

Some blame must be attached to the British producer Mike Fields. Up to a point, his vaudeville moppings-and-mowings for the multiple chorus was silly/funny enough; but Act 2, where the music expands to full-throated communal scale, looked far too blitty - it did not begin to match the elegance nor the exuberant menace of the score. Nor did the Volksoper chorus rise to the scathing precision of their music; they were indifferently co-ordinated and scatterbrained.

Perhaps their focus was blunted by politeness. The Volksoper's Sunday matinees are evidently populated by aged regulars, many of whom soon hobbled out in dudgeon, or at least stuck fingers in offended ears, as the (admittedly very loud) native ritual proceeded. The "Griselidis" chorus of twitching wrinkles - "We know all that, including so-called 'love'" - got a dampened reception. All the same, *Gomorra* invites and deserves a production that will give full, various values to its crowd-content, which is popular as could be.

Wiener Volksoper, sponsorship by Mobil and Olympia; further performances February 8 and 18

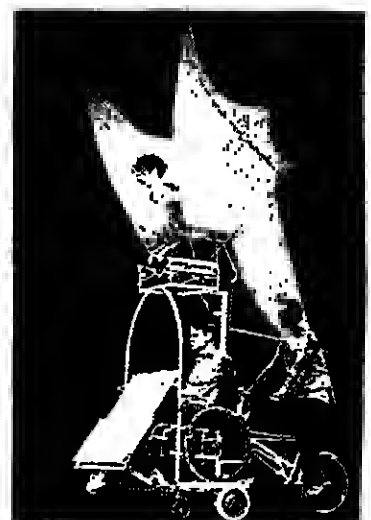
Dance/Clement Crisp

CandoCo and NDT3

Ideas about the limitations we impose upon performance - through age or disability - were challenged in a double bill marking the opening of the Spring Loaded free dance festival on Monday at the Queen Elizabeth Hall. CandoCo is a group of dancers, three of whose members are confined to wheelchairs, though not confined as performers. Nederlands Dans Theatre 3 is a quartet of professional dancers in middle life, whose careers might be supposed to be waning, if not waned. Its purpose is to show that there is performing life after 40, though in view of the repertoire on view retirement might be considered a blessed relief.

NDT3's personnel for this visit were Martine van Hamel, Sabine Kupferberg, Niklas Ek, Gérard Lemaître. The two offerings were veracious, and served with malign skill to make the dancers look foolish. Jiri Kylian's *No Sleep All Day* featured the two women, a line of 18 wooden chairs, a lullaby from the Solomon Islands (a miserable four-note phrase) and witless fragments of activity that conveyed nothing so much as the fact that the performers could do much better if given the opportunity. Mats Ek's *Journey* (with two scores by Steve Reich, three painted, dull and ambulant flots), found Lemaître as a railway porter, the others as travellers. Niklas Ek was more boyishly vivacious than his years should permit. Miss van Hamel wore an unforgettable red jersey tube. The movement was minimal, tiresome, and, as far as I could discern, pointless.

A programme note by Mr Kylian offered pieties about the value of



CandoCo in action

mature dancers. It is a platitude that experience brings technical wisdom, stage mastery and that these are of incalculable value. Curious, then, that this repertoire should so diminish the presence and skills of its performers. I thought it especially sad that Martine van Hamel, a distinguished and fascinating ballerina, should be seen in this guise. She and her companions deserve better. Many dancers have performed magnificently into their 50s without NDT3's special pleading.

CandoCo evades NDT3's mistakes. It neither patronises its artists, nor makes them objects of a Poppy Day appeal for sympathy. We feel for the disabled members of the troupe. We recall Celeste Dandeker, a touch-

ingly elegant dancer with the London Contemporary company, who broke her neck during a performance of *Stages* 20 years ago. Confined to a wheel-chair since, she has found a way to continue as an interpretative artist: Darshan Singh Bhuller's haunting film, *The Fall*, revealed her as a still potent figure.

With the dancer and choreographer Adam Benjamin as director, CandoCo proposes a dance text - a corporate effort - which confronts ideas of mobility, of how we expect people to move and how they may learn to move. Wheel-chairs can be abandoned; the severely disabled can create vivid emotional and dynamic situations away from their chairs as well as in them. The able-bodied and the physically limited jointly prove that limits are there to be overcome. It is on these terms inspiring, brave.

As choreography the piece - *Flying in the Face of...* - is uneven. Imagery feeds from the special circumstances of its casting, often powerfully: a duet for two men, one without legs, is astonishing both in its dynamic outlines and in its psychological resonances. Because of the huge sincerity of the movement, we believe and accept its structural premises. I found, though, a lack of aesthetic purpose which a single choreographic decision should impose. If I have a hope for CandoCo it is that a major creator be invited to work with the group: its idealism and artistic bravery merit the very best collaborators.

The Spring Loaded festival continues with 30 companies in various theatres until April 10

INTERNATIONAL

ARTS GUIDE

BARCELONA

Gran Teatre del Liceu Tonight, Sat, next Tues. Paolo Olmi conducts Michael Hampe's Pésaro production of *La gazza ladra*, with a cast headed by Leonina Vaduvu and Alberto Rinaldi. Tomorrow: Gwyneth Jones song recital. Fri: Jnsap Dons conducts orchestral concert. Feb 15-27: Ballet de l'Opéra de Paris (412 3532)

Mercat de les Flors Tomorrow, Fri, Sat, Sun: Angels Margarit in a solo dance work entitled *Corol-La* (318 8599)

Palau de la Musica Fri and Sat evening, Sun morning: Franz-Paul Dockor conducts Barcelona City Orchestra in works by Roger, Sami-Saens and Richard Strauss (268 1000)

COLOGNE

Philharmonie Tonight: Peter Schneider sings *Die schone Mullerlied* Tomorrow: Moscow Chamber Chorus Sun morning, Mon and Tues evening: Günter

Wend conducts Gürzanich Orchestra in symphonies by Schumann and Brahms. Sun evening: Alexander Lazarev conducts Duisburg Symphony Orchestra in works by Glazunov and Mahler, with violin soloist Frank Peter Zimmermann. Next Wed: American String Quartet. Feb 14: Joan Baez. Feb 17: Anne Sophie Mutter (2801)

Opernhaus Tonight and Fri: Zar und Zimmermann. Feb 13, 17, 28: Lohengrin with Gary Lakes, Eva Johansson and Sargel Leiferkus (221 8400)

DRESDEN

Semperoper Tonight and Sun: La Cenerentola with Kathleen Kuhlmann. Tomorrow and Sun: Bartered Bride. Fri and Tues: Elektra. Mon: Liana Issakadze violin recital. The annual concerts on Feb 13 and 14 commemorating the wartime bombing of Dresden will be conducted this year by Colin Davis (484 2731)

Kulturpalast Sat and Sun: Vassili Sinaiski conducts Dresden Philharmonic Orchestra in works by Grieg, Prokofiev and Bruckner, with cello soloist Mischa Malsky (456 6306)

FRANKFURT

MUSIC

Symphony Orchestra in works by Beethoven and Mahler, with piano soloist Nelson Goerner (1340 400)

Opernhaus Fri, Sun and next Wed: Jan Fabre's ballet *The Sound of One Hand Clapping*. Sat: Carmen. Feb 13: revival of Britten's *A Midsummer Night's Dream* (236061)

THEATRE

Schauspielhaus Tomorrow: guest performance by Bernhard Minetti of his one-man show inspired by Grimm's Fairy Tales. Sun: late evening performance of John Hopkins' 1979 play *Losing Time*. Next Wed: first night of Anisim Waber's new production of Sophocles' *Antigone* (2123 7444)

English Theater Kaiserstrasse Sandy Wilson's musical comedy *The Boy Friend*, daily except Mon till March 6 (2423 1620)

HAMBURG

Staatsoper Tonight and Sat: Naumelair production of *Nutcracker*. Fri: Edita Gruberova song recital. Sun: Eliahu Inbal conducts first night of John Dew's new production of *Aida*, with Maria Guleghina, Lidia Budai, Michael Sylvester and Frenz Gundheber (Alao Feb 11, 14, 17, 20, 25, 28). Tues: Ariadne auf Naxos. Next Wed: Turandot (351721)

LEIPZIG

Gewandhaus Tomorrow and Fri: Kurt Masur conducts Leipzig Gewandhaus Orchestra in works by Richard Strauss, Elgar, Tiele and Beethoven, with cello soloist

Robert Cohen. Sat afternoon (in Thomaskirche): Bach cantatas. Sat evening: Liana Issakadze violin recital. Sun: Edith Mathis sings opera arias with MDR Symphony Orchestra. Feb 11, 12: Nelson Freire (7132 280)

LYON

Michael Stern conducts Orchestre National de Lyon in works by Barber, Prokofiev and Schumann tomorrow and Sat at Auditorium Maurice Ravel (also Fri at Anecy), with violin soloist Boris Belkin (7860 3713). Feb 10-14: William Christia conducts Las Indes Galantes (7828 0960)

MADRID

Teatro Lirico La Zarzuela Tonight: David Parry conducts Mario Gas's production, sung in Czech with Spanish subtitles. Opens on Mon, further performances Feb 11, 15, 19, 23. Cast includes Natalia Romanova, Leonie Rysanek and Jan Blinckhoff (429 8225)

Auditorio Nacional de Musica Tomorrow: I Solisti Aquilani play works by Vivaldi, Bach, Prokofiev and others. Fri, Sat, Sun: Antoni Ros Marba conducts Spanish National Orchestra in a Haydn programme, with cello soloist Antonio Meneses (337 0100)

MUNICH

Gastalt Tonight, tomorrow, Sat: Sergiu Celibidache conducts Munich Philharmonic Orchestra in a Wagner programme. Next Tues: Daniel Nazareth conducts

MDR Symphony Orchestra in works by Beethoven and Mahler, with piano soloist Nelson Goerner (4809 8614)

Cuvillies-Theater Tomorrow, Sat, Mon, Tues: Peter Schneider conducts Dieter Dorn's new production of *Così fan tutte*, with a cast including Amanda Roocroft and Manfred Hemm (221316)

Felsenstein-Theater Sun morning, Mon and Tues: Pincas Steinberg conducts Bavarian State Orchestra and Chorus in Elgar's Cello Concerto (Boris Pergamenschikov) and Holst's *Planets Suite* (221316)

Gärtnereiplatztheater Tomorrow, Sat, next Wed: Don Giovanni. Fri and Mon: Ariadne auf Naxos. Sun: ballet mixed bill. Tues: Eine Nacht in Venedig (201 6767)

NEW YORK

THEATRE ● Anna Christia: Eugene O'Neill's soul-baring drama about failed life and love on the high seas, starring Liam Neeson as the drunken, lyrical sailor to Natasha Richardson's fallen Anna, with Rip Torn as her sad, sodden father. David Laveaux directs. Till Feb 28 (Roundabout Theatre, 1530 Broadway at 45th St, 889 8400)

● Someone Who'll Watch Over Me: American premiere of Frank McGuinness's drama about three men from the West who learn to overcome their differences while being held in a single cell in Balruir. Robin Lefevre directs a cast led by Alax McCowan (Booth Theatre, 222 West 45th St, 239 6200)

● Oleanna: David Mamet takes on political correctness, sexual harassment and a number of other isms In this brief, powerful drama that stirs up ideological (Orphanum Theatre, 126 Second Ave between Seventh and Eighth Streets, 307 4100)

● Ramenbrance: Graham Field's melancholy love story involving a Catholic and Protestant in contemporary Belfast (John Houseman Theatre, 450 West 42nd St, 967 9077)

● The Last Yankee: Arthur Millar's comic drama about two couples who meet in a mental hospital and try to make their marriages work. Till Feb 28 (City Center Stage II, 131 West 55th St between Sixth and Seventh Avenues, 581 1212)

ROME

Teatro Olimpico Tomorrow: Emerson Quartet plays works by Mozart, Berg and Webern. Next Thurs: Russian pianist Anatoli Ugorski (323 4890)

Taarn dell'Opera Fri: La bohème. Mon: Alfredo Kraus song recital. Tues: first night of Bizet's *Paari Fishars*, conducted by Michel Plasson, in rapartory till Feb 26 (481 7003)

STRASBOURG

Théâtre Municipal Tonight: first night of Bertrand Savat's new production of *L'elisir d'amore*, with Constance Heuman as Adina and Alessandro Safina as Nemorino. Repeated on Fri, Sun afternoon, next Tues and Fri (8675 4823)

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SUNDAY

Super Channel: West of Moscow 1630; Super Channel: Financial Times Reports 1900; Sky News: West of Moscow 0230; 0530; Sky News: Financial Times Reports 1330; 2030

Edward Mortimer



up Whitehall: "Stop fascism now"; "Hands off Llistonia"; "Today Llistonia, tomorrow London".

Wearily he turned to face the room where his colleagues were awaiting a decision they knew only he could take. Foreign policy was, after all, Douglas Hurd's acknowledged forte. It was the reputation he had built up as foreign secretary, steering British interests through the rocks and whirlpools of the "new disorder", that had made him the obvious choice to lead the national government formed after the UK economy collapsed in 1992. It quickly became clear that Hurd was the only Tory prime minister Labour would serve under, and no one objected to his keeping the foreign office as well. His success in dissuading the Clinton administration from blundering into Bosnia in its first year was generally admired, not least in the British and US armed forces, who believed he had saved them from a Vietnam-like quagmire. And now, Douglas knew as he looked round the anxious faces at the cabinet table, they were relying on him to do it again. The Llistonian crisis was getting out of hand. Those TV pictures of villages laid waste by Cossack "irregulars", who everyone knew were operating from bases in Russian territory, had brought in massive postage for every MP.

Why was that, Douglas wondered, refilling his cup of Earl Grey tea to give himself a moment's more thinking time. After all, destroyed villages in eastern Europe were a pretty familiar sight. Even back in 1993 he had told the Royal Institute of International Affairs that "there is nothing new in mass rape, in the shooting of civilians, in war crimes, ethnic cleansing, in the burning of towns and villages". At that time such things still had a certain power to shock when they happened in Europe and were shown on TV, but surely we were past that by now.

Perhaps it was the swastikas daubed on the walls, or the fact that the male inhabitants of all ages had been mutilated

A line in the marsh

A cautionary tale of Europe's future

Or was it the way the tabloid press - so much of it now German-owned or influenced - was playing up the story? Probably a bit of both, but in his view it was the truculent tone of the new Russian regime that had done most to unsettle public opinion. Not only had it stopped pretending it was not involved in the events in Caucasasia and the Baltic; it had warned ominously that similar events would happen in Ukraine if authorities there did not show more "respect" for the Russian population.

By 1994 Douglas Hurd, the prime minister, could no longer ignore the truculent tone of the new Russian regime

Slowly Douglas realised that someone in the room was speaking. It was Ashdown, the secretary of state for defence - a man whose presence in the cabinet Hurd regarded as the downside of coalition government. Putting him at defence had been a clever move, of course. It meant he could rush around visiting the troops, but was obliged to face the fact that there were simply not enough of them to right all the world's wrongs.

All the same, Ashdown had been getting troublesome of late. He had a knack of making speeches which, without actually contradicting government policy, seemed to fan rather than soothe the mood of militant indignation that was sweeping the country. Even Lady Thatcher was said to except him, privately, from her constant exhortation of "this

spineless government". And what was he saying now? Something about having warned all along that the rot would spread if it wasn't stopped in Yugoslavia.

Douglas adjourned the meeting for an hour and put through a call to Washington. Not to the president: he had learnt quite early on that he could not be sure of getting him on the line. It was more effective, in any case, to work through Warren Christopher, a man who shared, to a large extent, his own cautious and sceptical view.

Yes, Warren confirmed, pressure was building up there too - on the Hill, especially - for some kind of intervention. Something was needed to head it off. A joint statement, perhaps, by the P3 - the three western permanent members of the Security Council - to "draw a line in the marshes".

Fax machines whined in Downing Street in Foggy Bottom and in the Elyseé Palace. President Chirac attended successive drafts to make it clear (i) that Nato was not involved, (ii) that no military action was contemplated, and (iii) that if military action was taken France would be present "au premier rang". But by midnight Douglas was able to reconvene the cabinet and present them with an agreed text, the careful phrasing of which gave him once again that comforting glow of pride in British draftsmanship. It deplored atrocities "by all sides", and warned that "the international community would react with the utmost energy to any extension of the fighting, particularly across state borders".

When he had finished reading, colleagues pressed forward to shake Douglas's hand. Now at last they had something concrete to offer at their weekend surgeries. He waved away their congratulations, with the merest hint of impatience, but allowed himself to accept a double whisky from Snodgrass, the Downing Street butler.

Just as he raised the glass to his lips, the mahogany telephone on the slightly worn green leather desk began to ring. It was Charles Buffett-Brown, his private secretary in the Foreign Office. "Sorry to bother you so late, prime minister, but I thought you'd want to know. Russian troops have crossed the Polish frontier."

The column is a response to a short story by Douglas Hurd in a Sunday newspaper

Within the next few days, senior Department of Trade and Industry officials are to issue their verdict on the future of audit regulation in the UK. For the accountancy profession, their conclusions are unlikely to be comforting.

The first year of the new self-regulatory regime for auditors ended last October. The government is now considering the outcome in advance of a fuller review of the system at the end of this year.

What emerges is a picture of failure by many parts of the profession to meet the standards it has set for itself. Equally important, far wider concerns over the scope and provision of audits and the mechanisms for their regulation have been put under the spotlight.

Auditing - the annual independent scrutiny of a company's accounts - was first enshrined in UK law in the middle of the last century in response to a series of financial scandals. It became mandatory at the turn of the century for all incorporated companies - those which limit liability to assets of the business.

But the question of who audits the auditors was not addressed until far more recently. It was only in 1986 that a new UK companies act - generated by requirements in the EC's eighth company law directive - introduced the requirement for regulation of the profession.

A regulatory regime was set up by October 1991, to be overseen by the DTI but run by the accountancy profession's own bodies. All firms and individual practitioners who wished to audit companies had to register with one of five bodies: the three chartered accountancy institutes covering the UK, the chartered association of certified accountants, or the association of authorised public accountants - a small group outside these bodies.

The reports submitted to the DTI by the five bodies have raised concerns over the quality of auditing. They examine a significant number of complaints mainly by companies or investors over issues such as the level of fees, lack of response to correspondence and inadequate audit work.

Inspectors from the five professional groups identified problems in a high proportion

Auditors called to account

The DTI is studying the results of one year of professional self-regulation, says Andrew Jack

of both random visits and those triggered by complaints. From 158 random visits to auditors by the three chartered bodies, just 11 firms passed all of a series of questions on audit independence, control, training and methods. As one senior regulator says: "I'm not happy. It's no use sweeping it under the carpet. Serious action has to be taken."

Those views are echoed by Mr Harry Youngs, head of practice regulation at the Chartered Association of Certified Accountants. "The results don't come as any great surprise," he says. "One of the biggest problems for a significant minority of small practitioners is competence. The standards in the large firms have not always been reflected at the smaller end."

Two recent surveys of audit practitioners have shown that many have been forced to make fundamental changes to their systems and procedures to meet the requirements of the regulatory regime.

Publicly, the regulators are playing down the findings of the reports. They say that random monitoring only got fully under way in the second half-year of the new regime, from last spring. Once firms understood that mechanisms had been introduced to monitor standards, many quickly improved their performance.

Mr Colin Brown, head of the chartered accountants' audit regulation policy co-ordinating committee, says: "It is too early to make any final judgments. There are elements that need to be remedied and they are being remedied."

Other regulators stress that many auditors judged unsatisfactory had not delivered poor-quality audits. Rather, they did not have adequate documentation to back up their conclusions. However, the reports of the five bodies provide little evidence to support this view.

What they do show is the highly segmented structure of the auditing profession. There are nearly 14,300 separate registered audit firms and practitioners in the UK (a firm counts as one, no matter how many audit practitioners it employs). But just 161 firms audit all companies quoted on the London Stock Exchange, and eight firms alone audit three-quarters of them. If another tier of 1,300 large, unquoted companies is added, there are still only about 300 firms carrying out the audits.



There are nearly 14,300 separate registered audit firms and practitioners in the UK (a firm counts as one, no matter how many audit practitioners it employs). But just 161 firms audit all companies quoted on the London Stock Exchange, and eight firms alone audit three-quarters of them. If another tier of 1,300 large, unquoted companies is added, there are still only about 300 firms carrying out the audits.

All the other auditors share the remaining 1.1m limited liability companies.

Auditing standards have thus been focused on the few large firms which carry out the vast majority of audits on leading UK companies. But they

have been applied equally to the large number of small firms and their many, less significant clients. The imbalance revealed by the figures in the reports is fuelling calls made over the past year by chartered accountants and small business groups that statutory audits should be abolished for small companies - a position currently being examined by the DTI.

The submissions have also raised questions about how effective monitoring is proving. "The problem is trying to find one set of standards to suit everyone, which are going to get under the surface of the big firms and not overload the small ones," says Ms Stella Fearnley, an lecturer at Southampton University.

One difficulty is assessing quality when many of the most important auditing issues are based on subjective judgment and rarely committed to paper. Ensuring consistency of standards across a large firm with many

UK audit regulation: Oct 91-Sept 92			
	Chartered accountants	Certified accountants	Authorised accountants
Individual members	113,000	39,000	1,100
No. of firms/practitioners registered for audits	9,850	3,890	550
No. of inspections	212	297	49
Share of registration applications rejected or withdrawn by firms	11%	-	11%
No. of complaints	175	245	18
Unsatisfactory inspections	55%	58%	65%
No. of firms struck off	10	6	3

Source: Professional bodies' audit regulatory reports

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Railway privatisation in Britain and Germany similarly flawed

From Dr Jörg Schimmelpfennig

Sir, In his letter (January 29) Mr Godward correctly points to the simplicity of the German rail privatisation proposal which, by reducing the uncertainty among both train makers and would-be private train operators, is less damaging than the British one. Nonetheless, both plans are basically flawed in the very same way. By requiring the rail-track authorities to earn a commercial return on their assets, or at least to break even, both higher fares and line closures will become unavoidable, in contrast to the assurances given by the transport secretary, Mr John MacGregor.

This not only puts the rail travelling public, already suffering from chronic under-

investment in the rail system, at a further disadvantage. It makes rail freight uncompetitive ("SNCF" hints it may sue over UK rail plans" January 29) and results in an overall loss of benefit. This is because natural monopolies, as is well known from basic economic theory, have to be subsidised, that is, sell their services at below average costs, in order to allocate them with economic efficiency.

Of course, there are some gains to be expected from rail privatisation. As a number of both theoretical and empirical studies show, private enterprises are on average more cost-efficient than their public counterparts. The main reason is that in the public sector there is more bureaucratic waste and managers lack

incentives to employ cost-reducing measures. However, it is far from clear whether the benefits to be gained from increased cost efficiency can outweigh the loss of efficiency in allocating services. There is nothing wrong with running a railway along commercial lines once the overall goals have been formulated. But the goals themselves should not be allowed to be confused with those arising from commercial viability. As the Beeching experience from the 1960s has shown, the damage inflicted by a misguided railway policy might become irreparable.

Jörg Schimmelpfennig, Department of Economics, Universität Osnabrück, PO Box 4463, D-4500 Osnabrück, Germany

No place for Captain Bligh

From Mr John van Maurik

Sir, I was relieved, yet concerned to read Patricia Morrison's critique of the Channel 4 Cutting Edge programme on John Ridgeway ("Macbo harassment, not management", January 27).

Relieved, because although it was a compelling television it was also found the Ridgeway techniques unacceptable and it was good to feel the wind of common sense blowing through her article.

Concerned, because as a management trainer and someone who runs leadership and team building courses, using both indoor and outdoor development, I am worried that the rest of us should be barred with the "exercises in sadism" brush. Sensitive handling, outdoor training can be an important aid to team development and individuals' growth as leaders.

It makes sense, however, that the exercises should be mentally challenging rather than physically demanding and that the trainer should never deliberately mislead course members.

The good trainer should facilitate other people's learning. This means assisting their development, listening to them and encouraging discussion, rather than playing the role of Captain Bligh.

John van Maurik, director, programmes, Sandridge Park Executive Development, Plaistow Lane, Bromley, Kent BR1 3TP

German screen-based trading not limited

From Mr Ralph Ristau

Sir, I would like to set the record straight with regard to two claims that were made in your article, "Exchanges fight for the future across Europe", (January 15).

First, it was suggested that, "because of limitations of technology", DTB's screen-based system would not be able to offer the same level of liquidity as that available on Life. The fact is that no other exchange has increased its turnover as rapidly as DTB. As a fully computerised exchange from the start, DTB has doubled its trading volume every year since it was founded in January 1990.

Within its first year of operation, DTB became the European market leader in options trading. In other words, DTB already has a very liquid market, and the level of liquidity is still rising.

Second, it is not true that "none of the world's largest futures contracts are screen-based". DTB's Bobl future is one of the world's highest-volume interest-rate futures in the medium-term range. It has moved into the number one position in Europe within one year.

Furthermore, the majority of the trading volume in cash instruments in Europe is

screen-based or telephone-based.

So, regarding our positive experience with advanced screen trading technology at the DTB and this (electronic trading facility for stocks and bonds) in Germany and the impressive performance of screen trading elsewhere in Europe it seems to be the right time to reconsider prejudices about it.

Ralph Ristau, manager, DTB Options & Futures Department, Sal Oppenheim jun & Cie, Bockenheimer Landstrasse 20, 6000 Frankfurt/M

A more realistic view of attitudes among long-term unemployed

From D J O'Driscoll

Sir, Mr Peter Ashby's letter ("Recruitment subsidies likely to have only a marginal impact", January 26) claims an insight into the minds of (long-term) unemployed people.

Being a long-term unemployed person myself (whose one luxury is your newspaper), and having done temporary work under the Community Project Scheme and some social research interviewing, which included long-term unemployed people, I feel that I can offer a rather different

and, dare I say, more realistic, view of the attitudes of unemployed people.

First, it is hard to believe that temporary work schemes can offer any hope to unemployed people for the obvious reason that the job would offer no security and the participant would enter the scheme with the knowledge that they will be back at square one at the end of their contract. One can say that such a scheme could re-install the discipline of work that is destroyed by unemployment, and can give something to the person to write in their

CV. But if there are no jobs out there what is the point of raising people's hopes?

Mr Ashby voices the same old prejudice about the unemployed that the media and politicians have been peddling throughout the 1980s: we are a bunch of scroungers who should be forced to work for our pathetic "income from society". Well, no new ideas there. He then goes on to claim that this has some support among long-term unemployed people. Of course Mr Ashby and I may move in different social circles, but I think that

the majority of long-term unemployed people would agree that what they need is work. And not for the notion of having pride in having a job, but simply to have a part-decent standard of living.

Perhaps Mr Ashby could take this into consideration when he next descends from his castle in the sky, and come up with some real recommendations for solving the plight of so many people.

D J O'Driscoll, 19 Hopwood Bank, Horsforth, Leeds LS18 5AW

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FINANCIAL TIMES

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Wednesday February 3 1993

Parcelling up the post office

THE IDEA of privatising the UK Post Office seems to be taking on a dangerous life of its own. It began innocently enough, with the government's proposal last year to sell off the parcels division. Since this business operates in a highly competitive market without monopoly protection, that seemed sensible. The snag is that parcels lose money, as do the post offices themselves. The only profitable and attractive bit of the operation is the Royal Mail, which enjoys a monopoly on letters below a certain price. The notion has thus gradually taken hold of selling the whole enterprise in a lump, raising some £2bn in the process.

This risks repeating a classic error of the 1980s. The issue of monopoly power should be resolved before privatisation is begun, not tackled on as an afterthought. To privatise the Royal Mail as it stands and then send in a regulator is to beg a whole range of questions about its structure, powers and social obligations. Nor is there an urgent need for change. The Royal Mail provides a world-class service, highly valued by the public and is, by public sector standards, well managed.

One argument for privatisation has a certain force. The Royal Mail operates in a broader communications market, competing against telecoms, faxes and information technology generally. This is a highly capital-intensive, competitive world, in which the old-fashioned letter post risks becoming obsolete. If the Royal Mail cannot invest to compete, it will lose the volume which enables it to hold down its prices and thus enter a spiral of decline. And in the public sector it is not free to borrow, since that would

count towards the government's budget deficit.

But in fact, the Post Office scarcely needs to borrow, since it generates vast sums of cash through its operations. The snag is that the money is confiscated by the Treasury. £750m in the past decade, with another £181m to come in the next fiscal year alone. If the government is being too greedy, perhaps the Post Office needs protection. If so, to install a regulator to mediate between it and the Treasury would be a more sensible first step than privatising it out of hand and sending a regulator in afterwards.

Similar logic applies in the case of the post office counters. These are highly sensitive politically, since half of them are loss-making and all of them perform a social function. But the losses are at least partly the result of arbitrary restriction by government. Legally, the post offices can only handle transactions for government departments and the former public utilities. They can do business for British Telecom or Thames Water, but not for Marks and Spencer or Barclays Bank. An economically important resource is thus denied the opportunity to run on commercial lines. Change might well occur most effectively under privatisation but should not be impossible without it.

This is not to deny the proposition that a commercial undertaking should justify its place within the public sector, rather than the other way round. The question is rather what role the Post Office should be expected to play as a private entity and how it could then be exposed to competition. Private sector monopolies are to be avoided.

Britain cleans up

THE DISPUTE about the transfer of work from Hoover's vacuum cleaner plant in France to its plant in Scotland has been long on political rhetoric and short on facts. Contrary to political rhetoric in Brussels and Paris, the transfer has little to do with "social dumping" or Britain's opt-out from the Maastricht social chapter.

Social dumping is the theory that in barrier-free economic zones capital will flow to areas where labour is cheapest and least protected, triggering downward pressure on standards in other regions. There is no evidence for the second part of the theory and little for the first, regrettably for the low wage economies of southern Europe where investors have learned to balance cheap labour against low productivity. By recruiting the EC's social dimension to the cause of economic nationalism French politicians also risk discrediting a feature of European integration that they have done so much to promote. A balance has to be struck. It is legitimate to enforce minimum standards of civilised behaviour on employers by banning child labour or insisting on basic safety standards. It is also essential to ensure state aid does not give companies an unfair advantage. But it is absurd to regard every aspect of competitive advantage across the EC as dumping.

The Hoover episode has struck an understandable anti-British nerve but the row says something

about the increasing fragmentation of the EC as well as the state of French politics. It is easy to see why the "sweetshop" of Europe is in the dock following its social chapter opt-out and sterling's devaluation since September.

In reality, Hoover's restructuring decision was made in Scotland's favour because the company had spare capacity there and because, it says, non-wage labour costs are only about 10 per cent of wage costs in Scotland compared with 45 per cent in France. Despite the crowding of some British politicians neither the social chapter opt-out nor devaluation has much to do with that. The social chapter does not cover wage or non-wage labour costs and Hoover says it did not make a long-term investment decision based on a short-term devaluation.

The labour market culture of the Thatcher era may have enhanced the UK's attractiveness, but it has for decades claimed the largest share of external investment in the EC. Easier hire and fire can also work against British jobs when it is much cheaper to close plants in the UK than in Spain, France or Germany. By EC standards Britain is a low labour cost economy, partly because citizens pay for healthcare through general taxation. In those parts of industry where productivity is not correspondingly low the UK is an attractive investment site. British workers should thank Mr Delors for advertising that.

Bankers' secrets

CUSTOMERS OF Britain's high street banks have the right to restrict how widely details of their accounts are circulated within their bank. Barclays Bank has devised a way around this for new customers by requiring those who buy products such as its credit cards to allow any of the bank's subsidiaries to use information about them on its database.

This tactic, and other efforts by banks to get customers to give permission for the use of financial data, is intended to help banks sell more financial products to their existing customers. Barclays has a strong motive to raise its income from products such as personal loans and credit cards because it may next month declare a pre-tax loss for last year.

The banks are thus trying to minimise the effect of a provision in their code of practice for personal customers which says that customers must give their consent for banks to publish details of their accounts to third parties even when those third parties are subsidiaries of the bank. In effect, Barclays is forcing new customers to give such consent.

and handling data fairly. British banks are currently facing a wave of criticism over everyting from their small business lending policies to charges for overdrafts. In reply, they rightly point out that they are businesses not public utilities, and they must make a profit. This means raising charges, since much of their lending in the late 1980s turned out to be loss-making.

This argument does not apply to the methods being used to obtain permission from customers to use data. The banks only agreed their code of practice last March. But its provision on confidentiality would be weakened if all banks emulated Barclays. This is hardly the signal to send to those who call for statutory regulation.

The banks are themselves concerned about data security, and have started an industry-wide review after the shock of seeing details of Mr Norman Lamont's credit card bill in The Sun newspaper last December. Their worry is that employees may take information from their databases, and disclose it to outsiders.

The banks say they recognise the need to improve data security, but their customers' faith in these efforts is hardly enhanced by their response so far to the data protection officer's anxieties. It is in the banks' own interest to ensure that the right of confidentiality afforded under the banking code of practice is honoured in the spirit and the letter.

THE war of attrition in the European truck industry claimed its biggest casualty yesterday as Daf, the Anglo-Dutch commercial vehicle maker, was forced to file for protection against its creditors in the Netherlands.

The vice is tightening inexorably. The number of truck makers in Europe had already dropped from 25 in 1975 to 10 by the end of 1991, and the group is still shrinking.

Financially Daf has been the weakest of the leading European truck makers, but it has tried hard to compete in the industry's premier league. Its financial collapse will send shockwaves through a sector that is already being battered by deepening recession.

Daf is the biggest truck maker in the UK - since its takeover of Leyland vehicles in 1987 - and it is the UK truck market leader with a share of 25 per cent. It is number six among the big seven European truck makers with a share of close to 8 per cent of the west European truck market.

Its single biggest shareholder is still British Aerospace with a stake of 10.9 per cent resulting from Bae's takeover of Rover, formerly British Leyland, in 1988. The Bae holding has fallen sharply from an original 40 per cent, however, and Bae failed to subscribe to the last share issue in late 1991, further diluting its stake of 16 per cent.

But as Daf's problems have mounted, it has been the Dutch institutions that have increasingly answered the distress calls. More than 40 per cent of the equity is now in the hands of the biggest Dutch bank ABN/AMRO (8.2 per cent), VADO, the founding Van Doorne family (10.3 per cent), the Dutch insurance groups ING (10.6 per cent) and AEGON (6.4 per cent) and DSM, the former Dutch state-owned chemicals group (5.9 per cent).

How the administrators and receivers in the Netherlands and the UK will seek to pick up the pieces remains unclear. Daf insisted yesterday that its attempt to engineer a financial rescue had only foundered on the opposition of a minority of its banks, mainly in the UK, to its proposals for securing emergency short-term funding.

With Dutch financial institutions facing the biggest financial exposure, and the Dutch and Belgian governments having shown themselves willing earlier in the company's decline to support restructuring packages, the Dutch administrator might still be able to work out a new rescue.

For the moment, however, Daf has given up control of its own destiny. Having run up cumulative losses of about £100m (£300m) in the past three years it was forced to file for protection from its creditors

Daf is the biggest victim of the sharp contraction in the European truck industry, writes Kevin Done

Driven to a grinding halt

at the district court of s'Herengboosch.

Its operations were immediately plunged into uncertainty and upheaval. Employees turned up at the companies plants in the UK, the Netherlands and Belgium for work as usual, but within hours production was being affected.

As a result of the financial collapse spread, some suppliers immediately began to stop deliveries of components. With just-in-time delivery of parts to plants spread from Leyland in Lancashire to Eindhoven in the Netherlands, the impact of such actions on the assembly process can be almost immediate.

"Where possible we are producing, but in some areas supplies of components have stopped. What happens tomorrow, I don't know," said one Daf executive in the UK.

As Daf's fortunes have waned, it has proved unable to find a rescuer within the industry, despite desperate overtures in recent months to Mercedes-Benz, the automotive subsidiary of Daimler-Benz of Germany and the world's biggest truck maker. It has also searched in vain in recent months for a Japanese partner.

The absence of a partner is not surprising. Daf's competitors have enough troubles of their own. Volvo, Renault and Iveco (the commercial vehicles subsidiary of Fiat) are all losing money on their truck and bus operations.

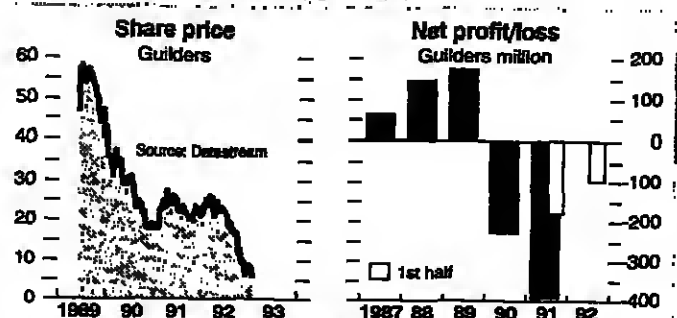
In the US the heavy truck industry has been deep in loss for five of the past 11 years. In Japan the truck market has been falling for more than two years. Nissan Diesel fell into loss in the six months to the end of September, while Hino, the leading Japanese heavy truck maker, suffered a 50 per cent fall in pre-tax profits in the same period.

The fortunes of the truck makers fluctuate widely as the industry suffers from exaggerated trading cycles. In west Europe the last year of strong growth was 1989, the year that Daf went public.

European truck sales have been falling for the past three years, and there is little prospect of relief during 1993 with demand forecast to fall particularly sharply in Germany and Italy.

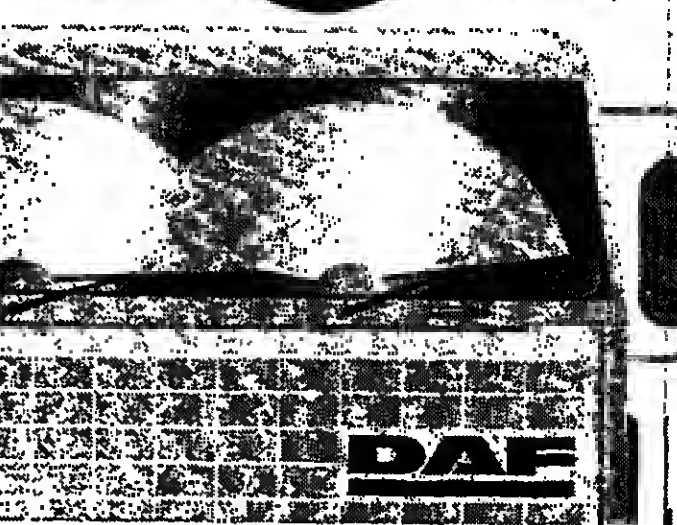
Each lurch downwards in the

DAF: trouble on the road



Western European truck market 1991

Trucks over 3.5 tonnes	Trucks under 3.5 tonnes
Renault FV1 30,463	Volvo 25,007
MAN group 37,864	DAF 22,265
Iveco group 55,123	Scania 18,674
	Others 14,766
	Mercedes-Benz 103,115
	Total volume 307,077



trading cycle claims new victims, and Daf has long looked most exposed.

Its financial demise has abruptly ended its brave dream of becoming one of the leading players in the European truck industry able to challenge the likes of Mercedes-Benz, Iveco, and the Franco-Swedish alliance of Renault and Volvo.

Its strategy for climbing into the top flight started with the takeover

in 1987 of the then British Leyland truck and van operations. The move transformed it from being essentially a heavy truck and bus maker into a commercial vehicle producer with a full product range from vans to light, medium and heavy trucks and buses.

Buoyed by record sales and profits in 1989 it then tried to add to Leyland by taking over the Steyr truck business in Austria, and then

Enasa, the Spanish state-owned truck maker of Pegaso vehicles. Each time it was thwarted by bigger rivals, first by MAN, the German truck maker, in the case of Steyr and then by Iveco in Enasa.

Even as these dreams of grandeur were fading, Daf began to be overtaken by the impact of the UK recession - one of the principal reasons for its downfall.

The UK became its biggest single market after the merger with Leyland and by 1991 the UK still accounted for 29.4 per cent of group sales. In 1991 it ousted Iveco from the leadership of the UK truck market and it consolidated its pole position last year.

But market leadership has been small consolation, when overall UK truck sales have fallen to their lowest level since the early 1950s. In the past three years, the number of trucks sold in the UK market has declined by more than 50 per cent, from 62,234 in 1989 to only 31,388 in 1992. Daf has tried hard to reduce its dependence on the UK by expanding its dealer network and sales overseas, in particular in Germany and in France. But other markets have weakened too.

Excluding the German market, which was stimulated for two years by the impact of reunification, the impact of recession has been savage. According to Mr Peter Schmidt, an analyst at the UK-based Automotive Industry Data, the west European truck market (above 3.5 tonnes gross vehicle weight), excluding Germany, has plunged from 255,000 in 1989 to 160,000 in 1992, the lowest level for at least two decades. Including Germany truck sales in west Europe have fallen from 321,000 in 1989 to an estimated 261,000 last year.

Now the prop of Germany is also falling away. Mercedes-Benz, the industry leader, has been forced to cancel a big investment in a new truck plant in east Germany, and has disclosed that since July it has suffered a "dramatic" fall of 30-50 per cent in new commercial vehicle orders booked in Germany.

Daf has had its own particular problems, however. It has been badly exposed by having the breadth of product range of the biggest manufacturers without their production and sales volumes. As a result, it has been unable to achieve economies of scale.

But if Daf's problems have been exaggerated by its relatively small size, its rivals are unlikely to feel reassured. The problems of the European truck industry are likely to get worse before they get better. Some of Daf's larger competitors may also find themselves forced onto the hard shoulder before the end of the decade.

The mother of all parliaments

Andrew Adonis analyses proposals to reform the way laws are made in the UK

THE best cure for admiring the House of Lords, said Walter Bagehot, is to go and look at it. If you have never looked, and harbour admiration for either Lords or Commons, save yourself a trip to Westminster and read the Hansard Society's report on the legislative process.

The report, published yesterday, is a withering critique of the way law is made in Britain, produced by a commission of senior legislators, lawyers and lobbyists chaired by Lord Rippon, the former Tory cabinet minister. It is a tale of obfuscation, lack of consultation, grossly inefficient use of parliamentary time, yet inadequate scrutiny of either the principles or details of legislation.

As the case studies in the report testify, the heart of the problem is the government's largely unfiltered control over the legislative process. At one extreme, it cites the 1990 Dangerous Dogs Act. A panic measure, now widely regarded as unworkable, to ban pit bull terriers and Japanese tosas passed through

all its stages in the Commons in a single sitting, less than a week after publication.

In contrast, the 1990 Broadcasting Bill, which reformed the regulatory regime for the independent broadcasting sector, was subject to lengthy consultation before reaching Parliament, and debated for 17 days once there. Yet so faulty was the bill as introduced, and so little had ministers done to take on board prior criticism, it practically had to be rewritten on the floor of both Houses. The government was obliged to table 800 amendments in the Lords alone, many of them at a few days' notice.

"Public anxiety about the current system is great and demand for change is strong," says the report. Its main recommendations for change fall into three categories: more intelligible drafting; more meaningful consultation; and more rigorous parliamentary scrutiny. However desirable, major statutes will never make good bedtime reading. On the second theme, the commission wavers between wanting

improved consultation, and proposing to take the framing of legislation out of the government's hands.

It would, for instance, "welcome more frequent appointment of independent inquiries, including royal commissions". But what is an "independent" inquiry? One staffed by "experts" (who are generally far

from independent)? Or one including political opponents of the government, in which case its report - like that of so many royal commissions in the past - will inevitably be the lowest common denominator of its diverse composition? No royal commission in the early 1980s would have got the privatisation ball rolling; nor is one likely to reform the welfare state.

It is in the third area, parliamentary scrutiny, that the commission makes particularly valuable recommendations. Two radical proposals are set out:

● Before being debated, controversial bills should be referred to select committees with the power to take evidence from academics, professional bodies and interest groups. Ministers and whips should not be members.

● Select committees should conduct inquiries into important bills before they are subject to line-by-line scrutiny by the Commons.

If implemented, these proposals would provide far greater opportunities for those affected by bills to make their voice heard, without compromising the government's necessary right of initiative. And by reducing the direct control of ministers over at least part of the parliamentary process, they would make it more difficult for ill-considered bills to reach the statute book.

Would the Hansard proposals have made any difference to the poll tax, perhaps the worst product

of the legislative process this century? Possibly not, given the size of Lady Thatcher's majority in 1987, and her determination not to change a dot or comma. But under Hansard's plans, MPs would, at least, have had to address the chronic practical difficulties thrown up by the tax. They would also have come face to face with the near universal condemnation of it.

It will take a battle royal between the government and Parliament - that is, its own backbenchers and the opposition - to get the Hansard reforms through. But it has happened before. In 1979, immediately after the demise of a Labour government with no overall majority, MPs voted to set up the departmental select committees, which have proved influential of late. They should seize the chance offered by Mr Major's slender majority to establish select committees for legislation too.

* Making the Law, Hansard Society, St Philips Building North, Sheffield Street, London WC2A 2EX. £16.

BAT takes another puff

■ It would be hard to describe Martin Broughton, the new chief executive of BAT Industries, Britain's fourth biggest company, as a breath of fresh air.

True, he is jolly young - 45 - and, like the bosses of most of his competitors, he is no longer a chain-smoker. But he is still at heart a tobacco man, having joined the British American Tobacco Company over 20 years ago.

BAT's performance over the past decade has certainly improved. If it hadn't, it would almost certainly have been taken over by now. However, its preference for recruiting its head honcho from within underlines its conservatism.

Lon Cerstner, the 50-year-old boss of RJR Nabisco since 1989, is an ex-management consultant who made his name at American Express. Michael Miles, 53, head of Philip Morris, is a marketing man who joined PM after it took over his employer Kraft in 1989. Both these conglomerates have benefited from a breath of fresh air at the top. Perhaps BAT should try it some time?

Firebrand

■ Tut, tut. Sir John Quinton, the recently departed boss of Barclays, can't have been serious when he

hinted at a possible solution to Britain's property slump during his speech at the annual dinner of the Overseas Bankers Club.

Noting that the City had always bounced back from previous crises ranging from the Great Plague to the Great Fire, he mused whether a repeat of the latter calamity might not help reduce the City's vast store of unlet properties now disfiguring many bank loan portfolios.

Foul

■ Japanese carmaker Mitsubishi seems to have scored an own goal by luring German soccer star Franz Beckenbauer away from Mercedes-Benz to be its chief PR "personality" in Europe.

There were loud grumblings among Dutch fans attending this week's opening of Mitsubishi's glitzy new European headquarters in Amsterdam. As Mitsubishi is also making its European manufacturing debut through a joint venture with Nedcar, the Dutch government-backed carmaker, wouldn't it have been better to have given the job to the Netherlands' legendary Johan Cruyff. Instead of hiring an expensive German transfer?

Lateral thinking

■ Once upon a time, western governments used to lecture post-communist peers in eastern



"We should have formed an economic policy while we still had an economy"

Europe on the need to adopt economic shock cures and open up their markets.

Now it seems the boot is on the other foot.

Take Karel Dyba, the Czech republic's economy minister, who offered Washington deadline advice on balancing its budget provided the US would agree to open its cheese market. Or his boss, Prime Minister Václav Klaus who, when asked what should be done to open the EC market to Czech products, sighed: "We spent years studying western economic textbooks. Now it seems we have to set free market ideas back to the western world."

Anatoly Sobchak, the mayor of St Petersburg, sounded even snuffier. He boasted that his city was about the only place in the former Soviet Union that was not crawling with Harvard-trained advisers - and that did not have a budget deficit.

President Leonid Kravchuk of Ukraine, meanwhile, has developed an intriguing line in sales patter. When asked what his country had to offer investors, he recited the usual laundry list of cheap labour and ample natural resources, then added cheerily: "We have the best missiles in the world.... they can be used for launching satellites."

Hot stuff

■ There are some privileges in running a television channel. Alan Yentob, boss of BBC2, was one of the first night audience at Covent Garden last week which cheered to the echo of the first British professional production of Verdi's "lost" opera, *Siffidlo*.

Yentob was so enraptured by the performance of José Carreras in the title role that he is clearing his planned schedule this Saturday and transmitting nearly three hours of *Siffidlo* live instead. Wisely, Covent Garden Pioneer, the company set up last summer to video productions at the Opera House, and Yentob's boss at the premiere, had been planning to film the opera this week, with a planned BBC transmission around

Christmas time.

This unprecedented speed is wonderful for the Opera House which has been criticised in the past for elitism. Not many more than 10,000 people will see Carreras live in five performances at Siffidlo; now millions can join in Covent Garden's hottest production for years.

Error rate

■ The Treasury has been accused of a few errors of judgment in recent days. Yesterday brought another.

At 11.39am, the Treasury used its special page on the Stock Exchange's Topic Information service to issue the January official reserves figures. Because of a technical hitch, a sentence from a very old Treasury announcement accidentally crept onto the Topic screen - Minimum Lending Rate will be revised to 7 per cent tomorrow.

The announcement was spotted by the Eitel news service, and displayed for 5 minutes before the Bank of England requested the Treasury to remove the offending page.

Bedevilled

■ Did you hear about the chappie who fell behind with his payments to the exorcist? He was re-possessed.



Multinationals complain to government over handling of \$21m contract Fury at Mexico air traffic award

By Damien Fraser in Mexico City and Stephen Fidler in London

THREE multinationals have formally complained to the Mexican government about alleged irregularities in the award of a \$21m contract for reworking Mexico's air traffic control system.

IBM, Westinghouse and Raytheon's Canadian subsidiary allege that an initial tender to replace the system was unjustifiably cancelled. They also claim they lost a second tender to a rival bid which had been reduced by an inexplicably large margin and did not comply with the tender requirements.

An agent acting for IBM also alleges that he was asked, apparently by unidentified Mexican officials, for a \$1m bribe to secure

the contract for the US computer company.

The air traffic control contract was awarded in December to the two European companies responsible for Mexico's current air traffic control system. Thomson of France will provide the new data processing system and Alenia of Italy the radars.

The complaints come at a sensitive time for Mexico as the North American Free Trade Agreement awaits ratification from the US Congress and the legislatures in Mexico and Canada. The agreement, which is expected to have an awkward passage in Washington, is meant to open up most procurement for the Mexican public sector to US and Canadian companies.

The complaints are being investigated by the office of Mexico's General Comptroller of

the Federation, which monitors how Mexican government money is spent. They have been delivered by the US and Canadian embassies in Mexico and, according to those involved, are unusually fierce.

The comptroller's office declined to comment on the allegations until it had had time to review the documents relating to the two tenders.

The initial tender for the contract to replace the 14-year-old system was announced in August but cancelled abruptly on November 19. The reason given for the cancellation was that none of the seven bidding companies complied with the tender requirements.

This has infuriated the US and Canadian companies, which to claim world leaders in the technology, and deny that they failed

to comply in any material way with the almost 200 requirements. The three companies have also drawn attention to a sharp drop - of between 47 and 60 per cent - between the first and the second tender in Thomson's bid for the data processing system.

Thomson's combined bid with Alenia was just \$600,000 below the next-lowest bid of \$21.7m by Raytheon. A Thomson spokesman declined all comment on the issue.

The IBM agent, Mr Kaveh Monasavi, said the first tender was cancelled 10 days after he refused to hand over money when asked for a bribe in a Mexico City hotel, but there is no independent corroboration of his statement.

Background, Page 5



Palestinians expelled by Israel enjoy a snowball fight in their Lebanon encampment. They rejected an offer for 100 of their number to return

PLO rejects Rabin expulsions offer

Opposition party says government bowing to international pressure

By Hugh Carnegie in Jerusalem

MR Yitzhak Rabin, the Israeli prime minister, was attacked yesterday by the opposition Likud party for offering to take back 100 of the more than 400 Palestinians Israel expelled to Lebanon, while the deportees and the Palestine Liberation Organisation rejected the move.

Mr Rabin's Labour-led government had enjoyed broad support from the rightwing Likud party for ordering the controversial expulsions in December after a series of killings of Israeli soldiers by Islamic fundamentalist militants. But this evaporated after Monday night's policy reversal.

Mr Yitzhak Shamir, the former

prime minister, said the government's credibility had been undercut by its inability to withstand international pressure. Israel's position in Middle East peace negotiations had been weakened, he said. "It is an unnecessary blow to our prestige in the Arab world and the international arena."

Mr Benjamin Netanyahu, a leading candidate to succeed Mr Shamir as Likud leader next month, said: "I believe in retrospect it would have been better not to deport at all."

The 396 remaining deportees, most of them alleged members of the Hamas Islamic movement, voted unanimously to their snowbound Lebanese encampment to reject Mr Rabin's proposal, which

included reducing the terms of exile of those not allowed to return immediately to no more than one year and the offer of food and medical supplies.

Likewise, the PLO said at its headquarters in Tunis that it would continue to press for sanctions against Israel to enforce UN resolution 799 calling for the immediate return home of all those expelled. "We will not allow them to shelve the problem. We will keep it at centre stage," said Mr Nabil Sha'ath, political adviser to Mr Yassir Arafat, PLO chairman.

Mr Rabin, however, dismissed the Palestinian rejection of his offer as "their problem". He would be happy for the deportees to stay put, saving him the

humiliation of having to organise their return.

His chief aim in making the compromise was to cement relations with the Clinton administration in Washington. Government officials expressed satisfaction that Mr Warren Christopher, the secretary of state, quickly applauded the Israeli move. They were confident the US would keep any debate of sanctions out of the UN Security Council.

However, Palestinian leaders bitterly criticised the compromise as an Israeli-US deal which did not take Arab concerns fully into account.

Scramble to preserve US link, Page 4

US economic recovery gathering speed

Continued from Page 1

and deliver a full budget on March 23.

Federal Reserve governors and regional presidents met yesterday to chart monetary strategy for 1993. The Fed has signalled it will co-operate with the administration by holding short-term interest rates at current levels for the foreseeable future.

The rise in the leading index

was led by a surge in consumer confidence, a drop in weekly claims for unemployment insurance and an increase in corporate order books; only two of the 11 components of the index - real monetary growth and commodity prices - failed to contribute to the overall increase.

The December rise followed increases of 0.5 per cent in October and 0.7 per cent in November. However, economists at Merrill

Lynch, the Wall Street brokerage, warned that the leading index might decline in January, reflecting recent weaker figures for consumer confidence, unemployment claims and monetary growth.

The consensus view is that the economy is growing at an annual rate of about 3 per cent, somewhat lower than the 3.6 per cent annual growth rate in the second half of last year.

Daf's collapse threatens jobs

Continued from Page 1

\$25m each from NatWest and Lloyds, plus £10m from Barclays. Last week, the syndicate, including the UK banks, agreed to provide a short-term bridging loan to Daf of £150m, so long as the Dutch and Flemish governments also contributed £150m each.

The UK banks said they could not at that stage give a commitment to supporting Daf's medium-term rescue plan, until it had been scrutinised by a firm of outside reporting accountants.

The two governments felt enough scrutiny of the medium-term plan had already been carried out. Last month, Daf received reports on its viability by AD Little and Coopers & Lybrand Deloitte.

Two days ago the governments told the banks they were not prepared to wait for the result of another accountant's investigation. They wanted a firm commitment immediately to the bridging loan and the medium-term plan.

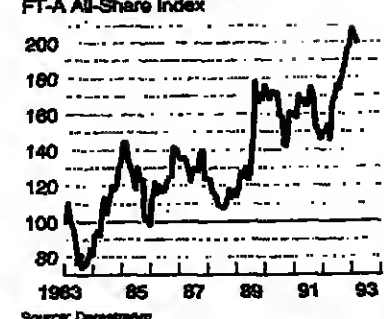
THE LEX COLUMN

Daf breaks down

FT-SE Index: 2834.4 (-17.2)

BAT

Share price relative to the FT-SE All-Share Index



Source: Datastream

investors looking for income. Recession has made high yield in equities synonymous with corporate distress. Income fund managers could hardly justify holding Northern Foods' shares on a yield less than the market average. The convertible offers a way in.

But convertibles are condemned to a limited role in corporate fund-raising. To protect pre-emption rights, UK institutions effectively limit convertible issues to 5 per cent of share capital. Northern Foods has refinanced a handy slice of bank debt - and strengthened its hand in negotiations over the rest. Plenty of companies want to reduce short term debt, but if big money is needed, it will still have to come from rights issues.

UK food sector

With the PSBR pressing down on him, Mr Norman Lamont may eventually have no choice but to raise some extra cash. Tax hawks suggest extending VAT to books, newspapers and domestic fuel, but the really big target would be food. The Treasury estimates it could garner a further £7bn by making full-rate VAT applicable to food. Taxing bread and butter would certainly provoke a furious public reaction. It would also raise questions about food industry earnings. The worrying memory is of April 1991, when a large chunk of the 2½ per cent point increase in VAT came out of the margins of retailers and their suppliers. Recessionary conditions prevented the increase from being passed on to consumers.

In the case of food, the direct consequences might not be as bad as at first imagined. Many discretionary items,

such as soft drinks and snacks, already attract VAT. Higher taxes would not depress consumption of essential foods, though there might be trading down to cheaper items. Prized brands would become less valuable for a while. With food more expensive consumers might spend less on other items, like restaurant meals, with a knock-on effect in other sectors.

Large food retailers might suffer the least damage because of the power they wield over their suppliers, but margins should recover quickly. Food has declined as a proportion of disposable income over many years. The additional burden of VAT, were it introduced, would only represent a blip in this long-run trend.

BAT Industries

Like some diva forever postponing the final curtain call, Sir Patrick Sheehy appears reluctant to leave the stage at BAT. Although the company has split the two top jobs for the first time in 30 years, Sir Patrick is to remain in the chair. The figure who has dominated BAT for the past decade will soldier on for up to three more years. By then he will be 65. BAT's normal retirement age is 60.

It is easy to imagine how Sir Patrick's continuing presence might make life tricky for the new chief executive, Mr Martin Broughton. However BAT's shareholders are unlikely to feel too aggrieved if the share price continues its recent strong run. For the moment at least, Mr Broughton will doubtless stress the theme of continuity. BAT's tobacco business has found new customers in the developing world while the financial services arm appears to have endured the worst. The stiffer long-term challenge will be to address BAT's structural ACT problem. That may require a significant strategic move in the UK and a new song from Mr Broughton.

Rank Organisation

If the new accounting standards were already in force the Rank Organisation would have reported net earnings for last year of 6.8p instead of 37.8p. If respectable companies face such earnings volatility, it will be easy to overlook real transgressions in the transition. Rank has been refreshingly candid, but it has also used the opportunity to take a discreet £57m provision for diminution of assets which would not otherwise have shown up in the profit and loss account.

This announcement appears as a matter of record only.

January, 1993

FUJITSU

Fujitsu Microelectronics Limited

U.S. \$50,000,000

Loan

Provided by



European Investment Bank

Adviser to Fujitsu Microelectronics Limited

Nikko Europe Plc

World Weather		°C		°F		°C		°F	
		Boulogne	C	5	41	Frankfurt	C	-2	28
		Buenos Aires	C	1	34	Glasgow	C	2	36
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INTERNATIONAL COMPANY NEWS

BBL French unit hit by property loan provisions

By Andrew Hill in Brussels and Alice Newthorn in Paris

BANQUE Bruxelles Lambert, one of Belgium's biggest banks, revealed yesterday that its French subsidiary lost FF640m (\$100.74m) in 1992.

BBL said the loss was principally related to provisions made against French property loans. The French banking sector is under pressure because of the combined effects of the economic slowdown and the squeeze on the French property market.

As part of a restructuring, the Belgian group is planning to cut 139 jobs out of 462 at BBL France, and relocate to

rented premises in the Défense commercial area of Paris.

BBL has ploughed some FF700m into its French subsidiary over the last year to help meet solvency ratios through a capital increase in April.

The Belgian bank said it had anticipated the losses at its French subsidiary. In November, BBL announced non-consolidated group profits for the 12 months to end-September of FF2.8bn (\$440m), sharply lower than the equivalent period. Consolidated figures for the 15 months to the end of 1992 will be announced early next month.

French property prices have

been falling for the past three years. Average rentals in Paris, the worst affected area, have declined by 20 per cent over that period.

The problems are most acute in the commercial sector.

There is now estimated to be two years of commercial property stock on the Paris market.

BBL France, like a number of other French banks with substantial property interests including Banque Indosuez, the investment bank belonging to the Suez industrial group, and Crédit Lyonnais, the state-owned banking group, have been forced to make steep provisions.

Suppliers keep calm over Daf's demise

Andrew Baxter on the belief that the truck manufacturer might survive the grave

THE decision by Daf, the Anglo-Dutch truck and van manufacturer, to seek protection from its creditors caused some confusion and mixed reactions among European suppliers of a wide variety of components.

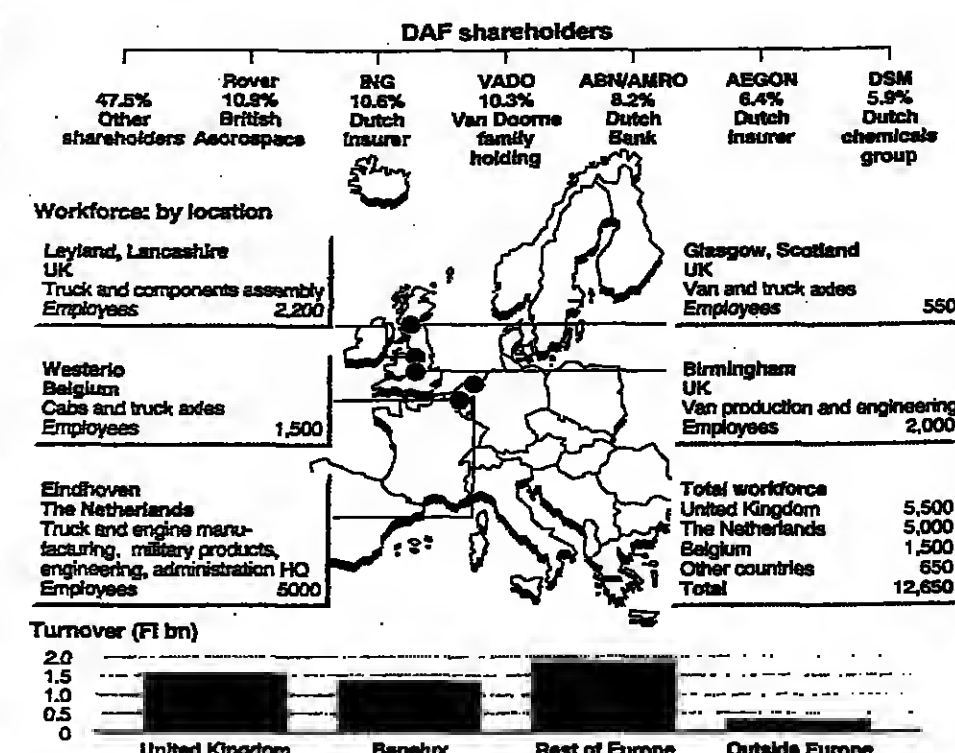
As union officials in the UK warned that jobs in the component supply industry could be at risk, some suppliers immediately halted deliveries to Leyland Daf in the UK, bringing production at its factories in Preston and Birmingham almost to a halt.

But companies generally reacted calmly over the long-term implications of the decision - even if they did halt supplies yesterday. While big automotive customers worldwide have been reducing the number of suppliers with which they deal, the suppliers have also been careful, where possible, to avoid being too dependent on any one client.

Ultimately, the importance of Daf and its market position - it is truck market leader in the UK with a 25 per cent share - has convinced some suppliers that the company and its truck manufacturing will not disappear.

"I can't believe a package won't be put together to retain the most successful parts of the business," said one big international supplier.

Companies which continued deliveries to Daf explained their action by saying either that the immediate future of manufacturing at the truck maker was unclear or that



ducer, while axles are mainly made in-house at Glasgow although some are made by Rockwell, the US-owned industrial group.

Cabs are supplied by Motor Panels, a long-established UK supplier of automotive bodies, which is part of the Mayflower Corporation, a UK holding company. Other big name suppliers to Leyland Daf include GKN, the big UK vehicle parts group, which supplies drive-lines for trucks and some axles.

There are also smaller component suppliers serving Daf's manufacturing plants, such as Washwood Heath in east Birmingham.

Suppliers were yesterday deciding on the best immediate steps to take. At Motor Panels, deliveries have been suspended until the situation is clarified, said Mr Merrick Taylor, chairman of Mayflower's Automotive Products Group.

He could not envisage a situation where Daf would just disappear. "People will be keen to pick up parts of the business. To have such a large share in a very important market is very attractive."

Cummins, which makes Daf-badged engines for the 45 Series at Darlington, said Leyland Daf was a "fairly major" customer in the automotive area. But Cummins pointed out that the impact of Daf's decision was not quite the same for a broadly-based supplier, such as Cummins, as for companies that served only the automotive industry.

New rules depress Rank figures

By Michael Skapinker and Andrew Jack in London

THE RANK Organisation, the diversified UK leisure group, said yesterday that under new accounting standards which take effect in June, its 1992 earnings per share would have been 6.3p rather than the 37.4p it reported.

The disparity results from the new standard's different treatment of extraordinary items, profits and losses on disposals of businesses, and property revaluations.

Rank's announcement was shrugged off in London. Financial institutions said the

reduced earnings per share figure demonstrated the difficulties the new accounting standard would cause rather than a reflection of the leisure group's performance. Earnings per share figures are likely to fluctuate more widely under the new system than under the old.

An analyst said: "The important questions remain: what are the core earnings of the company; what is its debt position; what is its cash-flow?"

Rank said that although the new accounting standard, FRS 3, only applied to companies with financial years ending after June 22, it had decided to

publish an additional group profit and loss account in its annual report, presented as if the new rules had already taken effect. The Accounting Standards Board has encouraged companies to adopt the new standard early.

Under the new rules, Rank's after-tax profits would have been \$44.5m, rather than the \$140.1m it reported. The new system provides that extraordinary items previously taken below the line now have to be included in profits. This had little effect as Rank had only £100,000 in extraordinary items.

Lex, Page 16

Reed to sell 3.66% BSKyB stake

By Raymond Snoddy in London

REED International is in negotiations to sell its stake in British Sky Broadcasting, the satellite television venture.

Reed, now part of the merged Reed Elsevier international media group, will, it is believed, get around £40m (\$60m) for its indirect stake of 3.66 per cent in BSKyB. The company will also get rid of guarantees and other possible liabilities of more than £150m.

The sale comes as Pearson,

owners of the Financial Times, Granada and Chargeurs, are competing arrangements for the renewal of financing deals which run out this month.

In May 1991, Reed decided not to invest any more money in BSKyB and was diluted to its present 3.66 per cent. It said existing publishing and information businesses would have first call on investment funds.

Mr Peter Davis, chairman of Reed International, said yesterday: "The merger with Elsevier confirmed this view of our strategic priorities and the re-financing this month of the 1990 facilities provides the opportunity for us to complete our withdrawal."

Reed no longer has any part in the management of the satellite venture.

Pearson, Chargeurs, and Granada, the main BSKyB shareholders apart from Mr Rupert Murdoch's News Corporation, will split the Reed stake equally between them.

A report due out this week from stockbrokers James Capel is expected to value the BSKyB equity at £2bn.

CKD faces closures without cash injection

By Patrick Blum in Prague

CKD, one of the Czech Republic's biggest companies, needed an injection of Kčs1.3m (\$45m) in capital if it was to avoid closing several subsidiaries with the loss of 5,000 jobs, Mr Jan Havlicka, the general director, said yesterday.

The company, which makes railway engines, trams, diesel generators for power plants, produces steel, electrical engi-

neering equipment and motor parts, has seen the collapse of its main markets in the former Comecon trade bloc.

The company is being privatised, but plans for a joint venture to make transport equipment with ADG of Germany and Secheron of France with investments of DM200m (\$126.5m) will have to be abandoned if CKD is not provided with the necessary finance.

BBV drops 19.9% to Pta81.1bn

By Tom Burns in Madrid

BANCO Bilbao Vizcaya (BBV), Spain's biggest private bank, yesterday reported a 19.9 per cent drop in net profits for 1992 but will increase its dividend because of an improvement in its core banking business.

BBV blamed the lowered profits of Pta81.1bn (\$71m), against Pta101.2bn in 1991, on a 42 per cent drop in extraordinary income.

The bank earned Pta70.4bn through non-banking business in 1991, chiefly through the dis-

posal of two subsidiaries. However, this fell to Pta40.2bn last year.

Mr Emilio Ybarra, BBV chairman, justified a Pta6 increase in the dividend to Pta189 per share on account of "a tremendous improvement" in the bank's operating profit, which rose 11.1 per cent to Pta136bn, and its ordinary profit, up 8.6 per cent to Pta74.2bn.

BBV raised its provisions for writedowns and bad debts by 47.6 per cent to Pta55.8bn. He said the bank had put

behind it the problems of its foundation merger in 1988 between Banco Bilbao and Banco Vizcaya and said it was on line for sustained growth.

Last year, the BBV group increased its share of the banking sector's deposits and other borrowed funds by 1.25 per cent to 14.29 per cent. Bad debts grew 15.7 per cent against an average of 50 per cent in doubtful loans for the Spanish financial sector as a whole.

Operating expenses declined by 2.3 per cent.

BSN GROUPE

REPORTS RISE IN 1992 SALES AND INCOME

	1992	1991
Sales	+7.2%	+7.2%
Operating income	+7%	+7%
Net income	+5%	+5%
Cash flow	+7%	+7%

Against a backdrop of strained economic conditions worldwide, provisional consolidated results reported by BSN show a marked and significant rise.

From a total FF3,445 million in 1991, net income (excluding non-recurring capital gains on the sale of champagne operations) rose by slightly more than 5% in 1992. This came despite deviations of the lire, the peso and sterling, and despite the impact of new taxes in Italy.

Operating profit, before interest expense and tax, increased by around 7% as did sales.

Cash flow is set to reach some FF4,400 million, up approximately 7%. Net cash flow available after capital expenditure should exceed FF3,700 million, equal to more than 5% of sales.

The BSN Group's consolidated sales totalled FF70.8 billion in 1992, which is 7.2% higher than the FF66.1 billion figure recorded in 1991.

FF million	1991	1992
Dairy Products	23,852	26,102
Meat & Poultry	12,593	13,081
Biscuits	12,980	13,437
Beer	6,399	6,352
Mineral water	4,204	5,979
Containers	7,119	7,046
Other	2,922	2,217
Group total	66,069	70,840

The Group's Spanish subsidiary Danone S.A. has been consolidated in the Dairy Products division since July 1, 1991.

1992 figures also include, for the first time, sales reported by France Plats Cuisinés (France) and frozen-food specialist Pysco (Spain), both as part of the Grocery & Patis division, W&R Jacob (Ireland) under the Biscuits division, and Italoque (Italy) in the Mineral Water division.

Restated for identical structures and exchange rates, division sales advanced as shown below:

	1992	1991
Dairy Products	4.8%	4.8%
Meat & Poultry	2.3%	2.3%
Biscuits	1.3%	1.3%
Beer	2.0%	2.0%
Mineral water	4.3%	4.3%
Containers	-0.5%	-0.5%
Group total	2.8%	2.8%

MFC

Mortgage Funding Corporation No.4 PLC

(Incorporated in England and Wales with limited liability under registered number 2133469)

Dual-Class Mortgage Backed Floating Rate Notes Due 2035

Class	Amount
Class A-1	£100,000,000
Class A-2	£100,000,000

For the three months 29th January, 1993 to 30th April, 1993 the Class A-1 notes will bear interest at 6.725% per annum. Interest payable on 30th April, 1993 will amount to £922.15 per £55,000 note. The Class A-2 notes will bear interest of 6.925% per annum. Interest payable on 30th April, 1993 will amount to £1,726.51 per £100,000 note.

Bankers Trust Company, London Agent Bank

ALLIANCE LEICESTER

Alliance & Leicester Building Society

£150,000,000

Floating Rate Notes due 1996

For the three months 29th January, 1993 to 30th April, 1993 the Notes will carry an interest rate of 6% per annum with an interest amount of £80.25 per £5,000 and £1,604.97 per £100,000 Bond, payable on 30th April, 1993.

Leeds & London Building Society Exchange

Bankers Trust Company, London Agent Bank

COMPAGNIE BANCAIRE

¥10,000,000,000

Floating Rate Notes Due 1995

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th April, 1993 has been fixed at 7.025% per annum. The interest accruing for such three month period will be ¥175.14 per ¥10,000 Note on 30th April, 1993 against presentation of Coupon No. 6.

Union Bank of Switzerland London Branch Agent Bank 29th January, 1993

Notice of Redemption at the Option of the Bondholders

Adia Financial Services (Curacao) N.V.

(Incorporated in Curacao, Netherlands Antilles)

£69,300,000

5% Guaranteed Convertible Bonds Due 1998

(The "Bonds")

guaranteed by **Adia S.A.**

NOTICE IS HEREBY GIVEN that in accordance with Condition 8(c) of the Bonds, the holder of each Bond will have the option to require the issuer to redeem such Bond at par on 4th May, 1993. To exercise such option Bondholders must deposit their Bonds, not more than 60 nor less than 30 days prior to such date together with all Coupons maturing after 4th May, 1993 attached (failing which the Bondholder must pay an amount equal to the face value of any such missing Coupon which amount will be repaid in the manner provided in Condition 6 against surrender of the relevant missing Coupon at any time following such payment and prior to the expiry of five years from the Relevant Date in respect of such Coupon) with any of the Paying Agents, accompanied by a written notice exercising the option in the form obtainable from any Paying Agent listed below (an "Option Notice").

If a notice of redemption is given to the Bondholders by the issuer which specifies a date for redemption falling after 4th May, 1993 such notice shall be effective in relation to those Bonds in respect of which the holders have not exercised their option. Accordingly any exercise by Bondholders of their option shall be effective notwithstanding that it takes place after the date on which notice of redemption has been given to the Bondholders with respect to such Bond by the issuer where the notice of redemption by the issuer specifies a date for redemption falling after 4th May, 1993. An Option Notice, once given, shall be irrevocable.

Principal Paying and Conversion Agent

Bankers Trust Company
1, Appold Street,
Broadgate,
London EC2A 2HE

Paying and Conversion Agents

Banque Internationale a Luxembourg S.A.,
2 Boulevard Royal,
L-2953 Luxembourg

Credit Suisse,
Paradeplatz 8,
CH-8001 Zurich

Bankers Trust Company, London Agent Bank
3rd February, 1993

Notice of Redemption to the Holders of The Long-Term Credit Bank of Japan, Limited

U.S.\$100,000,000 9 1/2% per cent. Bonds Due 1996

(the "Bonds")

Notice is hereby given that, pursuant to Condition 5(b) of the Terms and Conditions of the Bonds, The Long-Term Credit Bank of Japan, Limited has elected to redeem on 12th March, 1993 (the "Redemption Date") all of the Bonds at their principal amount. Interest on the Bonds will cease to accrue on and after the Redemption Date.

The Bonds will be paid, upon presentation and surrender thereof with all Coupons appertaining thereto maturing after the Redemption Date, at the offices of:

LTCB Trust Company, New York (for payments of principal only):
Morgan Guaranty Trust Company of New York, New York;
The Long-Term Credit Bank of Japan, Limited, Hong Kong;
The Long-Term Credit Bank of Japan, Limited, London;
Banque Internationale a Luxembourg S.A., Luxembourg;
The Long-Term Credit Bank of Japan, Limited, Singapore; and
The Long-Term Credit Bank of Japan (Schweiz) AG, Zurich.

The Coupon due on 12th March, 1993, should be presented for payment in the usual manner.

LTCB Trust Company, New York
as Fiscal Agent
for and on behalf of
The Long-Term Credit Bank of Japan, Limited
3rd February, 1993

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Notice is hereby given that the Rate of Interest for the Interest Period from 3rd February, 1993 to 3rd August, 1993 is 4.10% per annum. Interest payable on 3rd August, 1993 will amount to ¥2,067,904 per ¥100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

GLOBAL GOVERNMENT PLUS FUND LIMITED (GGF)

International Depositary Receipts issued by

Morgan Guaranty Trust Company of New York

Global Government Plus Fund Limited has announced that in accordance with the Company's By-Laws, its Board of Directors has resolved to suspend the operation of the Company's quarterly stock repurchase arrangements. The cumulative effect of the quarterly stock repurchases, which have continued since the Company's inception, has been to significantly reduce its assets and accordingly, increase its expense ratio to a level that is much higher than other global bond funds. If quarterly stock repurchases are not suspended, the size of the Company would be eroded to a level where it would eventually be uneconomical for the Company to continue.

At the Company's forthcoming Annual General Meeting scheduled to be held on March 12, 1993, shareholders will be asked to vote upon whether to wind up the Company. If shareholders decide not to wind up the Company at this meeting, the Board of Directors intends to continue the suspension of the quarterly stock repurchases subject to a shareholder vote on whether to wind up the Company being taken at each succeeding Annual General Meeting.

Depository: Morgan Guaranty Trust Company of New York
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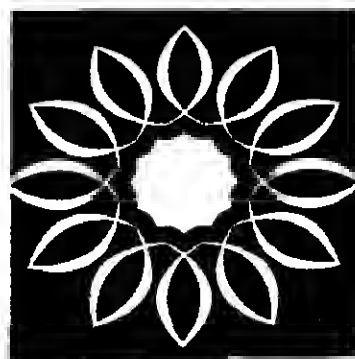
KEY FINANCIAL RESULTS

Dec. 31st 1991 Ptas million (US\$m) Dec. 31st 1992 Ptas million (US\$m)

OPERATING INCOME	128,179 (1,115)	159,687 (1,390)
PRE-TAX PROFIT	73,837 (643)	92,656 (806)
TOTAL ASSETS (GROSS)	9,218,979 (80,221)	9,717,131 (84,556)
CUSTOMER DEPOSITS	3,055,460 (26,588)	3,398,577 (29,573)
TOTAL LOANS (GROSS)	6,259,104 million Ptas (US\$ 54,465 million)	
NUMBER OF CUSTOMERS	6 million	
SHAREHOLDERS' EQUITY	546,520 million Ptas (US\$ 4,756 million)	
RETURN ON EQUITY*	12.83%	

*Note: ROE = $\frac{\text{net income after tax}}{\text{average shareholder's equity}}$

(Dec. 31st 1992 conversion US\$1 = Ptas 114.92)



ARGENTARIA

Corporación Bancaria de España

INTERNATIONAL COMPANIES AND FINANCE

Tenneco returns to the black in fourth quarter

By Martin Dickson
in New York

TENNECO, the US conglomerate in the throes of restructuring, yesterday reported fourth-quarter net income of \$35m, compared with a net loss of \$26m in the same period of 1991. Operating performance was better at all the group's six divisions, although its J. I. Case farm and construction equipment business remained in the red.

The net income figure, which worked through at 21 cents a share, against a loss of 24 cents a year ago, included an extraordinary loss of \$13m, while the 1991 period involved a \$5m loss from discontinued operations. Net income from continuing operations was \$47m, compared with a loss of \$20m, and revenues were 8 per cent lower at \$3.3bn.

The company's improvement dates from the arrival of Mr

Michael Walsh, who took over as chief executive at the start of last year. Mr Walsh, who revealed last month that he was suffering from a brain tumour, said the 1992 turnaround was "but the first phase of a long-term transformation of this company".

For the year as a whole the group produced net income of \$282m, or \$1.92 a share, including a gain from discontinued operations of \$71m and a \$12m extraordinary loss. In 1991, it lost \$732m, or \$6.09, including restructuring charges, gains on asset sales and a \$40m loss from discontinued operations.

The natural gas pipeline operations reported fourth-quarter operating income of \$11m, up from \$9m, excluding a gain on asset sales. The improvement was due to increased volumes, higher rates on the pipeline system and cost controls. It expected another much

improved year in 1993. Case narrowed its fourth-quarter loss to \$94m, compared with a loss of \$27m in the same period of 1991, despite a 32 per cent cut in production levels. The company attributed this to the fact it had stopped being the industry's leading discounter, while also making continued cuts in operating costs and headcount.

It said it would cut production 18 per cent in the first quarter, compared with the same period of 1992, to keep inventories in line with market conditions, and expected a loss for the period. However, it aimed for Case to at least break even for 1993 as a whole.

The automotive parts business tripled its operating income from \$12m to \$45m in the quarter, while subuniting was up from \$43m to \$61m, packaging from \$21m to \$64m, and chemicals made \$23m, against a \$4m loss.

GM to take accounting charge of \$20.8bn

By Martin Dickson

GENERAL Motors, the struggling US carmaker, is to take a \$20.8bn after-tax charge to comply with a new standard of accounting for the post-retirement health benefits of employees.

The company also announced it would be taking a much larger-than-expected fourth-quarter charge relating to its plan to sell a significant proportion of its stake in National Car Rental Systems. This is now expected to work through at \$744m after tax. The company previously suggested a \$300m charge might be necessary. It said the increase related primarily to the write-off of goodwill on NCRS' books.

All US companies have to adopt the new accounting standard, but GM's charge is expected to be by far the highest of any corporation, because of both the company's size and the age profile of its workforce.

GM stressed the charge - which works through at \$33.38 a share, and will be applied retroactively to January last year - is a non-cash item which will not affect the company's cash flow or ability to pay dividends. However, it will cause a major dent in the equity on the company's balance sheet.

The accounting standard, FASB 106, involves changing from a system of recognising the cost of retiree health benefits when the money is paid out, to a system of recognising the expense when the obligation is incurred. Companies could choose either take a charge for existing up on past obligations in one go, as GM has done, or amortise the cost over 20 years.

Mr Richard Wagoner, chief financial officer, said GM had decided on a one-time charge. Companies also have an additional ongoing annual charge, which GM said would amount to \$1.4bn, or \$2.05 a share, in 1992.

The size of the charge was no surprise to Wall Street, since GM had signalled that it faced an obligation of roughly this size. The only question was whether it would take it in one go, or over 20 years.

Mr Wagoner said GM continued to be encouraged by recent trends in its loss-making North American operations and continued to aim for break-even there in 1993 before interest, tax and FASB 106 expenses.

GM also elected two new non-executive board members: Dr Louis Sullivan, president of the Morehouse college school of medicine who was health secretary under President Bush; and Mr John Bryan, chairman of foods group Sara Lee.

On the New York Stock Exchange, PepsiCo shares were down 3/4 at \$41 before the close.

figures, with all three divisions recording double-digit growth in "ongoing" profits.

"Our domestic beverage division is being completely restructured," noted Mr Wayne Calloway, PepsiCo chairman, "and our aggressive acquisition activity, over 50 [acquisitions] in all, is doing a lot to expand and strengthen our core businesses."

On the New York Stock Exchange, PepsiCo shares were down 3/4 at \$41 before the close.

Posco said it would compensate for the possible loss of US sales by increasing shipments to Asian countries, including China, Japan and south-east Asia, which are already its largest export customers.

By Ian Rodger in Zurich

SULZER, the Swiss engineering group, has cancelled the agreed sale of its Thermotec valves and control systems division to IMI, the British industrial group.

Sulzer said a "material difference" arose between the two parties during the negotiation, which began last September.

Thermotec, which makes precision components for fossil fuelled and nuclear power plants, recorded annual sales of Sfr60m (\$63.71m) and its profit was Sfr10m (\$10.6m).

Sulzer said price was not the only factor. The Swiss company was seeking "the most optimal environment" for the business, which meant preserving it as a centre of excellence in Winterthur.

IMI said it was prevented by a non-disclosure agreement from commenting on the abortive deal.

By Kieran Cooke in Kuala Lumpur

Malaysia already produces more than 100,000 Proton cars a year in a joint venture with Mitsubishi of Japan.

Under the terms of the joint-venture agreement, Daihatsu will take a 20 per cent stake in the project, the local Daihatsu distributor 5 per cent and Mitsui 7 per cent.

The Malaysian partners are the state-owned Permodalan Nasional - which together with its listed subsidiary, UMW Holdings, will control 48 per cent - and Med-Bumikar, a newly-formed Malay-controlled company, which will have a 20 per cent stake.

Matra-Hachette claims sound profit

By David Buchan in Paris

MATRA-HACHETTE, the newly-created French media-to-missiles group, yesterday reported that its divisions made a profit "in the region of" FF360m (\$63.3m) in 1992.

Mr Jean-Luc Lagardère, the flamboyant president and controlling shareholder of the group, forecast a rosy future for the merger, formalised last December, which linked the Matra defence and transport business with the Hachette publishing company.

He promised "a very substantial increase" in profit this year. He forecast that Matra-Hachette's turnover, which totalled FF55bn last year, would rise by an average annual 5 per cent to 1996, while profits would increase by 30 per cent a

year over the same period. "By 1996, at the latest, we will be making FF10bn profit a year", he told a press conference.

In its last year as a separate entity, Matra reported a FF191m profit for the first six months of 1992.

For its part, Hachette, weighed down by the collapse of La Cinq television station, which was wound up last November, recorded a FF38m loss over the same period.

Conceding his mistaken venture into TV, Mr Lagardère yesterday prided himself and his team on the speedy merger, which takes the unusual form of a "société commandite par actions". It entails other shareholders delegating considerable responsibility to Mr Lagardère who, in return, carries unlimited personal liability.



Jean-Luc Lagardère: predicts rosy future after merger

Mr Lagardère claimed that, despite past problems with La Cinq, Matra-Hachette was not starting married life with a

millstone of debt around its corporate neck.

Without counting its convertible bonds, it had FF7bn in funds and a net debt of FF3bn, he said. The new group was able to generate a cash-flow - after paying for investments and dividends - of FF3.8bn a year and would be able to repay an average FF900m a year in debt, he said.

Mr Lagardère bridled at the description of his group as a conglomerate, saying this implied it would be constantly buying, selling and shifting activity in search of maximum capital gains. He stressed that, instead, the group's nine divisions were all in "solid areas" - defence, space, telecoms, rail transport, cars, newspapers, books, distribution, and audiovisual.

BA set to market some USAir internal flights 'as its own'

By Nikki Tait in New York

BRITISH Airways plans to market certain flights to internal US destinations operated by USAir, in which it has invested \$300m, "as though those services were BA's own".

The airline will also put its own logo and signs over check-in facilities at airports from which these services depart.

The UK-based carrier will make clear to customers that these "code-share" flights - which will carry the airline designator code of both carriers - are being operated by USAir, the sixth-largest US carrier.

But the two carriers will share customer complaint information on these flights, and invest "substantial resources" to develop software to facilitate reservations and

automated handling on these flights.

These are some of the critical details of a proposed "code-share" agreement between the two airlines, spelt out in a co-ops filing made late on Monday with the US Securities and Exchange Commission.

Also in the filing are details of the revised investment agreement between the two companies. This reveals that USAir will seek to divest its US-UK routes as soon as possible, and that BA will apply to take over the Charlotte-London, Pittsburgh-London and Baltimore-London services, using USAir pilots and cabin crew.

The aim is for the two companies to share profits from the routes but, if this is not feasible, BA will pay USAir up to \$50m over a five-year period.

Yesterday morning, lawyers for the "big three" US carriers - American, Delta and United, who are strongly opposed to the revised BA-USAir tie-up - were still wading through the latest documents.

The three airlines successfully utilised some of the "small print" contained in an earlier SEC filing by BA, to lobby against the British carrier's previous plan to invest \$750m into USAir in return for a 41 per cent equity interest.

BA has since revised that proposal, injecting \$300m into USAir in return for securities which can convert into a 19.9 per cent voting interest in USAir. The new investment agreement allows BA to invest another \$200m over the next three years, and a further \$250m over the following five years.

Thai carrier blames higher costs for fall

By Victor Mallet in Bangkok

THAI Airways International, the partially-privatised national airline, yesterday blamed higher costs and increasing competition for a sharp fall in profits in the first quarter to December 31.

Thailand announced that net profits fell to Bt120m (\$4.7m) in the quarter from Bt792.2m a year earlier.

In a statement to the Thai stock exchange, the airline said operating expenses rose 8.32 per cent over the year, while yields were lower than expected because the airline decided to maintain market share by lowering fares on some routes. Thai said there was strong competition in Asia from new airlines such as Eva and Asiana.

Thai said it would cut costs by suspending some investments which would not affect earnings, and would introduce marketing strategies such as frequent-flyer programmes.

Sharp increase in earnings at Siam Commercial

By Victor Mallet

SIAM Commercial Bank has followed other Thai banks in announcing sharply increased earnings for last year.

Net profits rose 56 per cent to Bt4,180m (\$163.7m) in 1992 from Bt2,686m a year before, while earnings per share rose to Bt109.51 from Bt82.87.

Like all Thai banks, SCB has profited from the wide gap between deposit rates and lending rates in Thailand, a phenomenon that the commercial banks have collectively been able to sustain, in spite of quick pressure from the central bank to narrow the gap.

SCB's interest income rose 2 per cent last year, while its interest expense fell by 13 per cent, resulting in net interest income growth of 49 per cent. However, some analysts expressed disappointment that SCB's net interest income as a proportion of average assets was 3.7 per cent, lower than that of some of its competitors.

Bangkok Land in 43% advance

By Victor Mallet

BANGKOK Land, the property developer which became the largest company on the Thai stock exchange at its listing a year ago, has announced a 43 per cent rise in consolidated net profits for the first nine months to Bt3,520m (\$138m).

Profits in the third quarter to December 31 rose by 31 per cent to Bt1,355m.

Over-supply has brought prices some Bangkok residential property prices down but Bangkok Land has concentrated on the relatively buoyant low-cost housing market.

The company is looking to projects in mainland China for some of its future profits.

Strong growth at GTE, Sprint

By Martin Dickson

TWO leading US telecommunications companies, GTE and Sprint, yesterday reported double-digit underlying growth in fourth-quarter earnings.

Sprint, the third-largest long-distance operator, reported a 19 per cent increase in fourth-quarter net income, from \$98m, or 45 cents a share, to \$117m, or 53 cents, on revenues which rose 10 per cent to \$2.41bn.

GTE, the largest local telephone group in the US, reported net income of \$417m, or 44 cents, down from \$515m, or 47 cents, a year ago.

However, the 1992 figures

included one-time after-tax charges of \$100m, or 11 cents a share, including \$40m for the sale of its electrical products business.

Earnings per share from continuing operations, excluding accounting changes and a one-time gain on the sale of cellular properties, rose 10 per cent.

GTE reported 1992 income from continuing operations of \$1.79bn, or \$1.95, including a \$137m after-tax charge for a change in accounting for health benefits.

In 1991 the company reported income from continuing operations of \$1.53bn, or \$1.69. Revenues totalled \$19.96bn, up from \$19.52bn.

Sprint's local telephone operations reported operating income of \$160m, down from \$164m, on revenues up 7 per cent to \$7.6bn.

The company said the figures were affected by increased costs associated with the upgrade of its customer billing system.

For the full year, Sprint reported net income of \$457m, or \$2.07 a share, compared with \$368m, or \$1.63, in 1991. The figures were helped by a change in accounting standards which added 17 cents a share, while there was a 3 cents charge for early retirement of debt.

Revenues were up 5 per cent at \$9.23bn.

PepsiCo encouraged by 21% rise

By Nikki Tait

PEPSICO, the US soft drinks, snacks, and fast-food restaurant group, yesterday reported an underlying 21 per cent increase in after-tax profits to \$1.4bn in 1992, before including charges related to accounting changes and other one-off items.

The company said that earnings per share - on a similar basis - were up by one-fifth at \$1.80, and that the improvements were achieved on a 14

per cent increase in sales, to \$22bn.

The bottom-line figures, after taking in the one-off items, paint a very different picture, however.

After taking account of a \$195.5m restructuring charge and almost \$400m for the adoption of the new accounting standard on non-pension retirement benefits, after-tax profits fell from \$1.06bn to \$743.3m in 1992.

PepsiCo said that it was encouraged by the underlying

figures, with all three divisions recording double-digit growth in "ongoing" profits.

"Our domestic beverage division is being completely restructured," noted Mr Wayne Calloway, PepsiCo chairman, "and our aggressive acquisition activity, over 50 [acquisitions] in all, is doing a lot to expand and strengthen our core businesses."

On the New York Stock Exchange, PepsiCo shares were down 3/4 at \$41 before the close.

Posco 27% increase beats forecast

By John Burton in Seoul

POHANG Iron and Steel (Posco), the world's third-largest steel company, yesterday reported that net earnings for 1992 rose by 27 per cent to Won185.1bn (\$230m).

The South Korean state-run group's result was better than expected. Analysts had predicted profits of Won150bn, while its own forecast was Won160bn.

Sales totalled \$1.80bn, an increase of 6 per cent.

Profits were boosted by a rationalisation programme to cut production costs by Won160bn, increased sales of higher-valued steel products, and a fall in raw material prices.

Analysts predict that Posco earnings could climb to Won220bn this year as its capital costs shrink following the completion last year of its fourth and final steel plant, located at Kwangyang.

Posco, however, could have its exports to the US curtailed

if Washington decides to impose dumping duties in June. Its main export to the US is hot-rolled steel sheets, which face a 30 per cent dumping penalty. The steel is mainly delivered to UPI, a California-based 50-50 joint venture of Posco and USX.

Posco said it would compensate for the possible loss of US sales by increasing shipments to Asian countries, including China, Japan and south-east Asia, which are already its largest export customers.

Australian retailers say interim sales up

By Bruce Jacques in Sydney

COLES Myer and Woolworths, Australia's two leading retailers, both reported increased interim sales and forecast profit improvements when they report in March for their latest half-years.

Coles reported a 4.1 rise in per cent sales to A\$7.85bn (US\$5.3bn) for the six months to January 24.

Mr Peter Bartels, Coles Myer chief executive, said sales in the latest quarter had risen 4.3

per cent, against an increase of just 1.4 per cent a year earlier.

Coles' performance was again surpassed by its smaller rival, Woolworths, which announced an 11.3 per cent rise in sales to A\$5.45bn in the 26 weeks to January 3.

Woolworths directors noted that the company's sales increase easily surpassed that in national retail sales, which grew by about 5.3 per cent in the period.

They said the company expected to surpass forecast

earnings before interest and tax of A\$372m for the 53 weeks to June 27.

BHP has further consolidated the refinancing of its complex investment in Beswick, the vehicle which controls around 20 per cent of BHP's own capital.

BHP directors yesterday announced that Westpac Banking Corporation had agreed to hold its 'B' redeemable preference shares in Beswick until October 1996, subject to a put-and-call arrangement.

ERM PARITY GRID

Bilateral central rates and selling and buying rates from February 1 1993

	B Fr L Fr	D Kr	FFr	DM	£	FI	PSc	Pia
100 =	100 =	100 =	100 =	100 =	100 =	100 =	100 =	100 =
Belgium-Lux	C	563.000	628.970	2108.50	50.8650	1872.15	23.6785	30.0880
B.Fr./Lux.Fr	B	540.723	614.977	2062.56	48.7283	1830.84	22.3006	28.3384
Denmark	C	18.1843	118.320	360.160	9.40600	346.240	4.37910	5.56450
D.Kr.	C	18.4898	113.732	381.443	9.19676	338.587	4.12423	5.24047
D.Kr.	B	18.9831	111.200	373.000	8.96220	331.020	3.88420	4.93540
France	C	18.6310	99.8250	343.050	8.27030	304.440	3.85030	4.89260
FFr	C	18.2608	87.8257	335.388	8.06631	297.661	3.82226	4.80772
FFr	B	18.8880	85.9700	327.920	7.90640	291.040	3.41580	4.33960
Germany	C	4.95800	26.8100	30.4850	2.48600	90.7700	1.14800	1.45800
DM	C	4.84837	26.2162	29.8164	2.41105	88.7526	1.08122	1.37386
DM	B	4.74000	25.6300	29.1500	2.35700	86.7800	1.01800	1.29400
Ireland	C	2.05684	11.1268	12.6480	42.4268	37.8478	0.476156	0.605633
£	C	1.96818	10.6734	12.3600	41.4787	36.8105	0.444791	0.568808
£	B	1.96818	10.6734	12.0915	40.5515	35.7478	0.422344	0.539855
Netherlands	C	5.56700	30.2100	34.3000	115.2350	2.77480	1.28850	1.64395
Fl	C	5.46286	29.5389	33.5953	112.5730	2.71682	1.21825	1.54798
Fl	B	5.34150	28.8825	32.8475	110.1675	2.65820	1.14740	1.45758
Portugal	C	476.130	2574.50	2828.10	9823.20	236.774	8715.40	134.820
Esc	C	448.418	2424.68	2757.66	9248.80	222.994	8208.49	127.995
Esc	B	422.320	2283.60	2587.20	8710.80	210.015	7731.00	119.870
Spain	C	374.710	2026.20	2304.40	7726.00	185.338	6865.20	83.5630
Pta	C	352.903	1908.23	2170.20	7278.77	175.495	6480.05	78.8999
Pta	B	332.380	1787.10	2043.90	6864.00	165.280	6084.00	74.1180

S = Exchange rate at which the central bank of the country in the left hand column will sell the currency identified in the row at the top of the table.
C = Bilateral central rate.
B = Exchange rate at which the central bank of the country in the left hand column will buy the currency identified in the row at the top of the table.

Japan's Daihatsu in Malaysian car joint venture

By Kieran Cooke in Kuala Lumpur

Malaysia already produces more than 100,000 Proton cars a year in a joint venture with Mitsubishi of Japan.

Under the terms of the joint-venture agreement, Daihatsu will take a 20 per cent stake in the project, the local Daihatsu distributor 5 per cent and Mitsui 7 per cent.

The Malaysian partners are the state-owned Permodalan Nasional - which together with its listed subsidiary, UMW Holdings, will control 48 per cent - and Med-Bumikar, a newly-formed Malay-controlled company, which will have a 20 per cent stake.

The new car, to be based on the existing Daihatsu Mira model, will be built at a plant now being constructed outside Kuala Lumpur.

The first car is scheduled to roll off the assembly line in mid-1994.

Initial production at the plant is put at 20,000 vehicles a year, subsequently rising to 45,000 units.

As with the Proton, launched in the mid-1980s, the driving force behind the new car project is Dr Mahathir Mohamad, the Malaysian prime minister. However, many question the need for a second national car.

particularly at a time when the Malaysian economy shows signs of slowing and sales of Protons in the highly-protected domestic market are falling.

Dr Mahathir says the new car will provide a cheaper alternative to the Proton. A standard Proton now costs about M\$33,000 on the domestic market.

Malaysian officials say that the new car will be given various tax incentives and protection - including exemption from duty of components imported from Japan - and will not cost more than M\$34,000.

The future of the new car venture was in doubt for much of last year, apparently due to Daihatsu's insistence that its executives fill important management positions in the project.

At a signing ceremony yesterday, Mr Takashi Toyozumi, Daihatsu's president, said his company was committed to transferring technology to its Malaysian joint-venture partners.

Dr Mahathir is reported to have been disenchanted at the slow rate of technology transfer from Japan in the Proton car venture.

INTERNATIONAL CAPITAL MARKETS

Treasuries slip as strong economic data sparks selling

By Patrick Harverson
in New York and Sara Webb
in London

MORE strong economic figures sparked retail selling on US bond markets yesterday, leaving Treasuries lower across the board at the halfway stage.

By midday, the benchmark 30-year government bond was down 1/4 at 104 1/2, yielding 7.231

GOVERNMENT BONDS

per cent. At the short end of the market, the two-year note was 1/4 lower at 100 1/4, to yield 4.217 per cent.

The day's economic news was singularly bearish for bonds. The Commerce Department reported that December US leading economic indicators rose 1.9 per cent, a much bigger increase than analysts had expected. The data followed the news that new home sales surged 6.3 per cent in December, again a bigger rise than the market had forecast.

The figures prompted selling across the board, especially by retail players. Prices were also pressured lower by a reluctance among market partici-

pants to trade ahead of today's important retailing announcement, which will reveal how much the Treasury will issue of three-year, 10-year and 30-year securities.

THE Bank of England saw strong demand for its three-year Ecu notes yesterday when it resumed its quarterly Ecu note programme with its first tender for several months.

The Bank's Ecu note programme was halted last October when turbulent conditions in the Ecu and European government bond markets forced it to cancel a planned auction. However, as conditions in the bond and foreign exchange markets have stabilised recently, the Bank announced it would resume its quarterly programme.

Yesterday's tender of Ecu 500m of notes was heavily oversubscribed, with a bid-to-cover ratio of five times and a narrow range of accepted bids. The highest accepted yield was 8 per cent and the lowest 7.99 per cent. The coupon was set at 8 per cent.

Dealers said the strong demand for the paper reflected growing confidence in the Ecu market after the turmoil and

FT FIXED INTEREST INDICES									
	Feb 2	Feb 1	Jan 29	Jan 28	Jan 27	Jan 26	Jan 25	Jan 24	Jan 23
30-year Govt	104.27	104.21	104.21	104.21	104.21	104.21	104.21	104.21	104.21
10-year Govt	103.75	103.75	103.75	103.75	103.75	103.75	103.75	103.75	103.75
5-year Govt	103.25	103.25	103.25	103.25	103.25	103.25	103.25	103.25	103.25
2-year Govt	100.25	100.25	100.25	100.25	100.25	100.25	100.25	100.25	100.25
1-year Govt	99.75	99.75	99.75	99.75	99.75	99.75	99.75	99.75	99.75
3-month Govt	99.25	99.25	99.25	99.25	99.25	99.25	99.25	99.25	99.25
90-day T-bill	98.75	98.75	98.75	98.75	98.75	98.75	98.75	98.75	98.75
3-month Ecu	100.25	100.25	100.25	100.25	100.25	100.25	100.25	100.25	100.25
1-year Ecu	100.75	100.75	100.75	100.75	100.75	100.75	100.75	100.75	100.75
3-year Ecu	101.25	101.25	101.25	101.25	101.25	101.25	101.25	101.25	101.25
5-year Ecu	101.75	101.75	101.75	101.75	101.75	101.75	101.75	101.75	101.75
10-year Ecu	102.25	102.25	102.25	102.25	102.25	102.25	102.25	102.25	102.25
30-year Ecu	102.75	102.75	102.75	102.75	102.75	102.75	102.75	102.75	102.75

BENCHMARK GOVERNMENT BONDS									
	Yield	Price	Change	Yield	Price	Change	Yield	Price	Change
Australia	10.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
Belgium	8.75	104.00	+0.04	7.50	7.50	0.00	7.50	7.50	0.00
Canada	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
Denmark	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
France	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
Germany	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
Italy	12.00	104.00	+0.04	12.00	12.00	0.00	12.00	12.00	0.00
Japan	4.00	104.00	+0.04	4.00	4.00	0.00	4.00	4.00	0.00
Netherlands	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
Spain	10.00	104.00	+0.04	10.00	10.00	0.00	10.00	10.00	0.00
UK	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
US Treasury	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
30-year	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
10-year	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
5-year	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
2-year	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
1-year	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
3-month	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00
90-day	8.00	104.00	+0.04	8.00	8.00	0.00	8.00	8.00	0.00

uncertainty of recent months following Denmark's rejection of the Maastricht treaty. The tender results had little impact on the Ecu bond market, which weakened slightly yesterday. The Ecu futures contract on the Maastricht traded at around 110.04 by late afternoon, against Monday's close of 110.06.

UK government bonds closed up half a point at the long end, helped by outright buying and some switching out of shorter maturities. Dealers said hopes of another cut in the base rate are fading, leading to a slight fall in prices at the short end.

JAPANESE government bond prices closed firmer, with the futures contract reaching a new high as speculation about an interest rate cut continued.

The release of relatively high unemployment figures helped to fuel hopes that the Bank of Japan would ease soon. Unemployment in December rose to 2.4 per cent from 2.3 per cent the previous month. Jiji, the

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Issue Date	Book	Receivable	Book	Receivable
Inter-American Dev. Bank	500	6.25	100.00	Feb 2003	0.25/0.1	CBS	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Inter-American Dev. Bank	100	2.75	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)
Yamauchi Int. (Europe)	200	2.25	100.00	Feb 1997	2.25/1.5	Delors	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)	Yamauchi Int. (Europe)

Japanese news agency, reported later that the Bank of Japan was expected to lower its official discount rate by 75 basis points to 2.5 per cent on Thursday.

News that Mr Yutaka Yamaguchi, director of the Bank of Japan's policy planning department, had emphasised the timing was not right for a rate cut, dampened the futures price during London trading.

The March futures contract opened at 109.88 and closed at 109.77, the high of the day. The yield on the benchmark No 145 bond ended the day unchanged at 4.30 per cent, having traded in a range of 4.28 to 4.37 per cent. Traders noted a successful auction of long-dated stock as the Ministry of Finance offered ¥300bn of 20-year bonds with a coupon of 5.3 per cent.

Mr Martin Clark, finance director of Northern Foods, said the issue was aimed at repaying short-term debt of £120m that is due next year's £350m acquisition of Express Dairy and Eden Vale from GrandMet. "The issue also improves the company's debt (maturity) profile," he said.

Strong demand enabled the food company to increase the size of the issue, which marked its debut in the international capital markets, to £91.28m from £85m.

The coupon was set at 6.75 per cent, the low end of the indicated range of 6.75-7.00 per cent, and the conversion price was set at 360p a share, representing a premium of 18.11 per cent over the ordinary share price at the time of pricing. This came in at the top of the indicated range.

Convertible dealers were hopeful that Northern Foods' issue heralded a pick-up in a market which has been virtually moribund for the last 12 to 14 months, during which high interest rates and low share valuations discouraged finance directors from using this sort of financing.

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Liffe prepares Spanish 10-year bond contract

By Tracy Corrigan

THE London International Financial Futures and Options Exchange (Liffe) is preparing to launch a new 10-year Spanish government bond futures contract which will compete directly with a contract on Mifx RF, the Spanish futures exchange based in Barcelona.

Liffe's decision to launch a rival contract was sharply criticised by Mr Jose Luis Oller, Mifx RF's chief executive. "We think it is the wrong policy for a market which is not very large," he said. "Liffe is going to segment the market and split the liquidity."

Mifx's 10-year contract currently trades around 6,500 contracts a day, while its three-year contract is hardly traded. Liffe argued that the new contract would be positive for the market. "The listing... will increase international participation in the 10-year Spanish government debt market, widening distribution and hence potentially contributing to a reduction in the funding cost of this debt," said Mr Nick Dur-

bacher, Liffe's chairman.

Liffe already trades contracts listed on other domestic exchanges, such as German bund and Italian bond futures.

The new Liffe contract, which starts trading on March 10, is designed to tap international interest in the Spanish government bond market, which is recovering after a severe dip last year. Foreign holdings currently account for around 20 per cent of the market, down from around 33 per cent a year ago.

International participation is expected to recover further. "Of all the high-yielding markets, Spain has most of the right credentials," according to Mr Steve Major, an economist at Credit Lyonnais Securities. The introduction of the Liffe contract is expected to encourage spread-trading between markets, using other government bond futures listed on Liffe. This move is also likely to promote the development of a more active repo market in Spanish government bonds, traders said.

Credit Suisse wins mandate for \$500m offering from IADB

By Tracy Corrigan and
Antonia Sharpe

THE Inter-American Development Bank yesterday launched its expected \$500m issue of 10-year Eurobonds, after a fierce round of competitive bidding among banks for

INTERNATIONAL BONDS

the mandate to arrange the issue.

Credit Suisse First Boston was awarded the mandate to arrange the deal, which was priced to yield just 18 basis points more than the 6 per cent Treasury due 2002. Dealers were not surprised by the aggressive pricing of the offering, given the level of competition among potential underwriters. The bonds looked expensive compared with 10-year paper for the Asian Development Bank, trading at a

yield spread of 21 basis points. However, there is a lack of paper trading below par, following the recent rally in the US Treasury market. Dealers reported some demand from Asia, but said the deal would take some time to place.

Meanwhile, Italy is reported to be considering launching a large dollar transaction, totalling \$2bn to \$3bn, following its recent DM50m Eurobond. However, dealers said such an issue would have to be carefully priced, as investors remain nervous about the credit.

The Portuguese escudo bond market was tapped for the first time since last April by the European Investment Bank, which launched an Esc10bn five-year bond.

An official at Espirito Santo, Sociedade de Investimentos, the lead manager, said the convergence of interest rates between the Euro-escudo and the domestic escudo since the liberalisation of capital move-

ment in Portugal last December made the issue attractive to domestic investors.

The EIB bond was priced at 100.75 to yield 12.53 per cent, which compared with a yield of 12.47 per cent in the recent auction of Portuguese government bonds of a comparable maturity. The bonds were trading at 99.80, well inside total fees of 1 1/2 per cent.

Two further Canadian dollar issues, totalling \$470m, for a Japanese government-backed agency, and the Austrian government-guaranteed Asfinag added to the supply in an already over-crowded market. Syndicate managers said distribution was slow since there was little to choose between the issuers. More than \$1bn has been issued since Friday.

Dealers said the 10-year paper from Japan Finance Corporation for Municipal Enterprises went well, as its yield spread of 43 basis points over comparable Canadian govern-

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	m.	Coupon	%	Price	Maturity	Issue Date	Book	Receivable
Inter-American Dev. Bank	500		6.25		99.36	Feb.2003	0.25/0.1	CBS	Yamauchi Int.(Europe)
Inter-American Dev. Bank	100		2.75		100	Feb.1997	2.25/1.5	Delors	Yamauchi Int.(Europe)
Yamauchi Int.(Europe)	200		2.25		100	Feb.1997	2.25/1.5	Delors	Yamauchi Int.(Europe)
ISN									
Offshore Toteau Chemicals	200n		5.3		101.675	May.2000	1.475/1.7	Nomura Int.	Yamauchi Int.(Europe)
Offshore Toteau Chemicals(n)	100n		4.3		101.765	May.1997	1.425/1.8	Nomura Int.	Yamauchi Int.(Europe)
STERLING									
Caribbean Foods(n)	51.25		#		99.75	Aug.2008	2.5	NM Rothschild	
CANADIAN DOLLARS									
Swiss Bank Corp.	300		8.5		101.818	Mar.2003	2/1.575	Swiss Bank Corp.	ISJ International
ISJ International	170		8.5		101.378	Mar.2003	2/1.8	Swiss Bank Corp.	ISJ International
BUILDERS									
Nederlandsche Waterschapbank	300		7.125		100.75	Mar.2003	10.625	ABN Amro	
EXCLUDES									
European Investment Bank	100		12.5		100.75	Feb.1998	10.625/2.5	ESSE	
Final terms and non-callable unless stated. Convertible. With equity warrants. Floating rate note. A final terms fixed on									

STICHTING ADMINISTRATIEKANTOOR AANDELEN BÜHRMANN-TETTERODE N.V.

Holders of depository receipts issued by the Stichting for shares of Bührmann-Tetterode N.V. are hereby notified that the Stichting, barring unforeseen circumstances, intends at the shareholders meeting of Bührmann-Tetterode N.V., to be held on February 19, 1993, to exercise its voting rights in favor of a proposal to amend the Articles of Association in particular, to release the restrictions on the right to transfer the shares, provided that the proposal is subject to the following conditions:

- that it is ascertained that those who are authorized to do so have offered more than 50% of the depository receipts issued for shares of the Company for exchange, and
- that the offer for shares and depository receipts issued for shares of the Company has been declared unconditional.

Holders of depository receipts who wish to vote for themselves at the shareholders meeting may exchange their depository receipts for shares to the extent permitted by the currently effective Articles of Association free of charge on or before February 10, 1993.

The Management Board,

Amsterdam, February 3, 1993

CBT

GENERAL MEETING OF SHAREHOLDERS

N.V. Koninklijke KNP (formerly: Koninklijke Nederlandse Papierfabriek N.V.), established at Maastricht, the Netherlands.

Notice is given that the General Meeting of Shareholders will be held at the Hotel Okura (Heian Room), Ferdinand Bolstraat 333, Amsterdam, on Friday February 19th, 1993 at 09.30 a.m.

The agenda for this meeting mentions, among others, the discussion of the public offer by the company made on all Bührmann-Tetterode N.V. (depository receipts of) shares and all VRG-Groep N.V. shares, the appointment of eight persons to the Supervisory Board, and a proposal to amend the Articles of Association. The agenda, the proposal to amend the Articles of Association with explanatory notes, and the data as mentioned in Article 142, clause 3, Book 2 of the Dutch Civil Code are available for inspection as from this moment until after the meeting at the office of N.V. Koninklijke KNP, Bonairdlaan 4, 1213 VH Hilversum, The Netherlands, and Erasmusdomein 50, 6229 BL Maastricht, The Netherlands, as well as at the office of the banks listed below, and may be obtained free of charge.

In The Netherlands:

Pierson, Holding & Pierson N.V., ABN-AMRO Bank N.V., Amsterdam

In Belgium:

Bank Brussel Lambert N.V., Generale Bank N.V., Kredietbank N.V., Brussels

In Switzerland:

Swiss Bank Corporation, Zürich

In Germany:

Deutsche Bank AG, Frankfurt and Düsseldorf

In Austria:

Creditanstalt-Bankverein, Vienna

In order to be admitted to the meeting, holders of bearer shares must deposit their share certificates no later than Friday February 12th, 1993, in return for receipt, which will serve as admission ticket to the meeting, at the banks listed above.

In this respect a share certificate shall be equated with a declaration issued by a bank or equivalent institution to the effect that the share certificates are being held in custody by that institution on behalf of the shareholder until the end of the meeting.

The merger document is obtainable in Dutch or English as from February 8th, 1993 at the office of the company at Hilversum and Maastricht, as well as the head offices of Pierson, Holding & Pierson N.V., Internationale Nederlanden Bank N.V., ABN-AMRO Bank N.V., Bank Mees & Hope N.V. at Amsterdam and Rabobank Nederland at Utrecht, and may be obtained free of charge.

Supervisory Board

Hilversum, The Netherlands
February 3rd, 1993

KNP

GENERAL SHAREHOLDERS MEETING

Böhrmann-Tetterode N.V.

Holders of shares and of depository receipts issued for shares of Bührmann-Tetterode N.V. are invited to attend a general shareholders meeting, which will be held on February 19, 1993, at 12.00 a.m., at the Grand Hotel Krasnapolsky, Dam 9, Amsterdam.

- a discussion of the offer by N.V. Koninklijke KNP for the shares and depository receipts issued for shares of the company and for the shares in VRG-Groep N.V. and
- a proposal to amend the Articles of Association of the company.

The agenda for the meeting, as well as a copy of the complete text of the proposed amendments to the Articles of Association, are available at the offices of the company for review, by those who are authorized to attend the shareholders meeting.

Copies of all documents available for review can be obtained free of charge by those authorized to attend the shareholders meeting. The notice as required by subsection 2 of section 9 of the SER Merger Code will as of February 8, 1993, be available at the offices of the company, and at the below listed banks.

Holders of depository receipts who wish to attend the meeting must deposit their receipts by no later than February 12, 1993, at the main Amsterdam office of one of the following banks.

ABN-AMRO Bank N.V.,

Bank Mees & Hope N.V.,

Pierson, Holding & Pierson N.V.,

ING Bank,

Rabobank Nederland

and at the Crawley offices of National Westminster Bank PLC, in the United Kingdom.

Holders of registered shares must provide the company at its address at Paalbergweg 2, Amsterdam South-East (P.O. Box 4021, 1009 AA Amsterdam), by no later than February 12, 1993 with written notice, identifying the serial number(s) of their shares and of their intention to attend the meeting.

The Supervisory Board

Amsterdam, February 3rd, 1993

CBT

COMPANY NEWS: UK

Hoping to put profits on the line

Binatone's plans will bring it into competition with Amstrad. Paul Taylor reports

BINATONE Electronics, the privately-owned electronics group run by Mr Gulu Lalvani, is poised to broaden its product range and compete directly for the first time with companies like Philips and Amstrad to Europe's consumer electronics market.

Binatone, founded by Mr Lalvani and his brother in 1988, became the UK's leading importer of transistor radios in the 1980s. It has grown into an international group with headquarters in Hong Kong and annual sales of between £60m and £80m focused on audio equipment and more recently on the UK market for consumer telephone equipment.

Now Mr Lalvani has positioned his group to gain a larger share of the fast growing market in continental Europe for consumer telephone equipment, while expanding its product range to include satellite television, facsimile and video equipment.

One immediate consequence of this growth strategy is that the friendly rivalry between Mr Lalvani and Mr Alan Sugar, Amstrad's chairman, who was given his first business break by Asian-born Mr Lalvani, has become more strained.

This was highlighted last month by his surprise announcement that Mr Robert Watkins, Amstrad's technical and manufacturing director and a key Sugar aide, was joining Binatone as group managing director.

Mr Watkins helped develop many of the products which fuelled Amstrad's success in the 1980s. At Binatone he will be responsible for UK and Hong Kong operations.

His first task has been to complete a business review and work out a strategy for taking Binatone from corded telephones and expanding into cordless telephones and then into satellite systems.

In the first year he expects to increase sales by 50 per cent and launch Binatone into "three or four new product areas", beginning with a high-specification low-price cordless telephone due to September.

Binatone's design and marketing expertise coupled with its low cost manufacturing base in the Far East should give it an advantage over many of its competitors.

In the UK it has been targeting the consumer telephone business for more than two years and has an annual turnover of about £20m.

Binatone has captured an unrivalled 30 per cent market share under its Binatone and Dialetron brands. It also supplies equipment which is re-badged and sold by other companies such as BT. Most of its products are made in Hong Kong and southern China.

The timing of its drive into broader markets in Europe is critical. The advent of the single market presented new business opportunities, as has the steady deregulation of markets like telecommunications.

Meanwhile, many local competitors, including Philips and Amstrad, have seen their consumer electronics business hit hard by competition from manufacturers in Japan and the Far East.

Amstrad in particular appears to be drifting following last month's abortive attempt by Mr Sugar to buy-out his fellow shareholders for 30p a share.

However, during the attempt it became clear that Mr Sugar, who said he had run out of "blockbuster" product ideas for Amstrad, also saw the market for consumer telecommunications equipment as a potential growth area.

Amstrad already manufactures facsimile machines for

domestic and small business use and is developing a video-phone product with GEC Marconi.

A determined push into the telecommunications equipment market would come through Betacom, the separately-quoted UK-based consumer telephone equipment company which became an Amstrad subsidiary last year.

Mr Sugar has described Betacom, which has a modest £13.7m market capitalisation, as Amstrad's telephone arm. He has moved quickly to consolidate his grip over the loss-making company which has been run by Mr Ken Ashcroft, Amstrad's former corporate finance director, since last July.

Mr Ashcroft has instigated a rationalisation of Betacom's product range and refocused its business on the UK market. One consequence of Amstrad's ownership is that its 49 per cent stake in Loewe Betacom, a profitable German joint-venture, was put on the auction block. In November it was acquired by Binatone for about £1.8m.

The joint venture, in which BMW and Mitsubishi are its partners, was founded in 1990 with the aim of supplying equipment to the newly-liberalised German telephone market.

In its first full year of business sales reached a profitable £20m (£8.4m) and during the first 10 months of last year it increased its share of the German market to 10 per cent with a 50 per cent increase in sales. The joint venture is an important plank in Binatone's new European strategy. Mr Lalvani believes there is substantial growth potential in the German market itself, and that Binatone will be able to apply the lessons it has learned from the deregulation of the UK market.

He also sees the renamed



Gulu Lalvani: rivalry with Alan Sugar becomes more strained

Loewe Binatone as a springboard for telephone equipment sales across continental Europe where telecommunications liberalisation is expected to fuel a fast growing consumer equipment market.

In the UK the telephone equipment market is one of the few areas of the economy to have shown growth in both volume and value throughout the recession. Sales of telephone answering machines, for example, increased by 30 per cent last year and Binatone more than doubled its sales.

This year Binatone will concentrate on boosting cordless phone sales in the UK. How-

ever, there is little doubt that the UK market for consumer telephone equipment, worth £158m at end of 1991, is maturing and margins are growing thinner. Over the next three to five years the best growth prospects for may well lie in continental Europe.

If so Amstrad, the share price of which is languishing around 25p, and Betacom, the price of which has climbed back to 17½p recently having fallen to a low of 13½p in October, may have to reconsider their strategy yet again.

By that stage investors could have another choice. Mr Lalvani said he would consider bringing Binatone to the market once the recession is over.

Shareholders approve Pepe rescue measures

By Nigel Clark

ACTIONS to try to safeguard the future of Pepe Group, the jeans designer and distributor, have been approved by shareholders. As a result the USM quotation has been cancelled.

Under the open offer of 199.9m shares to raise £9.1m, applications were received in respect just over 1m shares or 0.5 per cent. The offer was underwritten by SML, a company set up by its new management and Novel, the Hong Kong textile group, which now has a controlling interest.

SML has an inventive option to buy up to 75 per cent of Pepe's equity if and when the company's market capitalisation reaches £118m. A £25m (£16.5m) global advertising campaign will be launched.

The provision of £35m of new bank facilities, which were conditional on the approval, have been agreed.

The new management consists of Mr Silas Chon, who became chairman when Novel acquired 29.6 per cent of Pepe in March last year and Mr Lawrence Stroll, a director of Tommy Hilfiger, the US clothes group, as chief executive officer. Mr Maurice Marciano, former president of Guess Jeans, is vice chairman and chief executive officer (Americas). Mr Arun Shah, who founded Pepe, stays on the board as an executive director.

Sales drop and provisions leave Eleco in the red

By Graham Deller

A sharp drop in sales in November and December, plus further substantial provisions against the cost of withdrawing from property development, pushed Eleco Holdings into a loss of £2.21m for the six months to end-1992.

Directors said current trading was showing some improvement over last year. Sales fell to £23.6m (£26.4m). After provision of £1.4m (£649,000) the loss compared with a restated profit of £513,000. Losses came to 7.5p (earnings 2.6p). The interim dividend is omitted (£2.3p).

Short-term order books were better in a number of companies.

NEWS DIGEST

Heiton warns on second half

HEITON Holdings, the Dublin-based steel and builders' merchants, and Atlantic Homecare DIY retailer, reported a 15 per cent improvement in interim profits but warned on prospects for the second half.

Effects of the currency crisis and extraordinarily high interest rates would have their impact, said Mr Diarmuid Quirke, chairman.

Investment projects were being deferred and consumer spending would be affected until interest rates returned to levels at which investment could be justified and mortgage repayments were at more manageable levels.

For the six months ended October 31 the core businesses improved their trading performance to produce total sales of £530.1m (£529.7m) and a pre-tax profit of £1945,000 (£1920,000). In sterling terms turnover was £50.8m and profit £267,000.

Earnings per share worked through at 1.9p (1.75p) and the interim dividend is again 0.65p.

Armitage shakes off sales decline

Continuing tight control on costs and cash flow enabled Armitage Bros, the pet foods group, to hold pre-tax profits in the 28 weeks to December 13.

On sales reduced from £13.1m to £12.9m, profit came to £715,000, compared with £712,000. Net interest charges were cut to £29,000 (£22,000). Mr Russell Taylor, chief executive, explained that consumers spent less and traded down on pet accessories and Christmas goods. Exports generally, and home sales of Wacol dog food in particular, performed well.

The UK market remained sluggish but there was the

opportunity to build on export performance through the devaluation of sterling.

Last year's tax charge benefited from a substantial credit, so this time earnings per share were down from 13.4p to 11.9p. The interim dividend is again 2.6p.

Dale Electric sells French businesses

Dale Electric International, a maker of AC and DC power systems, is selling three of its businesses in France to Kaufel of Canada.

The businesses, which have a combined annual turnover of £780m (£9.5m), are Compitor General Impex, Ratic and Elau. They make emergency lights and rechargeable battery systems for EC and north African markets, and have a 15 per cent market share in France.

City & Commercial shares suspended

Dealings in the shares of City & Commercial Investment Trust were temporarily suspended at the company's request yesterday following shareholders' approval of reorganisation proposals.

The capital shares were suspended at £15.38p and the income shares at 28p.

Growth for Fleming Claverhouse

At the end of December 1992 net asset value at Fleming Claverhouse Investment Trust had risen to 371.9p, against 341.2p a year earlier.

During the year the trust's share price rose 12.9 per cent and led to the elimination of the discount to assets. The shares are currently trading at a premium of about 5 per cent. Net revenue totalled £2.53m (£1.89m). Earnings per share rose to 10.85p (9.47p) and a fourth quarterly dividend of 3.2p makes a total of 10.7p (10.5p).

A 1-for-1 scrip issue is

also proposed.

Damages against 3M total \$29.9m

Fairhaven International yesterday announced the final verdict of the court judgment between its 36 per cent-owned Nishika Group and Minnesota Mining and Manufacturing Company.

Fairhaven, a specialist within the oil, gas and petrochemical construction industries, was seeking damages from 3M after it changed the smulism formula of its 3-D print material, causing Nishika 3-D photographs to fade and lose colour.

The value of the final judgment against 3M is \$29.9m (£19.5m), which includes the initial award of \$25.5m made on December 31 for damages plus pre-judgment interest.

3M may appeal against the judgment but will have to pay interest of 10 per cent on the full \$29.9m until it is settled.

Graig independents reject Williams offer

An offer for Graig Shipptog from Idwal Williams has been rejected by independent directors as not reflecting sufficiently the true value of the company.

They are not able to recommend it to shareholders, but discussions are continuing. They were advised by Close Brothers.

Idwal Williams owns 50.45 per cent of the ordinary and 5.96 per cent of the A non-voting shares in Graig, and also manages its shipping and investment activities.

It has offered 125p cash for the ordinary and 120p for the A, which represented premiums of 67 per cent and 62 per cent respectively over the share prices prevailing immediately prior to the announcement of an approach in early December.

Yesterday the ordinary shares lost 9p to 129p while the A dropped 14p to 124p.

Property still a problem for restructured Miskin

By Graham Deller

A SHARP cut in interest payable and lower exceptional charges helped Miskin Group, the USM-quoted construction company, report much-reduced annual losses for the 12 months to July 31.

Losses before tax were £2.15m, against £7.36m in the previous 18 month period, struck after exceptional costs of £533,000 (£4.62m) relating to property write-downs. Interest payable was £709,000 (£1.81m).

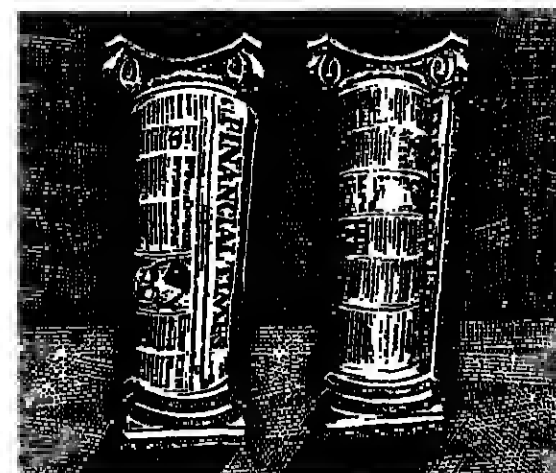
Turnover, reflecting the sale of Lating Demolition and Nirimba Roofing & Insulation, dropped from £19.6m to £10.6m. The two businesses incurred losses of £961,662 and £59,083

respectively over the year. Mr Jeffrey Goodman, chairman, said the main core business had returned a modest profit of £4.812 pre-tax against losses of £1.04m last time, while the tool hire side, now reorganised, turned a deficit of £41,633 into pre-tax profits of £9,299.

The group's property assets, however, were proving difficult to sell, he said.

"The reduction of the stock of properties is currently a priority, as without this involvement and costs thereof, the trading subsidiaries would appear able to bring the group back into profit."

There is again no dividend; the last payment was in 1990.



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Size of contractors' provisions may undermine recovery financing

Write-downs could top £1bn

By Andrew Taylor,
Construction Correspondent

BRITAIN'S 10 biggest construction companies are expected to announce provisions of between £550m and £700m when they publish annual results later this year, according to latest City forecasts.

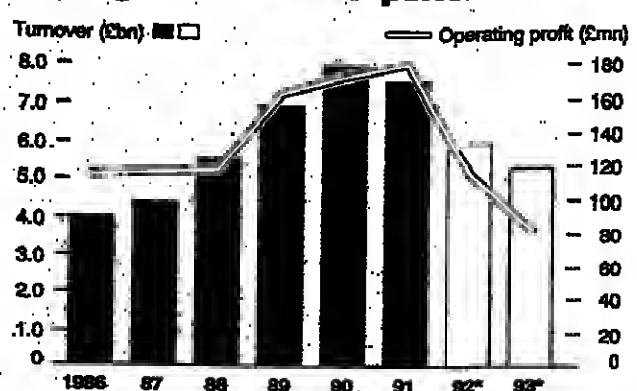
Warburg Securities and Barclays de Zoete Bevan say the scale of the provisions, following substantial write-downs last year and in 1990, could seriously undermine the ability of some companies to raise capital to finance a recovery.

Total provisions from the sector may top £1bn when write-downs from small and medium housebuilders and construction companies are included.

The biggest provision, totalling £250m, is expected to be made by Tarmac's construction, property and housing operations.

Wimpey, following warnings issued by the company last month, is expected to make provisions of £120m. Taylor Woodrow is expected by both brokers to make write-downs

Top eight contractors' performance



of about £65m.

Costain, Amec and Trafalgar House are also forecast to make sizeable provisions.

The findings provide further bad news for banks which lent large sums in the late 1980s to finance commercial property and housing developments which in some cases have fallen below the value of the original loan.

Mr Mark Stockdale, construction analyst for Warburg, said: "The bulk of the provisions

this time are likely to be against commercial property developments. This compares with previous years when companies mainly were writing down housing developments."

He estimated that the top 20 builders in the four years between 1989 and 1992 between them wrote off £900m from the book value of housing land and developments.

Mr Amarjit Chhina, construction analyst with Barclays de Zoete Wadd, said: "The provisions

will make already damaged balance sheets even weaker. It will make plans for any refinancing even more difficult."

Construction companies, he says, will need cash to replenish housing stocks and land banks as the housing market starts to pick up.

Banks, however, may be reluctant to lend more to operations which have already seen their book value reduced by many millions of pounds as property and housing prices have fallen sharply.

Shareholders, for the same reason, may be reluctant to support a rights issue particularly for those construction companies which had issues in 1991, ostensibly to finance a recovery. In many cases this money has been used to offset losses and reduce borrowings.

Construction companies will also find it difficult to use their contracting operations to generate cash with UK construction output forecast to fall by a further 2 per cent this year following falls of 6 per cent and 9 per cent in the two previous years.

Johnson Matthey share sale details soon

By Kenneth Gooding,
Mining Correspondent

DETAILS OF the sale of £250m-worth of shares in Johnson Matthey, the platinum marketing company, by the Charter Consolidated conglomerate are likely to be made known next week.

A clue to the timing came when Johannesburg Consolidated Investment, the South African mining finance house which is widely expected to play a crucial role, possibly by buying 29.9 per cent of JMI, postponed the announcement of its annual results.

JCI said the board meeting at which the figures were to be approved would be held "towards the end of next week" because that would be more convenient.

All the companies are perceived by the investment community to be part of an extended "family" controlled by the Anglo American Corporation of South Africa. Analysts suggested that, while Anglo might be willing to see Charter cut adrift, it would want to maintain an influence over JMI.

Anglo and its sister organisation, De Beers, between them own more than 60 per cent of Minoro, the group's Luxembourg-quoted offshore investment arm, and Minoro owns 36 per cent of Charter.

Mr Jeff Herbert, Charter's managing director, has dismissed analysts' suggestions that his relationship with the former Minoro management was strained and had contributed to his desire for Charter to sell its 38.4 per cent of JMI. He said that the working relationship between Charter and Minoro had always been "excellent" and that the two former joint managing directors of Minoro, Mr Tony Lea and Mr Roger Phillimore, had become his personal friends.

Fyffes tops expectations with advance to I£28.5m

By Tim Coome in Dublin

FYFFES, the Dublin-based fruit wholesaler, reported a 5.26 per cent increase in pre-tax profits from I£27.1m to I£28.5m (£29.3m) for the year to October 31, on turnover down 13.8 per cent to I£524m.

The company said it believed the results represented "a significant achievement in the light of more difficult trading conditions this year", a view endorsed by analysts in Dublin who said the results were slightly ahead of expectations.

Sales volume had actually increased, the reduced turnover reflecting low fresh produce prices in the UK market, and stiff competition in the European banana market.

Mr Carl McCann, group finance director, said that the withdrawal of sterling from the ERM last September and its

subsequent devaluation had also deflated the profit and turnover figures, "as most of our business is done in sterling".

He said that the translation difference was 16 per cent, the results in 1991 being calculated at an exchange rate of 92p to the pound, while the 1992 results were calculated at 109p to the pound.

The company said it expects sales in the mainland European market to grow in 1993 as a result of its deal with Saba Trading in Sweden to supply "a substantial part of their banana requirements under the Fyffes label" and which also allows Fyffes to take a stake in Saba's Dutch and Spanish distribution subsidiaries.

The company also drew attention to the fact that it has now obtained the right to use the Fyffes trademark world-

wide "which is essential to the development of our international business in the new single market in Europe".

Mr McCann said that the new EC banana regime, which will come into force in July, "may make it more difficult to get direct volume growth, and will mean we will have to focus more on acquisition".

The company has a £100m cash hoard, most of it currently on deposit in the Dublin market where it has been able to attract high interest rates during the currency crisis. Brokers in Dublin said this should improve profit figures for 1993, as should the punt's devaluation this week and improved trading conditions throughout the EC.

Earnings per share were 5.9p (8.73p) and a 10 per cent increase in the final dividend to 0.9975p is recommended, making a total of 1.2527p.

Medeva enters Europe with French acquisition

By Richard Gourlay

MEDAVA, the pharmaceutical company, yesterday announced the acquisition of Institut de Recherche Corbiere, a French company that distributes a range of ethical products.

The acquisition is Medava's first in Europe and will provide a platform and a sales force for the launch of other products.

Medava is paying FF93.8m (£11.6m) - FF94m immediately in cash with the balance payable after a year. IRC shareholders have the option to receive 81 per cent of this balance in Medava shares.

In addition Medava is paying FF16.3m over five years in bonuses and possible performance fees to directors and the sales force.

Mr David Lees, finance director, said IRC directors would

be able to help Medava with registration of its vaccine in France. The vaccine, once registered, would be sold through the existing sales force to general practitioners.

This could open up a market, worth about £40m a year, which is overwhelmingly dominated by Institut Mérieux.

Based in Paris, IRC has 67 employees, and had sales of FF50m in the year to end-December 1991. That year it lost FF4.7m after bearing the cost of building the sales force.

Medava said it expected IRC to be profitable and to enhance earnings in 1993.

Mr Ian Gowers-Smith, chief executive, said the deal was consistent with the strategy of expanding the product range through acquisition and internationalising the group's activities.

SE criticised over plan to close USM

By Peggy Hollinger

PRICE Waterhouse yesterday criticised the Stock Exchange's proposal to close the Unlisted Securities Market and warned that as the economy recovers "the case for a second market will re-emerge".

In a survey on the future of USM companies the firm said recovery would revive demand for smaller companies.

"The USM itself was the product of an expanding economy," the report states. "The Stock Exchange's proposal... came at a low point in the USM's 12 year history." It was regrettable, the report continues, that the Exchange had rejected proposals to relaunch the USM "with sufficient distinction and identity to provide an alternative market".

Some 53 per cent of the 95 companies which responded to the survey - out of a total of 278 - were concerned about the potential closure of the USM. About 40 per cent said they welcomed the changes.

Price Waterhouse noted, however, that those which welcomed the changes were largely longer-established USM companies. This suggested they had possibly outlived the USM and were more prepared for a main market listing.

Most companies were in favour of a second market - 53 per cent as opposed to 45 per cent against.

Price Waterhouse said that experience had shown a main market listing would not necessarily answer problems of marketability.

The report also noted the concern of smaller companies about the possible loss of inheritance tax benefits in any transition to the Official List. More than 70 per cent considered the loss of such tax relief to be a significant obstacle. "This situation is clearly unsatisfactory," the report stated.

YRM incurs deficit of £498,000

By Andrew Taylor,
Construction Correspondent

YRM, the architectural group, yesterday announced a pre-tax loss and a cut in the interim dividend in line with its warning in November.

For the six months to October 31 the pre-tax deficit was £498,000 on turnover of £7.8m, compared with a profit of £384,000 on sales of £10.2m.

The interim dividend is 0.5p (1.85p) - the directors, who control 47 per cent of the shares, have waived their entitlement reducing the cost to £35,000 (£218,000).

Losses per share worked through at 2.78p (earnings 2.54p).

Mr Tim Poulson, chief executive, blamed

architects fees, damaging margins.

Losses included redundancy costs of £282,000 (£337,000); the labour force during the past three years has been halved to 300.

Mr Poulson said the savings in overheads, together with rents from surplus office space which had been sub-let, should put the group back in profit in the second half.

Even so, analysts expect losses for the year to be about £400,000. Mr Poulson said the group still hoped to pay a final dividend but would not make a decision until nearer the time.

Last year the final was cut from 3.35p to 2.35p, reducing the total from 5p to 4p. The group saw little prospect of an improvement in the UK during the next 12 months. It said British clients had been slow to commission work in the first half.

A number of projects which were expected to start had been delayed although some were now proceeding.

Reduction in UK commissions had been offset partially by a rise in overseas work. International commissions during the first half were almost equivalent to those won during the whole of the previous 12 months.

The Paris office, opened only two years ago, had won commissions from Air France and the French government.

The Berlin office, started last year, had secured its first substantial commission for the refurbishment of 13 hotels in eastern Germany.

Net debt at the end of October was

Dixons installs new chief at US offshoot

By Angus Foster

DIXONS, the electrical goods retailer, has replaced the head of Silo, its US subsidiary which last month announced mounting losses.

Mr Robert Sirks, who was appointed president in September 1991, has left the company and been replaced by Mr Peter Morris, Dixons group property director.

Mr Stanley Kalms, chairman, said Mr Morris was "a better man for the job. He has a greater knowledge of what we want to do".

Analysts said the appointment suggested Dixons was taking closer control of Silo. Most of the original US senior management has now been replaced and more decisions are being taken in London.

Dixons bought Silo in 1987 for \$20m and, as with several other UK retailers in the US, has seen its investment perform poorly. Silo was hit hard by the US recession and last month announced operating losses of \$14.9m in the 28 weeks to November 14.

Silo is closing 45 of its 225 stores, which is likely to cost

£16.9m. Some analysts do not expect the company to return to profit for several years. "They are making the effort to sort it out, but long term problems of over expansion and poor store location remain," one said.

Mr Morris, 45, joined Dixons in 1988 but is not well known in the industry. He is a member of Dixons retail management group of senior managers, but not of the main board. He has recently spent time in the US overseeing Silo's property review and will take charge of the company's disposal programme, which Mr Kalms described as "well under way", and store re-modelling.

Dixons shares gained 3p to 226p.

Enterprise Computer statement

Enterprise Computer Holdings

yesterday issued a statement concerning the appointment of receivers at three of its subsidiaries.

The statement says that on January 13 a winding-up order was made in respect of Enterprise Digital. This was followed on January 29 by the appointment of joint administrative receivers. A winding-up order was served on the company on February 1.

On December 22 1992 Enterprise began the procedure in France to appoint an administrative receiver at Chasac International Computer Services. On January 23 Enterprise applied to Barclays Bank to appoint an administrative receiver at Chasac International Computer Services.

Northern Rock climbs 37% to £74.7m

By John Gapper,
Banking Correspondent

NORTHERN Rock Building Society, the 11th largest building society, yesterday announced a 37 per cent rise in pre-tax profits, from £54.6m to £74.7m, in the year to December 31.

The society's strong pre-tax performance in the year was partly offset by an extraordinary loss of £5.7m from the sale of its Northern Rock Property Services estate agency chain, as goodwill previously

written off was credited to reserves.

Profits after the extraordinary item and tax rose 22 per cent to £47.7m (£36.6m). This followed the takeover of the Lancastrian Building Society, which contributed 6 per cent to a 36 per cent rise in assets to £56m (£44.4m).

Mr Christopher Sharp, managing director, said he believed Northern Rock's performance would prove exceptionally strong among the larger societies. However, he thought societies would in general

report good results for the year.

Mr Sharp said that 60 per cent of the society's provision of £12.5m (£6m) for possible debts during the year was related to the Lancastrian's £25m commercial property lending book, which was now heavily provisioned.

He said that the Lancastrian's "sound" £230m portfolio of residential mortgage lending, and its 10 branches would bring in a regular annual income of between £4m and £5m.

Northern Rock's overall mortgage balances rose 34 per cent to £56m (£37.6m) and its net intake of retail funds rose 45 per cent to £94m (£56.6m).

Mr Sharp said the inflow was helped by a postal saving account launched during the year.

The ratio of costs to total income fell by a fifth to 38 per cent, largely because of the rapid growth in assets while costs were contained. The ratio of management expenses to mean assets fell by a quarter to 1.04 per cent.

Halved interest charge helps Adscene rise by 31% to £946,000

By Peter Pearce

THE HALVING of interest payable from £303,000 to £127,000 helped Adscene Group, the Canterbury-based newspaper publisher, lift pre-tax profits by 31 per cent in the 26 weeks to November 20 1992.

The rise to £946,000 (£720,000) was struck on turnover down by almost £1m at £7.11m. Operating profits edged ahead to £1,07m (£1,02m).

Mr Harry Lambert, chairman, said that, over the half, group borrowings were reduced from £3m to £2m, accounting for the decline in the interest charge. Borrowings would fall further in the second half.

The 12 per cent decline in group turnover was due to the 41 per cent downturn on

the printing side, Mr Lambert said, because certain low margin contracts were deliberately lost. The division's contribution rose 8 per cent.

On the publishing side, total advertising revenue slipped 2 per cent - it was up 3 per cent to £6m, but fell 7 per cent to both London and Lincolnshire. Operating profits to the division rose 4 per cent, largely because cover prices for the paid-for newspapers rose 10 per cent.

In Kent, where all Adscene's newspapers are free, advertising rates were reduced, though market share was increased.

The interim dividend is lifted to 1.5p (1.5p), payable from earnings of 4.54p (3.01p) per share.

Increased research leaves Celltech losses higher at £7.46m

By Peter Pearce

PRE-TAX losses at Celltech, a biotechnology group which plans to float in the 1993-94 year, grew from £6.58m to £7.46m in the 12 months to September 30, as investment in research and development rose 13 per cent from £10.6m to £12m.

Operating losses declined to £9.32m (£9.45m) but interest receivable fell to £1.85m (£2.87m), as cash reserves shrank to £16m (£28.8m). In the current year net cash outflow is expected to amount to about £7.5m.

Mr Peter Fellner, chief executive, said Celltech had had "a successful year". He added that it had achieved important advances in the R&D programmes and in the alliances

with pharmaceutical partners.

The company received milestone payments of £2m as the first tranches in the £26m agreement with Bayer, the German pharmaceutical group.

Celltech's collaboration with American Cyanamid for the development of antibodies to treat cancer was extended, and an agreement was recently announced with Schering-Plough to develop and commercialise recombinant antibodies to cytokines.

Turnover declined to £12.3m (£17m) and the operating profit to £1.1m (£2.1m). Celltech's 1992-93 manufacturing capability is to be expanded with a new facility in New Hampshire, which will finance the construction through the issue of £16.2m of state guaranteed bonds.

New City and Commercial Investment Trust plc

(Incorporated and registered in England and Wales under the Companies Act 1985, Registered No. 2774914)

Issue of 12.65 million Ordinary Shares with 2.53 million Warrants and £12.65 million nominal of RPI Debenture Stock as a result of an exchange of shares in City and Commercial Investment Trust plc, a placing of Ordinary Shares and a subscription for RPI Debenture Stock

Share capital Issued
£11 million Ordinary Shares of 25p each £2.2 million

New City and Commercial Investment Trust plc ("New City") is a new investment trust company whose policy will be to invest principally in the securities of UK investment trust companies and other closed-end funds. New City will be managed by INVESCO MIM Management Limited.

1. Issuing Particulars dated 23rd December, 1992 and Supplementary Listing Particulars dated 11th January, 1993 are available during normal business hours from the Company's Announcements Office, the London Stock Exchange, Tower, Capel Court Entrance off Bartholomew Lane, London Stock Exchange, London EC2M 4YR, and up to and including 17th February, 1993 from the offices of:-

INVESCO MIM Management Limited,
11 Devonshire Square,
London EC2M 4YR

S.G. Warburg Securities,
1 Finsbury Avenue,
London EC2M 2PA

3rd February, 1993

BORTHWICKS has sold the business and stock of Ringmar Abattoir to Anglo Dutch Meats (Charing). The consideration amounts to £285,000 comprising an immediate £135,000 with the balance payable in instalments. The disposal marks the end of Borthwicks' involvement in the meat business.

BULGIN (AF) has acquired the business and trading assets of Source Electronics for £356,000. Source is engaged in the import and distribution of power supplies; net assets were £106,000 and pre-tax profit was £78,000 for year ended March 31 1992.

CALLHAVEN, the City-based desk top computer supplier, received applications worth £700,000 in response to its offer of up to 4m shares at 25p each. The offer has been extended to March 1 in a bid to reach the 51m target.

BYSON (J&J) has sold its articulated trailer fabrication business. HARRIS (PHILIP) Holdings has acquired Kernick & Son, a

laboratory equipment wholesaler which operates in south Wales, for £513,750 cash. In 1992 Kernick had a turnover of £2.15m and a loss before writing off capitalised goodwill of £48,500.

INCHCAPE says its subsidiary Incheape Testing Services has acquired Interco, an industrial inspection and marine surveying company based in Tokyo. JONES & SHIPMAN has disposed of the business and assets of its small tools division for £780,000 to WDS, a subsidiary of Stora.

ECA DRILLING: the offer by Abbott Holdings has been accepted in respect of 63.71 per cent of the capital at the first closing date.

RESORT HOTELS has expanded its network with the addition of Kirtons Resort Hotel and Country Club, Reading, which has 81 bedrooms. Resort has been awarded a 15-year management contract. SOUTHERN Radio has sold Mellow 1587 which holds the AM licence in Tendring, Essex.

TRIBUNE NEWSPAPERS has received acceptances totalling 2.52m shares (39 per cent) to respect of its offer for Tribune Publications. The offer is closed.

INCHCAPE has acquired the issued share capital of Ivor Shipley, which owns a pharmacy in Bromley, Kent, for a maximum £785,000, to be financed £447,150 in cash, and the issue of 140,150 shares. WARDELL ROBERTS: Following offer by AIB Corporate Finance, on behalf of Oare, for

Wardell, valid acceptances have been received in respect of 19.77m ordinary shares representing 88.4 per cent of the issued capital. The offer has become unconditional and will remain open until February 17.

WYKO GROUP has acquired Hylek Mouldings, the polystyrene components maker, for a cash consideration of £590,000. The book value of the net assets amounts to £498,000 with a further £287,000 for the open market value of the properties acquired.

BOARD MEETINGS

The following companies have notified dates at board meetings to the Stock Exchange

Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the dividends shown below are based mainly on last year's timesheets.

Interim: Northern Rock Building Society, 20 Feb. 1993. Future Dates: Northern Rock Building Society, 20 Feb. 1993. Future Dates: Northern Rock Building Society, 20 Feb. 1993.

Newmarket (Lauis) Feb. 11

Pacific Horizon Feb. 24

Thornington 1990 Feb. 10

Phelps Feb. 12

Agri Overseas Feb. 12

Salife Offshore Feb. 28

Strat Chemicals Mar. 3

Christie Int. Mar. 11

Courtesy Textiles Mar. 3

Great Midland Mar. 11

Croft Int. Mar. 30

Donnet Mar. 8

Key (RSC) Mar. 21

Radio Int. Mar. 11

Providence Financial Apr. 6

Sum Alliance Apr. 6

Wesley (George) Mar. 15</

LONDON STOCK EXCHANGE

Optimism on base rates turns cooler

By Terry Byland,
UK Stock Market Editor

INVESTORS in the London stock market yesterday paid closer attention to the rejection from Mr John Major, the British prime minister, of rumours that another early cut in domestic interest rates is on the cards. Cautious over the near-term outlook for UK base rates was enhanced by trends in sterling futures and, at first, by firmness in the sterling exchange rate had little immediate effect on equities.

However, share prices opened firmly and only the continued weakness in pharmaceutical issues restrained the FT-SE 100 index from reaching a new peak in early trading. The day's high on the index of 2,659.7 was soon lost as the cooling of base rate hopes left the share gains to the previous session vulnerable to profit-taking. By the close, the FT-SE 100 was at 2,634.4, a net fall of 17.2.

Trading volume remained high, with the non-Footsie stocks continuing to attract interest; deals in the non-Footsie issues made up about 63 per cent of the day's 584 total of 854.5m shares. Monday's customer, or retail, business was worth £12.7bn on a 584 total of 738.4m shares.

Heavy US selling of drug industry stocks was a significant

feature. In addition to underlying uncertainties over possible changes to medical funding by the new US president, suggestions that Glaxo could surface in the list of rights issue prospects known to be hovering in the wings of the London stock market overshadowed the sector.

Profit-taking in market sectors which have stood out strongly this week, notably the

banks, aerospace and building materials groups, was modest. Stores issues, although also marked for profit-taking, rebounded when early falls took the sector relative below market tolerance.

Construction and contracting shares, which have consistently outperformed as the stock market has been gripped by hopes for economic recovery and base rate cuts,

extended their gains yesterday.

The fall in the market yesterday of less than half of Monday's gain appeared to underline the scepticism to the City of London over the apparent uncertainty in official policies over base rate policies. Having been taken completely unaware by last week's one percentage-point reduction in domestic interest rates, most analysts have now reverted to

the belief that a further cut in rates will have to wait six weeks, until the March Budget. The cooler tone of the stock market allowed rights issue fears to resurface. Most of the names suggested were the old favourites, but many securities houses were braced for a heavy call on funds.

However, the institutions are believed to be keener to put cash into the market by way of rights issues than by straight-forward investment through the equity market.

For the medium-term outlook, investment strategists continue to balance prospects between prospective returns on government bonds and equities.

Goldman Sachs, the US investment bank, warned that while UK share prices will be buoyed this year by economic recovery, equity weightings of UK pension funds will fall gradually over the next few years. Any substantial fall in pension fund equity holdings would significantly hurt share prices, comments the US bank.

TRADING VOLUME IN MAJOR STOCKS			
Value	Change	Value	Change
FT-SE 100	2,634.4	FT-SE 100	2,634.4
FT-SE 250	2,634.4	FT-SE 250	2,634.4
FT-SE 350	2,634.4	FT-SE 350	2,634.4
FT-SE 450	2,634.4	FT-SE 450	2,634.4
FT-SE 550	2,634.4	FT-SE 550	2,634.4
FT-SE 650	2,634.4	FT-SE 650	2,634.4
FT-SE 750	2,634.4	FT-SE 750	2,634.4
FT-SE 850	2,634.4	FT-SE 850	2,634.4
FT-SE 950	2,634.4	FT-SE 950	2,634.4
FT-SE 1050	2,634.4	FT-SE 1050	2,634.4
FT-SE 1150	2,634.4	FT-SE 1150	2,634.4
FT-SE 1250	2,634.4	FT-SE 1250	2,634.4
FT-SE 1350	2,634.4	FT-SE 1350	2,634.4
FT-SE 1450	2,634.4	FT-SE 1450	2,634.4
FT-SE 1550	2,634.4	FT-SE 1550	2,634.4
FT-SE 1650	2,634.4	FT-SE 1650	2,634.4
FT-SE 1750	2,634.4	FT-SE 1750	2,634.4
FT-SE 1850	2,634.4	FT-SE 1850	2,634.4
FT-SE 1950	2,634.4	FT-SE 1950	2,634.4
FT-SE 2050	2,634.4	FT-SE 2050	2,634.4
FT-SE 2150	2,634.4	FT-SE 2150	2,634.4
FT-SE 2250	2,634.4	FT-SE 2250	2,634.4
FT-SE 2350	2,634.4	FT-SE 2350	2,634.4
FT-SE 2450	2,634.4	FT-SE 2450	2,634.4
FT-SE 2550	2,634.4	FT-SE 2550	2,634.4
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FT-SE 3050	2,634.4	FT-SE 3050	2,634.4
FT-SE 3150	2,634.4	FT-SE 3150	2,634.4
FT-SE 3250	2,634.4	FT-SE 3250	2,634.4
FT-SE 3350	2,634.4	FT-SE 3350	2,634.4
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FT-SE 4050	2,634.4	FT-SE 4050	2,634.4
FT-SE 4150	2,634.4	FT-SE 4150	2,634.4
FT-SE 4250	2,634.4	FT-SE 4250	2,634.4
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FT-SE 7050	2,634.4	FT-SE 7050	2,634.4
FT-SE 7150	2,634.4	FT-SE 7150	2,634.4
FT-SE 7250	2,634.4	FT-SE 7250	2,634.4
FT-SE 7350	2,634.4	FT-SE 7350	2,634.4
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FT-SE 9650	2,634.4	FT-SE 9650	2,634.4
FT-SE 9750	2,634.4	FT-SE 9750	2,634.4
FT-SE 9850	2,634.4	FT-SE 9850	2,634.4
FT-SE 9950	2,634.4	FT-SE 9950	2,634.4
FT-SE 10050	2,634.4	FT-SE 10050	2,634.4

74 off at 264p. The 584 ticker revealed that the share block had been purchased at 265p before being sold on.

Turnover in Gas reached 14m shares, the highest single day's business in the stock since mid-December when Ofgas chairman Mr James McKinnon called for the group to be broken up.

It was thought that the block of Gas shares had been sold into the market and the proceeds switched into other utilities, notably the regional electricity stocks (reco).

The "reco" were badly mauled after last week's report from the Trade and Industry Committee on energy policy which called for the electricity distribution review to be brought forward and for a reduction in the "reco" returns on capital.

Among the best performers in the "reco" were Seeboard, 8 higher at 452p, and Eastern, 2 firmer at 412p.

Granada hint

An institutional visit by Granada moved the shares smartly forward, adding to speculation that the television and leisure group is again considering an acquisition. Granada has made little secret of its desire to buy a cash-generative company and rumours have hinted at Compass, the catering group, as a potential target.

Compass shares have been strong performers in recent weeks, yesterday climbing 6 before falling back to 84p, up a penny on the day. Granada rose 11 to 359p.

Mr Gerry Robinson, Granada's chief executive, formerly ran Compass, and confirmed his continuing interest in the catering industry by admitting Granada was looking at Gardner Merchant, the catering subsidiary of Fortis which was eventually sold to management in a £400m deal.

The market also focused on the share price following an announcement that Reed International is to offer its 3.6 per cent stake in BSKYB to big shareholders Granada, Chargeurs and Financial Times owner Pearson. The news means that the Reed stake and, consequently, the whole of BSKYB would receive the stock market valuation which it at present lacks. Reed shed 3 to 666p and Pearson 14 to 370p.

Stakis deal

Institutional support for the Stakis recovery story was again in evidence yesterday, with a large placing of family shares being quickly taken up by large investors. The 21m shares on offer were the ones due to the Stakis family as a result of last week's three-one rights issue. They were placed by Smith New Court in the nil-paid form at 94p. The fully-paid closed steady at 44p and the nil-paid a halfpenny off at 104p. As a result of the sale, the family holding will fall from around 24 per cent to 19 per cent.

News of a strike at its US coal subsidiary Peabody led to

FT-A All-Share Index

12m. Shell suffered from switching into BP, and closed off 4 at 569p on 4.1m traded.

The recent big increase in turnover of Premier Consolidated continued with more than 15m shares changing hands and the stock edging up 4 to 294p.

Weakness in Vodafone shares, triggered by worries about competition from Mercury PCN, scheduled to start up in the middle of the year, and a sector story hinting at links between cellular phones and brain cancer, was brought to an end as Vodafone stock jumped 11 to 380p.

ICI rose 4 to 1150p on currency considerations and news of a joint venture for its titanium dioxide unit.

However, some big dollar earners saw profit-taking following sharp rises. Reuters fell 19 to 140p and BAT Industries 5 to 93p.

Pharmaceuticals and scientific equipment group Fisons rose sharply in early trading as Credit Lyonnais Laing recommended the stock as a short- to medium-term buy. There was also a return of bid speculation. However, gains were trimmed later. From being 10 points up, the shares closed a net 5 higher at 224p.

Shares in Alexion continued to be buoyed by rumours of a predator. Most prominent among potential suitors has been Next, but company sources denied this, as did Country Casuals. Alexion said no approach had been received. Its shares jumped 15 per cent to 88p. Next slipped 3 to 140p, and Country Casuals held steady at 177p.

Marks and Spencer were bought as the stores sector dipped below a significant technical resistance level. The shares added 7 1/2 to 325 1/2p. Dixons rose 3 to 269p on the replacement of the head of the US subsidiary, Sita. Two blocks of 10m Laura Ashley shares went through the market at 78 1/2p and 79p. The shares closed off 2 at 80p.

Another poor performance by Invergordon shares increased speculation that White & Mackay may consider a renewed bid for the whisky distributor. US-owned White & Mackay, which has never disclosed returning to the fray, Invergordon shares have now underperformed the market by

more than 10p. The shares added 7 1/2 to 325 1/2p. Dixons rose 3 to 269p on the replacement of the head of the US subsidiary, Sita. Two blocks of 10m Laura Ashley shares went through the market at 78 1/2p and 79p. The shares closed off 2 at 80p.

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FINANCIAL TIMES EQUITY INDICES

boosted the US holding in the oil company to 23.1 per cent led to periodic bouts of short covering in London. This, plus more defensive buying of the shares by UK institutions anxious not to be underweight in the stock, drove BP shares up 3 to 257p with turnover reaching

LONDON SHARE SERVICE[illegible]

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust Name	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	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● Current Unit Trust prices are available from ET Giblin. For further details call (071) 925 2128.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar close to a crucial test

THE DOLLAR yesterday continued to rally towards this year's peak of DM1.65 against the D-Mark following the release of the best set of US leading indicators in 10 years, writes James Blitz.

The US currency had climbed nearly a pfennig against the D-Mark at one stage, after the leading indicators rose 1.9 per cent in December against economists' predictions of a 1.7 per cent gain.

The dollar's rally was also triggered by German economic indicators showing a flagging economy, and a need to stimulate economic production through lower interest rates.

December industrial orders in Germany fell 1.8 per cent, while manufacturing output was down 2.4 per cent.

The dollar eventually closed in London at DM1.6420, up 1/4 pfennig on the day.

This week is seen as a critical test of whether the dollar can break through DM1.65 on the upside. Analysts were yesterday revising up their expectations for the January payroll figure, with at least one European bank doubling its estimate from 50,000 to 100,000.

Mr Jim O'Neill, head of research at Swiss Banking Corporation, said: "A payroll week

is always big for the dollar. A lot of long-term players are in the market waiting test the currency's strength."

Mr Brian Hilliard, an economist at Société Générale Strauss Turin, was confident that the dollar was about to surge upwards.

The dollar could gain additional strength if the Bundesbank makes a conciliatory move on short-term interest rates either today, at its fortnightly council meeting.

Few people expect any policy easing, because Germany's public sector wage talks will probably finish on Thursday at the earliest. These are seen by the Bundesbank as a crucial guide to the outlook on inflation.

The relaxation in tensions inside the European exchange rate mechanism has taken pressure off Germany to ease for now. The French franc yesterday traded at around FF7.3820 to the D-Mark.

One small source of tension was that both Danish and Irish authorities were forced to intervene in the markets, selling the Irish punt, because the Danish currency was at its ERM floor against the Irish one. This was not yet seen as an important test of the system.

The dollar's strength put heavy pressure on the pound at the end of European trading, pushing it as low as \$1.4400. This, in turn, pushed the Sterling Exchange Rate Index down to a new record low of 77.1 at the end of the day. The pound closed in London at \$1.4460, down nearly a cent on the day. Sterling was calmer against the D-Mark for most of the day, as dealers took the view that another base rate cut may not come before the March budget. But it still closed down 1/4 pfennig on the day at DM2.3750.

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The dollar's strength put heavy pressure on the pound at the end of European trading, pushing it as low as \$1.4400. This, in turn, pushed the Sterling Exchange Rate Index down to a new record low of 77.1 at the end of the day. The pound closed in London at \$1.4460, down nearly a cent on the day. Sterling was calmer against the D-Mark for most of the day, as dealers took the view that another base rate cut may not come before the March budget. But it still closed down 1/4 pfennig on the day at DM2.3750.

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FINANCIAL FUTURES AND OPTIONS

LIVERPOOL FUTURES OPTIONS

Price	Call	Put	Call	Put
100	2-13	1-55	0-05	0-41
101	1-21	2-42	0-15	0-38
102	0-45	2-20	0-37	1-16
103	0-19	1-48	1-11	1-44
104	0-07	1-19	1-63	2-15
105	0-03	0-59	2-59	2-55
106	0-02	0-41	3-38	3-37
107	0	0-28	4-26	4-24
Estimated volume call, Cals 3965 Puts 2122				
Previous day's open int. Cals 29734 Puts 34044				

CANADA

CANADA

Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change
TORONTO																	
4 pm Close February 2																	
Outdoctors to come closer matched 5																	
38100	Allair Pk	\$174 1/4	174 1/4	174 1/4	0	94700	Bank M	110 1/2	109 1/2	109 1/2	0	72200	Shaw's G	\$112 1/2	112 1/2	112 1/2	0
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38100	Allair Pk	\$174 1/4	174 1/4														

MONTREAL[illegible]

ALTA Electric	6,885,900	8%	+ %	New York DE	238,340	347,710	383,800																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														</
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TOKYO - Most Active Stocks

Tuesday, 2nd February 1983						
	Stocks	Closing	Change	Stocks	Closing	Change
	Traded	Prices	on day		Prices	on day
	10.0m		+15		2.0m	+3
Jays Bank	1.0m	372	+4	NEC Corp	2.2m	+0
Jauch Motor	5.0m	372	+4	NEI Industries	2.2m	300
Japan Crown	5.0m	1,200	+10	Albireo Sales	2.0m	1,500
Japan Motor	4.7m	218	+13	Mitsui Engiship	2.0m	350
Nippon Auto	4.8m	308	-5	Chugai Pharm	2.0m	1,530

CONTACT YOUR NEAREST OFFICE

	<i>Phone</i>	<i>Fax</i>		<i>Phone</i>	<i>Fax</i>
Amsterdam	+31 20 6239430	6235591	Madrid	+34 1 5770909	5776813
Brussels	+32 2 5132816	5110472	New York	+1 212 7524500	3082397
Copenhagen	+45 33 134441	935335	Paris	+33 1 42970623	42970629
Frankfurt	+49 69 156850	5964483	Tokyo	+81 3 32951711	32951712
Geneva	+41 22 7311604	7319481	Stockholm	+46 8 6660065	6660064
Helsinki	+358 0 730400	730705	Vienna	+43 1 5053184	5053178
Lisbon	+35 11 808284	804579	Warsaw	+48 22 489787	489787

FINANCIAL TIMES

LONDON PARIS FRANKFURT NEW YORK TOKYO

4 pm close February 2

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NASDAQ NATIONAL MARKET

4 pm class February.

AMEX COMPOSITE PRICES

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Perrier battle ends with softening

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But the strong dollar should encourage a revival, writes **Christopher Brown-Humes**

Shipping's perennial problem is that tonnage supply and demand are out of balance. It needs weak markets to induce significant scrapping to cut supply and push up rates. It also needs shipowners to show restraint when ordering new vessels. If this happens in 1983, then the hull market scenario will be that much nearer.

supply and push up rates. It also needs shipowners to show restraint when ordering new vessels. If this happens in 1993, then the hull market scenario will be that much nearer.

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firmer at SF\$330 ahead of the announcement of higher parent company profits in 1992 and an unchanged dividend.

MADRID was boosted by foreign interest in the Spanish

ISTANBUL hit a new 12-month high, the market index putting on 196.74, or 4.3 per cent to 4,748.11, up 10.9 per cent over the past three days.

Turkish equities saw heavy buying by banks and brokerages, buoyed by the banks' plans to set up mutual funds with an equity content, and by strong expectations for lower January inflation and bond auction rates this week.

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